

	Approved Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Recommended Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	15,650	0	50	(397)	(877)	(184)	(96)	(182)	6	(200)	(1,880)	13,771
Business Improvement	1,738	0	45	(21)	(65)	(259)	0	(50)	0	(97)	(447)	1,292
Transformation Projects	559					(251)						308
Business Support	1											1
ICT	629		45	(97)	(65)	(3)		(17)		(46)		446
Customer Services	(56)			26		(5)		(24)		(51)		(110)
Human Resources & Organisational Development	606			50				(9)				647
Community Services	7,048	0	5	(130)	(749)	0	(40)	(54)	(20)	0	(988)	6,060
Leisure Management	2,892			(70)	(200)			(54)	(20)			2,548
Sports Development	186											186
Parks Development	553											553
Community Centres	1,274		2		(98)							1,178
Youth Ambition	400											400
Town Hall & Facilities	(1)		3		(451)							(449)
Culture	600			(60)			(40)					500
Localities Team	1,145											1,145
Regulatory Services & Community Safety	1,721	0	0	0	(13)	0	(56)	(41)	26	(70)	(154)	1,567
Regulatory Services	713						(56)	(41)		(60)		556
Community Safety	1,008				(13)				26	(10)		1,011
Housing Services	5,142	0	0	(246)	(50)	75	0	(37)	0	(33)	(291)	4,851
Community Housing & Strategy	847			3		75		(9)				916
Housing Needs	4,070			(249)	(50)			(28)		(33)		3,710
Property Services	91											91
Welfare Reform	135											135
DEVELOPMENT	(6,152)	0	0	120	(416)	1,322	0	(33)	0	(15)	978	(5,174)
Corporate Property	(8,759)	0	0	113	(343)	1,322	0	(9)	0	0	1,083	(7,676)
Property Services	910			(108)	(42)							760
Asset Management	(9,850)			221	(301)	1,322		(9)				(8,617)
Transactions & Special Projects	182											182
Regeneration & Economy	788	0	0	7	0	0	0	(8)	0	0	(1)	787
Economic Development	398			7								405
Development Team & PMO	390			0				(8)				382
Planning	1,820	0	0	0	(73)	0	0	(16)	0	(15)	(104)	1,716
Development	24				(73)							(49)
Support Services	315							(16)				299
Information Services	12											12
Spatial Development	1,469									(15)		1,454
CORPORATE STRATEGY	1,620	0	0	148	(66)	0	(171)	(10)	4	(48)	(143)	1,477
Policy & Communications	286	0	0	0	0	0	0	(5)	4	0	(1)	285
Corporate Strategy	167							(1)				166
Communications	38							(3)				35
Policy & Partnerships	81							(1)	4			84
Environmental Sustainability	1,334	0	0	148	(66)	0	(171)	(5)	0	(48)	(142)	1,192
Environmental Quality	566			23	(66)		(119)	(5)		(23)		376
Energy & Natural Resources	440			25						(25)		440
Smart, Sustainable Cities	327			100			(52)					375
ODS	14,975	0	0	386	0	0	(901)	0	5	(7)	(517)	14,458
ODS Client	14,975	0	0	386	0	0	(901)	0	5	(7)	(517)	14,458
Parking Management	(1,177)						(52)			(10)		(1,239)
Domestic Waste	6,239			50			(170)			(27)		6,092
Street Cleansing	6,145								5	(30)		6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)											(0)
Motor Transport	210			206								416
Overheads & Profit Share	(482)			130			(679)			60		(971)
CORPORATE SERVICES	4,513	0	0	370	(132)	0	0	(63)	0	(140)	35	4,548
Financial Services	3,632	0	0	306	(132)	0	0	(20)	0	(140)	14	3,646
Accountancy	(63)							(6)				(69)
Corporate Finance	(2)			161								159
Investigations	413							(3)		(20)		390
Procurement & Payments	(26)			25				(2)		(50)		(53)
Revenues & Benefits	3,312			120	(132)			(9)		(70)		3,221
Incomes	(2)											(2)
Law & Governance	880	0	0	64	0	0	0	(43)	0	0	21	901
Committees & Members Services	4			4				(9)				(1)
Election Services	489							(9)				480
Legal Services	332			60				(15)		0		377
Senior Management Team	55							(10)				45
Total Budget at Portfolio Level	30,606	0	50	628	(1,491)	1,138	(1,168)	(288)	15	(410)	(1,527)	29,080
Below the line												
Corporate Accounts	(7,129)	52										(7,077)
Contingencies	886	2,958										3,844
Total Expenditure Budget	24,363											25,847
General Fund Working Balances												0
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	(1,981)	(433)										(2,414)
Net Budget Requirement	22,382											23,433
Financed by												0
External Funding												0
