

Appendix 1 : Risk Register

					Date Raised	Owner	Gross		Current		Residual		Comments	Controls				
Title	Risk description	Opp/ threat	Cause	Consequence			I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
33 Delivery Timescales	The Growth Deal funding agreement originally required delivery by March 2023.	Threat	Contracted end date in agreement	Unspent funding could be retrieved by Growth Board	March 2020	SW	4	2	4	2	4	2	Written request made to County in April 2022 to vary the "Completion date" from 31 March 2023 to 31 December 2023. This now needs updating to May 2024, subject to final confirmation from BB.	Seek amendment of collaboration agreement once overall county GD funding confirmed as secure.	Mar 23	ongoing	90	SW
Funding	Latest costings for the bridge have indicated a funding gap that needs to be addressed.	Threat	Money allocated by Growth board appears not to be sufficient based on RIBA stage 2 report	If total funding is not enough to cover tender sum then not possible to award contract	March 2020	SW	2	4	2	4	2	4	Discussions are agreed in principle re funding gap with additional County GD funding & HIF funding of pathworks scheme within project.	Appointment of BB at Pre-contract stage will provide a fixed price for construction phase.	Nov 22	ongoing	85	SW

Funding	County Council GD funding may be removed by central government leading to individual schemes being removed.	Threat	Central government allocation of funds.	County might not be in a position to provide additional funding agreed. Therefore project could not proceed and remaining monies need to be returned.	August 2022	CP	5	3	5	3	5	3	Discussions are ongoing. Next County Cabinet report is 18 October 2022.	Ongoing liaison.	Nov 22	ongoing	90	CP
Cost inflation	There has been a significant increase in material prices since the project was last costed.	Threat	Pandemic, Ukraine invasion, leading to scarcity of materials, & inflation	Increase in funding gap. Possible delay until funding issues resolved.	March 2020	SW	3	3	3	3	3	3	It is hoped there will be more price stability, and availability, of materials as pandemic recedes.	Careful selection of materials	Mar 23	ongoing	20	SW
Landowner agreement 34	The North Landing includes land on the Oxpens site that is not in the Council's ownership.	Threat	Optimum route alignment	Agreement in principle reached with OxWED. Agreement to finalised.	March 2020	SW	2	2	1	1	1	1	Agreed in principle, need finalising.	Legal agreement	Nov 22	ongoing	95	SW
Technical constraints	The northern & southern landing points of the bridge have ecological constraints to be addressed.	Threat	Bridge in current rural location with many trees.	Environmental nett gain desired and required by planning	March 2020	SW	2	3	2	3	2	3	Consultant appointed and trees and ecology surveyed	Design taking account of high quality trees and ecological effects. May require some offset requirement in locality.	Mar 23	ongoing	85	SW

Technical constraints	The southern landing points of the bridge are within the floodplain. Agreeing scope of compensation works with Environment Agency (EA)	Threat	Level differences; Some of site in Flood plain. Any loss of flood plain as part of construction works needs to be compensated and agreed with EA.	EA could refuse to advise LPA that scheme is agreed and LPA withholds planning permission.	March 2020	SW	3	3	3	3	3	3	Stantec have been constantly trying to engage EA, however, under resourcing of EA has caused severe delays. This is complicated by needing to clarify the relationship with OXWED and associated interdependencies depending on timings of each project.	Design out problems. Continue to apply EA to respond, using other levers. Also, discuss scheme with LLFA so LPA can refer to independent body to confirm technical solutions.	Mar 23	ongoing	80	SW
Technical constraints	The southern landing points of the bridge may be onto contaminated land.	Threat	Former gas works	delay and potential increase costs	March 2020	SW	3	5	2	3	2	3	SI undertaken in Feb 2022. Contam zone defined and design amended accordingly to avoid.	Use SI for design solutions.	Mar 23	ongoing	95	SW
Stakeholder Engagement	There is a group of locals who object to principles of scheme.	Threat	Bridge is proposed in an undeveloped area of trees and natural habitat; so potential effects on the environment.	Objections to scheme at planning stage.	March 2021	SW	2	3	2	3	2	3	Landscaping proposals prepared to ensure Biodiversity net gain of greater than 5% along with tree canopy calculations and subsequent landscape design.	Landscape design and possible use of offsetting in local area.	Dec 22	ongoing	95	SW

Technical approvals	Risk in securing Technical approvals from Oxfordshire CC and EA	Threat	Communication with EA has been challenging throughout this project and also on other schemes. County approval has also been time consuming on other projects	delay and potential increase costs	March 2022	SW	2	4	2	4	2	4	This has been on radar from the start and liaison has been focused on achieving goals.	All parties to use their contacts to secure early EA engagement.. Ongoing liaison with County going well.	June 2023	ongoing	35	SW	
36	Coordination with proposed development on adjacent site to the west.	Risk in ensuring the OxWED enabling works and bridge works can be delivered simultaneously	Threat	Request to combine to increase efficiency of OXWED enabling works and reduce risk to damage to bridge after erection if works undertaken around bridge structure.	Delay in planning approvals.	March 2023	SW	3	3	3	3	3	3	Good coordination between design teams for two projects.	Use of Prior & Partners for both schemes	Oct 22	ongoing	80	SW
Planning	Unable to achieve planning permission in a timely manner due to design issues or lack of clarity relating to relationship with Oxpens site.	Threat	Lack of detail required by planning dept. at submission and/or Lack of clarity relating to Oxpens site	Programme delay	June 2022	SW	3	2	3	2	3	2	Pre-app discussions went well and ongoing discussions with Oxpens design team ongoing	Strong liaison with planners and Oxpens team	Oct 22	ongoing	95	SW	