

Respondent Code	Consultation Response	Strategy Revision	Officer Response	Revisions Proposed	Scope of Revisions (Strategy or Delivery Plan & Relevant section)
Global					
Survey	<i>I find your references to "influencing the world" reminiscent of Boris at his worst. Global Britain, now Global Oxford it seems. Calm down your rhetoric and you will take more people along with your aspirations. I feel this is giving ourselves an overinflated sense of importance, frankly. We're overlooking the needs of local people in order to try and look impressive to the outside world.</i>	Terminology 4- 'Influencing the World' rhetorical	Comment noted re: tone and style of the Economic Strategy narrative. Officers whilst acknowledging this feedback also recognise the need for the report to reflect Oxford's position as a 'Global leader' with positive impacts and an international role to play and the opportunities and challenges this presents to the Economic Strategy. Clarify we are not espousing growth and globalisation as an end in itself.	No major change proposed. Review Economic Strategy's tone/style	Consider changing Global City to 'Global Impact' and purposeful leadership and consider tone throughout. Highlight we will also learn from other locations
EBO3 (Oxford Science Park)	<i>The Oxford Science Park requires further recognition: 1. The Oxford Science Park as home to over 100 companies and over 2,700 employees</i>	Science Park contribution	The Economic Strategy recognises in its current version the role of the OSP and contribution. A review of the statistics cited in this regard will be reviewed to see if any of the proposed/suggested revisions are required.	Minor modification proposed- Check stats and include where and if relevant/required	Strategy-sections pertaining to OSP
EBO3 (Oxford Science Park)	<i>2. Park's associated contribution to science and the economy (together with the University of Oxford's other science parks, calculated as £496 million in 2018-19</i>	Science Park contribution	The Economic Strategy recognises in its current version the role of the OSP and contribution. A review of the statistics cited in this regard will be reviewed to see if any of the proposed/suggested revisions are required.	Minor modification proposed- Check stats and include where relevant/required	Strategy-sections pertaining to OSP will be updated where space allows
EBO3 (Oxford Science Park)	<i>3. The Oxford Science Park plays a key role in the development of SMEs in Oxford - for example, over 50% of Bio escalator alumni companies are based at the Park, as well as several Oxford Science Enterprises companies.</i>	Science Park contribution	The Economic Strategy recognises in its current version the role of the OSP and contribution. A review of the statistics cited in this regard will be conducted to see if any of the proposed/suggested revisions are required.	Minor modification proposed- Check stats and include where relevant/required	Strategy-sections pertaining to OSP will contain some factual amendments where space allows
EBO3 (Oxford Science Park)	<i>4. There are numerous examples throughout the Strategy where science parks are listed but exclude The Oxford Science Park, including on p.8, in the map titled 'Oxford's Role in the Regional Innovation Ecosystem' (p.10), in the 'opportunities in health and life science' section of the 'Priority Sectors' table on pp.23-24, and on p.36 where other locations for health and life science are listed.</i>	Science Park Representation (Maps)	The Economic Strategy recognises in its current version the role of the OSP and contribution. A review of the Maps on the pages of the Strategy cited will be conducted to see if any of the proposed/suggested additions of locations are required.	Minor modification proposed- Review maps and lists of locations, add where there are omissions of sites that are required	Strategy-Review P8, 10, 24 & 36 sections, where space allows
EBO3 (Oxford Science Park)	<i>5. The Oxford Science Park should be included as part of these lists and maps, in order to formally recognise its fundamental contribution to the city's economy and opportunities to support the future growth of life science.</i>	Science Park Representation (Locations)	The Economic Strategy recognises in its current version the role of the OSP and contribution. A review of the Maps on the pages of the Strategy cited will be conducted to see if any of the proposed/suggested additions of locations are required.	Minor modifications proposed where space allows. Science Park already highlighted as a priority location throughout.	As Above

EBO3 (Oxford Science Park)	<i>Life Science Vision: The Strategy describes how Oxford 'has become synonymous with the scientific response to COVID-19' and does identify life science as one of the key sectors comprising the local and regional economy. The inclusion of life science in Guiding Principle 1 and Action 1 (which promote an increased quantum and quality of commercial space) and in the Priority Sectors table (p.23), is supported.</i>	Science Park statement of support for Life Sciences Vision	Comment noted-Re: Statement of support for the inclusion of Life Sciences vision as part of Strategy captured in current version of 'priority sectors table' in Guiding Principle 1, Action 1 on P23	Minor modification	Strategy 'priority sectors table' in Guiding Principle 1, Action 1 on P23. mention Life Sciences Vision
EBO3 (Oxford Science Park)	<i>Stronger Global Economy: The Strategy strives to cement Oxford's position as a global city economy that is even more powerful, resilient, and influential than today. The first of the Strategy's 'guiding principles for a global city' states the need to increase the quantum and quality of commercial space on planned and existing sites, and does make reference to life science amongst a select few other knowledge-driven sectors. This is translated into The Economic Impact of the University of Oxford, Final Report for the University of Oxford (August 2021)</i>	Science Park statement of support for representation of Oxford's position as a global city	Statement of support for guiding principles	No change proposed.	Strategy-Guiding Principles Section
EBO3 (Oxford Science Park)	<i>Delivery Plan - add Oxford Science Park to the list of locations to be supported for additional lab, R&D and office space (p.36). the Delivery Plan should establish an expectation that planning applications for additional laboratory and office floor space, particularly within existing science parks and business parks, should be supported.</i>	Science Park Representation (Locations)	The Delivery Plan recognises in its current version the role of the OSP and contribution. A review of the Delivery Plan will be conducted will be reviewed to see if any of the proposed/suggested additions of locations are required.	Minor modifications proposed above-add Oxford Science Park to the list of locations to be supported for additional lab, R&D and office space	Delivery Plan - (p.36).