Business Rates retention	(7,154)	(863)										(8,017)
New Homes Bonus	(471)	471										0
Council tax	(15,028)	(659)										(15,687)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
Over / (Under) Allocated budget	0											(0)

	Recommended Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	13,771	0	0	(113)	(305)	(945)	(60)	0	(15)	(497)	(1,935)	11,836
Business Improvement	1,292	0	0	(76)	0	(870)	0	0	0	(404)	(1,350)	(58)
Transformation Projects	308			(50)		(358)						(100)
Business Support	1											1
ICT	446					(360)				(340)		(254)
Customer Services	(110)			(26)						(64)		(200)
Human Resources & Organisational Development	647					(152)						495
Community Services	6,060	0	0	(40)	(255)	0	(60)	0	(15)	(50)	(420)	5,640
Leisure Management	2,548				(200)				(15)			2,333
Sports Development	186											186
Parks Development	553											553
Community Centres	1,178				(55)							1,123
Youth Ambition	400									(50)		350
Town Hall & Facilities	(449)											(449)
Culture	500			(40)			(60)					400
Localities Team	1,145											1,145
Regulatory Services & Community Safety	1,567	0	0	0	0	0	0	0	0	(30)	(30)	1,537
Regulatory Services	556									(30)		526
Community Safety	1,011											1,011
Housing Services	4,851	0	0	3	(50)	(75)	0	0	0	(13)	(135)	4,716
Community Housing & Strategy	916			3	(50)	(75)						844
Housing Needs	3,710				(50)					(13)		3,647
Property Services	91											91
Welfare Reform	135											135
DEVELOPMENT	(5,174)	0	0	187	(1,163)	(281)	0	0	0	(8)	(1,265)	(6,439)
Corporate Property	(7,676)	0	0	115	(1,140)	(281)	0	0	0	0	(1,306)	(8,982)
Property Services	760											760
Asset Management	(8,617)			115	(1,140)	(281)						(9,923)
Transactions & Special Projects	182											182
Regeneration & Economy	787	0	0	45	0	0	0	0	0	0	45	832
Economic Development	405			45								450
Development Team & PMO	382											382
Planning	1,716	0	0	27	(23)	0	0	0	0	(8)	(4)	1,712
Development	(49)				(23)							(72)
Support Services	299			(45)								254
Information Services	12											12
Spatial Development	1,454			72						(8)		1,518
CORPORATE STRATEGY	1,477	0	0	(5)	0	0	12	0	(30)	0	(23)	1,454
Policy & Communications	285	0	0	0	0	0	0	0	(30)	0	(30)	255
Corporate Strategy	166											166
Communications	35								(30)			5
Policy & Partnerships	84											84
Environmental Sustainability	1,192	0	0	(5)	0	0	12	0	0	0	7	1,199
Environmental Quality	376			(5)								371
Energy & Natural Resources	440											440
Smart, Sustainable Cities	375						12					387
ODS	14,458	0	0	69	0	0	(282)	0	0	(1,000)	(1,213)	13,245
ODS Client	14,458	0	0	69	0	0	(282)	0	0	(1,000)	(1,213)	13,245
Parking Management	(1,239)						60					(1,179)
Domestic Waste	6,092											6,092
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)											(0)
Motor Transport	416			(56)								360
Overheads & Profit Share	(971)			125			(342)			(1,000)		(2,188)
CORPORATE SERVICES	4,548	0	0	(26)	(50)	0	0	0	0	(75)	(151)	4,397
Financial Services	3,646	0	0	0	(50)	0	0	0	0	(75)	(125)	3,521
Accountancy	(69)			0						(40)		(109)
Corporate Finance	159											159
Investigations	390				(50)							340
Procurement & Payments	(53)									(35)		(88)
Revenues & Benefits	3,221											3,221
Incomes	(2)											(2)
Law & Governance	901	0	0	(26)	0	0	0	0	0	0	(26)	875
Committees & Members Services	(1)			4								3
Election Services	480											480
Legal Services	377			(30)								347
Senior Management Team	45											45
Total Budget at Portfolio Level	29,080	0	0	112	(1,518)	(1,226)	(330)	0	(45)	(1,580)	(4,587)	24,493
Below the line												
Corporate Accounts	(7,077)	(3,029)										(10,106)
Contingencies	3,844	3,462										7,306
Total Expenditure Budget	25,847											21,693
General Fund Working Balances												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	(2,414)	2,815										401
Net Budget Requirement	23,433											22,094
Financed by												
External Funding	0											0
Business Rates retention	(8,017)	1,959										(6,058)
New Homes Bonus	0											0
