

Establishing the need for a Retrofit Programme & Action Plan?

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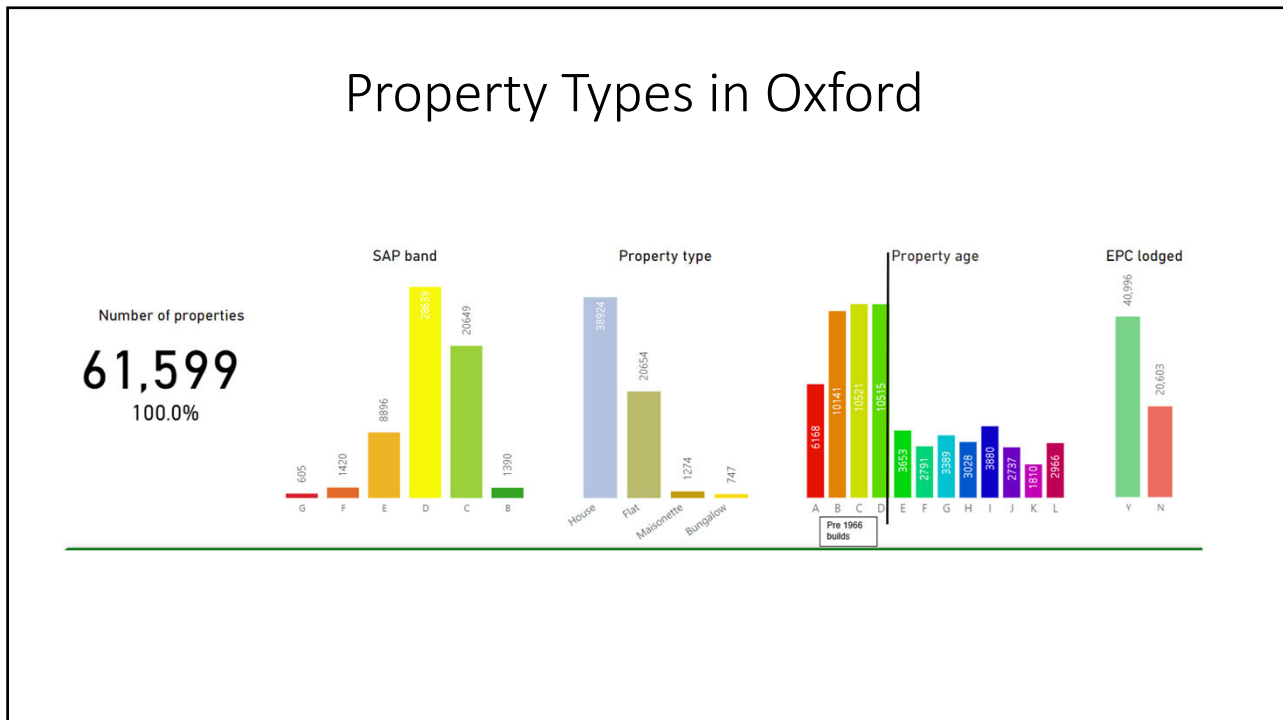
Corporate Strategy '24-'28

We will prioritise climate change goals to cut carbon emissions from buildings, and develop low carbon infrastructure and support households, businesses and institutions to save energy and cut emissions

CMT supported following in Business Plan for 24-25

Deliver the first phase of the programme to retrofit c300 council homes utilising the Social Housing Decarbonisation Fund	<ul style="list-style-type: none"> •Overarching plan for zero carbon plan on council stock •Maximise grant funding opportunities
Develop a Retrofit Programme and associated action plan to guide how the Council can best direct its resources and support grant bids to retrofit its own properties and support the retrofit of other homes and buildings in the city.	<u>Link Retrofit strategy for Council assets to Asset Management Plan and HRA Plan so can target funding.</u>
Accelerate the Council's consumer-facing retrofit campaign – maximizing the take up of available grants and carbon reduction solutions for homeowners, landlords and tenants, including those in fuel poverty and those that can self-fund.	

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Set Priorities to Focus & Co-ordinate Resources, Creating a Common Aim

Council is 1% of wider emissions

Council 2030 – focus Council resources to identify and obtain funding opportunities, supporting Property Services programme:

- A retrofit plan for non-residential Council buildings (feed into Carbon Management Plan)
- Targeted funding bids via PSDS
- Improvements in Council Housing Stock (HRA) – achieve EPC-C

Council 2040 – focus resources to maximise gains across following areas:

- HRA 2040 Retrofit Plan – targeted funding bids via SHDF
- Target funding for major funding gap

Consumer/City Facing 2040 – where can we add most value

- Able to Pay Sector – e.g. Waterside Development, SME's, simplifying & enabling.
- Landlord/Tenant Properties – incentives for landlords, innovation, working on how do you fund retrofit where you are not the bill payer?
- Specialist
 - SME
 - Industrial
 - Heritage
- Planning - new local plan and NPPF presumption in favour of retrofit/carbon reduction
- Fuel Poverty
- Skills & Supply Chain

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Additional reasons for a Retrofit plan

- Energy capacity planning/grid demand – retrofit planning key linking factor
- Heat network opportunity
- Reduce Fuel Poverty and improve living conditions
- Planned reductions in Council utility costs as well as emissions.
- Adaption planning and retrofit responses to this
- Lead the way in retrofit advice for residents and business in Oxford
- Trial differing ways to best utilise retrofit measures (projects, data, case studies etc)
- Licencing of private landlords to encourage retrofit
- Local network of trusted installers/partners
- Thriving economy – green jobs/ramp up skills to facilitate delivery
- Support for all sectors including SME's
- Boosts our leverage for funding (private and government)

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Ability to prioritise & deliver key outputs.

- High level, single action plan - sets out how OCC targets and aims will be met and co-ordinate workstreams across Council and external stakeholders.
- Define sphere of control and influence and set appropriate actions.
- Focus resources where they add most value/highest impact NZ pathway
- Support teams delivering Council workstreams (not add work) – HRA and Asset Management pathways
 - Identifying grants to bridge the funding gap for our own assets
 - Understand full financial picture and where/when retrofit brings the best economic advantage.
- Simplify processes and solutions for able to pay retrofit
- Focus funding bid applications & increase partner collaboration potential
- Difficult sectors - unlock solutions/innovation - continue to trial different solutions to maximise technological advances and test before we implement on a wider scale
- Assess route to inset/offset where retrofit not an option
- Gear up for ambitious projects with scale, actively engagement with larger partners for biggest impact
- Engagement with business and residents

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