EBO3 (Oxford Science Park)	<i>Action 1 of the Delivery Plan, which states: 'Work with landowners to diversify and intensify existing business locations to meet the needs of growing businesses and sectors. a separate additional action should be added to the Delivery Plan focused exclusively on life science. Prioritising more space within existing science parks and business parks is particularly key. The new action should therefore clearly articulate that this requires the Council to exercise a presumption in favour of sustainable development for additional laboratory and office floor space (such as on the remaining undeveloped plots within The Oxford Science Park)</i>	Science Park Representation (Sectors)	Comments noted re: addition of life sciences action	Minor modifications-Review action 1 of Delivery Plan and revise to add lab, R&D and flexible space to list and prioritising intensification of space in business parks.	Delivery Plan- Action 1 Section

<p>EP01 (Green Party)</p>	<ul style="list-style-type: none"> • ‘19% decline in city centre ICT and Digital employment’ – this is an inevitable consequence of more flexible working within the sector and the increasing available of high speed internet. • There is also contradiction within the challenges mentioned. A 7% decline in office and lab space since 2008 is mentioned at the same time as claiming a 900,000 sq. ft. shortfall in office and lab space. 	<p>Suggested conflict in stats 7% decline in office and lab space and 900, 000 sq. ft. resulting shortfall</p>	<p>Checked statistics. These are accurate and about supply vs requirements</p>	<p>No change modifaciton</p>	<p>Strategy-Workspace section and case for action section</p>
<p>EP01 (Green Party)</p>	<p><i>The stated challenges around the Global theme fail to recognise the way in which new ways of working are transforming our city centres. Cities such as Oxford have to re-invent themselves in the face of more flexible, remote and digital work practices. In addition, the cost and inconvenience of commuting is leading many to seek ways of avoiding this daily chore. This Strategy should not only recognise these trends but embrace them. Not least because they are inevitable, but also because they can help alleviate climate change and help address the City’s desperate housing shortage.</i></p>	<p>Global City Pillar- comments on recent trends</p>	<p>Comments noted re: trends in regard to flexible, remote working, commuting and implications for housing and climate change.</p>	<p>Minor change proposed. Highlight trend of flexible/hybrid working and office rationalisation, but be clear that is tempered by poor, low quality stock, heightened demand for flexible and lab space. Can refer to efficient use/re-use of existing assets. make clear reduced commuting could have consequences for bus route viability and reduce modal shift and increase congestion</p>	<p>Strategy-Global City Pillar section</p>
<p>EP01 (Green Party)</p>	<p><i>Challenge that Oxford is a Global City: We do not agree with the strategic aim to make Oxford a ‘Global City’. Generally agreed definitions of what constitute a Global City do exist. For example, Kerney’s Global Cities Index uses 29 metrics across five dimensions: https://www.kearney.com/global-cities/2021</i></p> <ul style="list-style-type: none"> • Business Activity – capital flow, market dynamics and major companies present • Human Capital – education levels • Information exchange – access to information though internet and other media sources • Cultural experience – access to major sporting events, museums and other expos • Political engagement – political events, think tanks, embassies <p><i>Oxford does not rank as a Global City – nor is it considered close to being one. Of the 156 identified, 30 are in Europe. These include the likes of Berlin, Istanbul, Paris,</i></p>	<p>Challenge that Oxford is a Global City and that Oxford is a global city.</p>	<p>Comments noted-Page 20 clearly shows global city criteria cited; Chicago Council on Global Affairs; AT Kearney’s Global City Index; Mori Memorial Foundation Global City Index; the Economist Intelligence Unit’s Global City Competitiveness Index City. also note the modification within the agreed term of ‘global impact’ to better explain our gloabl outlook, and role to share global leadership in science, technology, low carbon and purposeful business. This is not to be confused as growth at all costs but managing economic growth sustainably whilst being clear the city has an important knowledge sharing role to play.</p>	<p>Minor modifications-Review use of term Global City, ensure we describe our role as ‘Global Leader’ or describe we have an aspiration to become a Global City given our global profile and status.</p>	<p>Foreword, Global section</p>
