

Appendix 1: Risk Register

Title	Risk description	Opp/ threat	Cause	Consequence	Date Raised	Owner	Risk Rating						Comments	Controls				
							Gross I	Gross P	Current I	Current P	Residua I	Residua P		Control description	Due date	Status	Progress %	Action Owner
Delayed contract completion	Procurement is delayed beyond the 3 months extension that we have sought for the existing contracts	Threat	Incumbents challenging our decision during the procurement standstill period	We will have to seek further variations/extensions to the existing contracts beyond the 3 months that we have already sought.	24/03/26	Ossi Mosley	3	3	3	3	3	3	We conducted a compliant procurement exercise with fully independent assessment of bids and an appropriate moderation process chaired by a Procurement colleague. All notes and reasoning have been compiled and we do not believe there to be cope to challenge out decision.	30/06/26	In Progress	0	Rough Sleeping & Single Homelessness Team	
Funding for the future years of the Housing First contract are insufficient	MHCLG has provided a 3 year funding settlement for Oxford City Council. It covers many different section of the Housing department and priorities next year may mean that funding might need to be prioritised differently.	Threat	High and changed demand for homelessness services, including statutory support.	Bringing an end of the Housing First contract being procured.	24/03/26	Ossi Mosley	2	2	2	2	2	2	We have built in a 1+1+1 extension option within the contract in case priorities have to change across the wider department,	31/10/26	No started	0	Rough Sleeping & Single Homelessness Team	