

**Risk Register - Thriving Communities Strategy update report**

Ref	Title	Risk Description	Opp / Threat	Cause	Consequence	Risk Treatment	Date Raised	Owner	Gross			Current			Target			Control / Mitigation Description	Action Owner
									P	I	Score	P	I	Score	P	I	Score		
1	Financial	Cost of living or other crisis increases needs beyond available resources	Threat	Wider economic and political climate	Unmet needs - inequalities gaps widen - some communities not thriving	Reduce	02/11/22	Peter Matthew	4	4	16	3	3	9	4	2	8	Targeted fundraising and delivery; data and insight informing resource prioritisation; strong partnership networks and collaborative approach; strong engagement with Oxford's diverse community groups	Paula Redway / Hagan Lewisman
2	Strategy delivery	Tighter budgets lead to insufficient officer/partner capacity/skills to nurture the relationships which are essential to a whole system approach to delivery	Threat	Insufficient capacity	Siloed working; delivery gaps/overlap/failure	Avoid	02/11/22	Peter Matthew	4	4	16	3	3	9	4	2	8	Governance, partnership and delivery mechanisms are structured to maintain relationships efficiently with an in-built learning approach.	Hagan Lewisman / Paula Redway
3	Inclusive access	Facilities/activity programmes ineffective at increasing usage in target groups	Threat	Insufficient EDI awareness/training/expertise/funding	Unmet needs - inequalities gaps widen - some communities not thriving	Avoid	16/10/24	Peter Matthew	4	4	16	2	3	6	2	2	4	EDI training and awareness programme and Equality Impact Assessment in place; services planned to meet community needs and are promoted in an inclusive way; fundraising to increase access for under-represented groups	Paula Redway / Hagan Lewisman
4	Public health	Tighter budgets lead to insufficient programmes to increase positive mental and physical health and wellbeing	Threat	Insufficient funding for programmes which support mental and physical health	Increased health inequalities	Reduce	16/10/24	Peter Matthew	4	4	16	2	4	8	2	3	6	Continue to work in partnership to fundraise and facilitate programmes which support mental and physical health	Hagan Lewisman / Paula Redway
5	Public safety	Tighter budgets lead to insufficient programmes to increase community cohesion	Threat	Insufficient funding for programmes which support community cohesion	Increased public disorder	Avoid	16/10/24	Peter Matthew	4	4	16	2	3	6	2	3	6	Continue to work in partnership to fundraise and facilitate programmes which support community cohesion	Richard Adams / Paula Redway / Hagan Lewisman

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