Council tax	(15,687)	(620)										(16,307)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
Over / (Under) Allocated budget	(0)											(0)

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	11,836	0	0	22	(133)	(98)	0	0	0	(30)	(239)	11,597
Business Improvement	(58)	0	0	0	(55)	(98)	0	0	0	(30)	(183)	(241)
Transformation Projects	(100)											(100)
Business Support	1											1
ICT	(254)									(30)		(284)
Customer Services	(200)				(55)							(255)
Human Resources & Organisational Development	495					(98)						397
Community Services	5,640	0	0	0	(38)	0	0	0	0	0	(38)	5,602
Leisure Management	2,333											2,333
Sports Development	186											186
Parks Development	553											553
Community Centres	1,123				(38)							1,085
Youth Ambition	350											350
Town Hall & Facilities	(449)											(449)
Culture	400											400
Localities Team	1,145											1,145
Regulatory Services & Community Safety	1,537	0	0	0	0	0	0	0	0	0	0	1,537
Regulatory Services	526											526
Community Safety	1,011											1,011
Housing Services	4,716	0	0	22	(40)	0	0	0	0	0	(18)	4,698
Community Housing & Strategy	844			3								847
Housing Needs	3,647			19	(40)							3,626
Property Services	91											91
Welfare Reform	135											135
DEVELOPMENT	(6,439)	0	0	(157)	(304)	(185)	0	0	0	0	(646)	(7,085)
Corporate Property	(8,982)	0	0	(85)	(304)	(185)	0	0	0	0	(574)	(9,556)
Property Services	760			(80)								680
Asset Management	(9,923)			(5)	(304)	(185)						(10,417)
Transactions & Special Projects	182											182
Regeneration & Economy	832	0	0	0	0	0	0	0	0	0	0	832
Economic Development	450											450
Development Team & PMO	382			0								382
Planning	1,712	0	0	(72)	0	0	0	0	0	0	(72)	1,640
Development	(72)											(72)
Support Services	254											254
Information Services	12											12
Spatial Development	1,518			(72)								1,446
CORPORATE STRATEGY	1,454	0	0	(25)	0	0	62	0	(201)	25	(139)	1,315
Policy & Communications	255	0	0	0	0	0	0	0	(61)	0	(61)	194
Corporate Strategy	166											166
Communications	5								(61)			(56)
Policy & Partnerships	84											84
Environmental Sustainability	1,199	0	0	(25)	0	0	62	0	(140)	25	(78)	1,121
Environmental Quality	371						62		(140)			293
Energy & Natural Resources	440			(25)						25		440
Smart, Sustainable Cities	387											387
ODS	13,245	0	0	0	0	0	(750)	0	0	1,000	250	13,495
ODS Client	13,245	0	0	0	0	0	(750)	0	0	1,000	250	13,495
Parking Management	(1,179)						562					(617)
Domestic Waste	6,092											6,092
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)											(0)
Motor Transport	360											360
Overheads & Profit Share	(2,188)						(1,312)			1,000		(2,500)
CORPORATE SERVICES	4,397	0	0	4	(55)	0	0	0	0	0	(51)	4,346
Financial Services	3,521	0	0	0	(55)	0	0	0	0	0	(55)	3,466
Accountancy	(109)											(109)
Corporate Finance	159											159
Investigations	340											340
Procurement & Payments	(88)											(88)
Revenues & Benefits	3,221				(55)							3,166
Incomes	(2)											(2)
Law & Governance	875	0	0	4	0	0	0	0	0	0	4	879
Committees & Members Services	3			4								7
Election Services	480											480
Legal Services	347											347
Senior Management Team	45											45
Total Budget at Portfolio Level	24,493	0	0	(156)	(492)	(283)	(688)	0	(201)	995	(825)	23,668
Below the line												
Corporate Accounts	(10,106)	(946)										(11,052)
Contingencies	7,306	1,208										8,514
Total Expenditure Budget	21,693											21,130
General Fund Working Balances												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	401	1,087										1,488
Net Budget Requirement	22,094											22,618
Financed by												
External Funding	0											0
Business Rates retention	(6,058)	(42)										(6,100)
New Homes Bonus	0											0
Council tax	(16,307)	(482)										(16,789)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
Over / (Under) Allocated budget	(0)											(0)

