

Risk Register - Leisure Investments

Ref	Title	Risk Description	Opp / Threat	Cause	Consequence	Risk Treatment	Date Raised	Owner	Gross			Current			Target			Control / Mitigation Description	Action Owner
									P	I	Score	P	I	Score	P	I	Score		
1	Control / influence on investments	Reduced control of investments made due to being outsourced	Threat	External operator not properly engaging with members and stakeholders	Investments made without being agreed	Reduce	23/05/24	Hagan Lewisman	3	4	12	2	2	4	2	2	4	Ensure that there is a robust contract and legal agreement in place, regular monitoring and that members are involved with local decision making	Hagan Lewisman / James Baughan
2	Deterioration of service	Deterioration of the standard delivered over the lifetime of the contract	Threat	Operator focuses elsewhere Turbulence in the external environment.	Reduced level of service for local people and reduced participation	Reduce	23/05/24	Hagan Lewisman	3	4	12	3	4	12	2	2	4	Ensure that there is a robust contract and legal agreement in place, regular monitoring take places and a strong client team	Hagan Lewisman / James Baughan
3	Financial	Operator unable to achieve business forecasts and requests change in contractual arrangements	Threat	External factors that could include lack of investment, resulting in lower usage	Financial impact to OCC and/or service reduction to cut costs that impact service quality	Reduce	23/05/24	Hagan Lewisman	3	4	12	3	4	12	2	2	4	Ensure agreed investments go ahead in line with the recommendations by the operator so that the benefits can be fully realised	Hagan Lewisman / James Baughan
4	Not awarding investment loan	Cabinet / Council disagree with the recommendations in the report	Threat	Councillors unable to accept the recommendations	Lack of investment could lead to low quality, failures of equipment, lower usage and a reduction in the management fee to the Council	Reduce	23/05/24	Hagan Lewisman	3	5	15	3	5	15	2	3	6	Ensure agreed investments go ahead in line with the recommendations by the operator so that the benefits can be fully realised. Keep Councillors fully briefed	Hagan Lewisman / James Baughan
5	Inclusive access	Facilities ineffective at increasing usage in target groups	Threat	Investments not going ahead as planned	Leisure centres not playing their role in tackling inequalities	Reduce	23/05/24	Hagan Lewisman	3	3	9	2	3	6	2	3	6	Ensure investment recommendations are inclusive and are promoted in an inclusive way	Hagan Lewisman / James Baughan
6	Public health decline	Fewer users accessing facilities as the quality falls	Threat	Lack of investment in facilities leading to users not using the leisure centres	Leisure centres not playing their role in tackling inequalities	Reduce	23/05/24	Hagan Lewisman	3	4	12	2	4	8	2	3	6	Ensure investment recommendations are viable and result in an improved leisure offer to retain and attract users	Hagan Lewisman / James Baughan

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