<p>EP01 (Green Party)</p>	<p><i>Boost domestic and international inward investment service. The Council should be looking to build resilience in the local economy rather than looking to inward investment. As has been witnessed with the takeover of the car plant by BMW, inward investment can lead to more uncertainty in the local economy and local employment.</i></p>	<p>Inward Investment vs building local economy</p>	<p>Comments noted RE: Distinction between international inward investment and local economic development.</p>	<p>Minor change. Will make clear that we are looking for positive inward investment in selective sectors that meets the three pillars</p>	<p>Strategy-Global City Pillar section</p>

EO09 (Oxford Civic Society)	<i>Stronger global city theme 'not well conceived'-need to consider global competitiveness of the University, economic resilience, and quality of life. Focus on international knowledge leadership.</i>	Global City Pillar-Comments on conception/language	Comments noted RE: Global City Pillar	Minor modifications-Review use of language in Global City Theme to assess whether it requires 'strengthening' and clarifying	Strategy-Global City Pillar section
EP03 (Lib Dem Group)	<i>GLOBAL• Retain a greater proportion of spin out companies. • Expedite transport, digital and energy developments. • Support the recovery of the visitor economy. WORKSPACE • Lab space for life sciences and technology • A balanced mix of uses across all the above where possible. • Affordable workspace</i>	Global City Pillar-Comments on Principles	Comments noted RE: Global City Pillar	No change proposed. Comments on policy/practice rather than revisions	Strategy-Global City Pillar section
EB07 (Christchurch via Savills)- Responses to EOS	<i>1. Better concentrating on fewer topics and projects (concentrating resources on key areas with more resource leading to greater results in key areas rather than lower results in more) Reduce Delivery Plan?</i>	Delivery Plan-Number of identified actions	Comments noted RE: Scope and number of Delivery Plan actions and need to prioritise	Minor modifications-Review presentation of and number of initiatives and reduce if required	Entire Delivery Plan - will be addressed in prioritisation planned
EB07	<i>2. The Local Plan should have a higher prominence in the document and be a key element in the Delivery Plan. Cite more explicitly in Delivery plan</i>	Delivery Plan-Citation of related strategy	Comment noted RE: Need to cite the Local Plan more explicitly	Minor modifications-Review and check Local Plan cited sufficiently as part of a hierarchy of policies and strategies.	Delivery Plan/Strategy (Opening Paragraphs)
EB07	<i>3. Housing Delivery: a key issue in the City.</i>	Emphasis on housing delivery being a key issue	Comment noted RE: Emphasis on key issue of housing	Modification - consider Affordable housing in Guiding	Entire Strategy
EB07	<i>8. ChCh supports the need to boost the tourism market following the impact of the Pandemic which has knocked confidence in travel. There is a clear link to the Oxford City Centre Action Plan and the comments that ChCh has made to the consultation draft of that document should be taken in to account.</i>	Christchurch support to boosting Tourism market post pandemic	Comments noted RE: Christchurch support to boosting Tourism market post pandemic, Cross reference to City Centre Action Plan and need to take into account overlapping issues between the related strategies.	No change proposed. Comments on policy/practice rather than revisions	Entire Strategy & Relationship with City Centre Action Plan
EB11-Cherwell Development Watch Alliance (CDWA) of five groups (Begbroke and Yarnton Green Belt Campaign, Greenway Oxon, Woodstock Action Group, Kidlington Development Watch and Harbord Road Area Residents' Association)	Strategy is overly dominated by the Global City theme'. Detailed comments on accountability of EGSB, Focus on growth and economic development, lack of resident representation, need for increased role of University and 'lack of any consideration of the Environment Act 2021'-Include citing of this act?	Global City Pillar, EGSB-accountability, resident engagement, University Role and Environment Act	Comments noted RE: Global City Pillar vis a vis other Pillars, role of EGSB and its accountability as a body, the role of resident engagement and University and Environment Act.	Minor modifications-Cite Environment Act 2021. Be clearer on the role of the EGSB and efforts to diversify.	Strategy-Global City Pillar and EGSB section in delivery plan

EB12 Oxford University Development Ltd ('OUD')	<i>The strategy could more clearly focus on the specific economic geography of Oxford including those sites which are part of its functional economy, but which are in neighbouring Districts, such as Begbroke. These links are highlighted, but could benefit from greater emphasis</i>			Minor modifications-Emphasise Links to wider Oxfordshire locations where required, will add value. Highlight linkages with neighbouring local plans and LA collaboration	Strategy-Review P8, 10, 24 & 36 sections
EB12	<i>The economic growth locations could be more clearly identified, as could, in the delivery plan, the scale of growth planned. Oxford's growth is very dependent on maximising the contribution of a small number of locations both in and outside the Oxford City boundary (including the West End; Osney Mead and the Northern Growth Area).</i>	Economic Growth Locations	Comments noted RE: economic growth locations and contribution of locations outside the city boundary	Minor modifications-Review locations and add where required	Strategy-Review P8, 10, 24 & 36 sections