	Proposed Budget 2025/26	MTFP assumptions	Contractual Inflation	Pressures	Existing Efficiencies	Invest to Save	Fees & Charges	Service Efficiencies	New Investment	Transformation & New Efficiencies	Total App3	Proposed Budget 2026/27
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	11,597	0	0	50	0	0	0	0	0	(200)	(150)	11,447
Business Improvement	(241)	0	0	0	0	0	0	0	0	(200)	(200)	(441)
Transformation Projects	(100)											(100)
Business Support	1											1
ICT	(284)											(284)
Customer Services	(255)									(200)		(455)
Human Resources & Organisational Development	397											397
Community Services	5,602	0	0	0	0	0	0	0	0	0	0	5,602
Leisure Management	2,333											2,333
Sports Development	186											186
Parks Development	553											553
Community Centres	1,085											1,085
Youth Ambition	350											350
Town Hall & Facilities	(449)											(449)
Culture	400											400
Localities Team	1,145											1,145
Regulatory Services & Community Safety	1,537	0	0	0	0	0	0	0	0	0	0	1,537
Regulatory Services	526											526
Community Safety	1,011											1,011
Housing Services	4,698	0	0	50	0	0	0	0	0	0	50	4,748
Community Housing & Strategy	847											847
Housing Needs	3,626			50								3,676
Property Services	91											91
Welfare Reform	135											135
DEVELOPMENT	(7,085)	0	0	(70)	(60)	(441)	0	0	0	0	(571)	(7,656)
Corporate Property	(9,556)	0	0	(70)	(60)	(441)	0	0	0	0	(571)	(10,127)
Property Services	680											680
Asset Management	(10,417)			(70)	(60)	(441)						(10,988)
Transactions & Special Projects	182											182
Regeneration & Economy	832	0	0	0	0	0	0	0	0	0	0	832
Economic Development	450											450
Development Team & PMO	382											382
Planning	1,640	0	0	0	0	0	0	0	0	0	0	1,640
Development	(72)											(72)
Support Services	254											254
Information Services	12											12
Spatial Development	1,446											1,446
CORPORATE STRATEGY	1,315	0	0	0	0	0	0	0	(8)	0	(8)	1,307
Policy & Communications	194	0	0	0	0	0	0	0	(8)	0	(8)	186
Corporate Strategy	166											166
Communications	(56)								(8)			(64)
Policy & Partnerships	84											84
Environmental Sustainability	1,121	0	0	0	0	0	0	0	0	0	0	1,121
Environmental Quality	293											293
Energy & Natural Resources	440											440
Smart, Sustainable Cities	387											387
ODS	13,495	0	0	0	0	0	(267)	0	0	0	(267)	13,228
ODS Client	13,495	0	0	0	0	0	(267)	0	0	0	(267)	13,228
Parking Management	(617)											(617)
Domestic Waste	6,092											6,092
Street Cleansing	6,120											6,120
Parks & Open Spaces	3,781											3,781
Pest Control	258											258
Engineering	(0)											(0)
Motor Transport	360											360
Overheads & Profit Share	(2,500)						(267)					(2,767)
CORPORATE SERVICES	4,346	0	0	4	0	0	0	0	0	0	4	4,350
Financial Services	3,466	0	0	0	0	0	0	0	0	0	0	3,466
Accountancy	(109)											(109)
Corporate Finance	159											159
Investigations	340											340
Procurement & Payments	(88)											(88)
Revenues & Benefits	3,166											3,166
Incomes	(2)											(2)
Law & Governance	879	0	0	4	0	0	0	0	0	0	4	883
Committees & Members Services	7			4								11
Election Services	480											480
Legal Services	347											347
Senior Management Team	45											45
Total Budget at Portfolio Level	23,668	0	0	(16)	(60)	(441)	(267)	0	(8)	(200)	(992)	22,676
Below the line												
Corporate Accounts	(11,052)	4,592										(6,460)
Contingencies	8,514	(37)										8,477
Total Expenditure Budget	21,130											24,693
General Fund Working Balances												
Transfer to / (from) General Fund Working Balances												
Transfers to/(from) reserves	1,488	(3,024)										(1,536)
Net Budget Requirement	22,618											23,157
Financed by												
External Funding												
Business Rates retention	(6,100)	(42)										(6,142)
New Homes Bonus	0											0
Council tax	(16,789)	(497)										(17,286)
Less Parish Precept	271											271
Collection Fund Surplus												
Business Rates Collection Fund (Surplus) / Deficit												
Over / (Under) Allocated budget	(0)											(0)