

Appendix 3 - Risk Register

Delivery of the Thriving Communities Strategy

As at: 21 November 2022

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Ref	Title	Risk Description	Opp / Threat	Cause	Consequence	Risk Treatment	Date Raised	Owner	Gross		Current			Target		Comments	Control / Mitigation Description	Date Due	Action Status	% Progress	Action Owner
									P	I	P	I	Score	P	I						
	The Strategy is not effectively implemented	Insufficient clarity about the strategic scope, budget and roles and responsibilities for delivery	Threat	Overarching, high level strategy	Lack of clarity about delivery including scope, costs, governance etc. Tension if community priorities differ from Council priorities.	Avoid	02/11/22	Ian Brooke	4	4	3	3	9	2	2		Implement communications plan including easy read material, translated material, series of films etc. Co-create an action plan for delivery including agreeing governance, priorities, delivery mechanisms, roles and responsibilities, with clarity about the scope, budgets etc.	01/04/23	In Progress	10%	Ian Brooke
	Lack of officer/partner capacity/relevant skills affects delivery	Tighter budgets lead to insufficient officer/partner capacity/skills to nurture the relationships which are essential to a whole system approach	Threat	Insufficient capacity	Siloed working; delivery gaps/overlap/failure	Avoid	02/11/22	Ian Brooke	4	4	3	3	9	2	2		Action plan includes governance and delivery mechanisms which are structured to maintain relationships efficiently. Locality model embeds nurturing relationships and learning approach as business as usual.	01/04/23	In Progress	30%	Ian Brooke
	Overlap with other strategies	Confusion/overlap with partner strategies e.g. County	Threat	Other strategies unclear as still in development	Duplication or conflicting strategies	Avoid	02/11/22	Ian Brooke	3	3	3	3	9	2	2		Close collaboration with other strategic partners e.g. County and Partnership board to ensure strategic alignment and clear lines of demarcation	01/04/23	In Progress	10%	Ian Brooke
	Economic and political volatility	Cost of living or other crisis increases needs beyond available resources	Threat	Wider economic and political climate. Costs for the maintenance backlog will increase when we complete the new condition surveys, significantly above the 2018 figures used in the report.	Unmet needs - inequalities gaps widen - some communities not thriving	Reduce	02/11/22	Ian Brooke	4	4	4	4	16	4	3		Flexible delivery responding to continuous learning approach; building on pandemic response mechanisms; strong partnership networks and collaboration; joint funding bids; invest to save - e.g. carbon reduction; data and insight informs prioritisation; strong engagement across diverse communities	01/04/23	In Progress	10%	Ian Brooke
	Measuring success	Lack of clarity about success measures ref outcomes and what will change as a result	Threat	Time to plan and communicate	Lack of clarity about what success will look like	Avoid	02/11/22	Ian Brooke	4	4	3	3	9	2	2		Agree and use quantitative and qualitative data/insight including meaningful measurement e.g. storytelling/films/case studies etc. to understand the impact of the strategy and monitor whether its aims are being achieved.				

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