EB12	<i>The sectoral priorities are supported. It may be useful to add materials science and nanotechnology either under the technology heading or as a separate sector.</i>	Sector Priorities-additional	Comments noted RE: Sector Priorities additional sectors	Minor modifications-add Materials science and nanotechnology to sector priorities	Strategy 'priority sectors table' in Guiding Principle 1, Action 1 on P23
EB12	Pages 8, 9 and 10 of the draft strategy helpfully set out Oxford's Economic Geography. This refers to the wider strategic relationship to the 'Knowledge Spine' and 'Science Vale' and the economic ecosystem. It may be worth also referring specifically to Oxford itself and the two areas that are identified in the recent Oxfordshire Growth Needs Assessment ⁴ (OGNA) as the 'City Centre' and 'City Fringe'. The latter incorporates parts of the neighbouring authorities including the Begbroke Science Park and 'new urban development' in Cherwell in the growth diagram on Page 9.	Oxford's Economic Geography and Oxfordshire Growth Needs Assessment	Comments noted RE: Oxford's Economic Geography and Knowledge Spine' and 'Science Vale' and relation to City fringe as part of Oxfordshire Growth Needs Assessment	Minor modifications-Review diagrams RE: Locations	Strategy- P8, 9, 10 and diagram on p9 review RE: Locations
EB12	<i>In relation to 'Pillar 1' OUD's sites at Begbroke and Osney Mead can make a major contribution to increasing the amount and quality of commercial space. As we have noted above Begbroke is outside the City boundary but important to the achievement of the City's economic and sustainability vision. It may be useful to add 'and neighbouring' to 'the City's planned and existing sites'.</i>	Global City Pillar-Text Amendment/addition	Comments noted: RE: Pillar 1 (Global City Pillar) and suggested amendment to text	Minor modifications-Review sites re: Begbroke and Osney Mead and add 'and neighbouring'	Strategy-Global City Pillar, section quoting 'Begbroke is outside the City boundary but important to the achievement of the City's economic and sustainability vision'

EB12	<i>Page 22 of the document identifies globally significant specialisms. The current list of specialisms is supported. However, you may wish to consider adding 'Advanced Materials and Nano-Technology' either as a separate item or under the 'Technology and Digital' heading. This is a particular strength of the University with Research Groups and businesses based at Begbroke Science Park. These technologies are both important in their own right and as enabling other innovation, particularly in the Green and Low Carbon sector.</i>	Global Pillar Section-Addition	Comment noted RE: Suggested revision to add 'Advanced Materials and Nano-Technology' either as a separate item or under the 'Technology and Digital' heading.	Minor modifications-Review p22 re: Specialisms and see if 'Advanced Materials and Nano-Technology' either as a separate item or under the 'Technology and Digital' heading.	Strategy-section on p22
EB12	<i>Oxford is uniquely placed on the world stage because it contains such a diversity of highly specialised individuals, University Departments, research teams and business. The ability to combine this knowledge into new discovery and new technologies is the City's key international competitive advantage. Facilitating the diversity of multiple specialisms in a careful planned living and working ecosystem is the basis of the approach to Innovation Districts that OUD will take at Begbroke and at Osney Mead (as part of the wider West End Innovation District).</i>	Oxford's global position	Comments noted: RE: Oxford's position on world stage and international competitive advantage	Minor change proposed. Comment/opinion, no revisions	Strategy-opening sections and sectors section
EB14- University of Oxford (Estates Department)	<i>The university contributed £15 million to the UK economy in a single financial year 2018/19 according to London Economics research in august 21.</i>	University of Oxford-Recognition of Contribution	Comment noted RE: Statistic on University of Oxford's economic contribution and suggestion addition of a statistic to reflect that.	Minor modifications-Check stat and revise if required	Strategy-section relating to role and contribution of University.
OES Business & Partner Workshop- 14/12/21	<i>Set out what the actual benefits of being a Global City are....and understand which apply effectively for Oxford. Connect with the Global City registers - Happy City, Purposeful City, Integrated City etc.</i>	Global City Pillar-Benefits of being a Global City	Comment noted RE: Benefits of being a Global City	Minor modifications-Global City Pillar, are benefits outlined sufficiently? if not we can include some examples as suggested	Strategy-Global Pillar section
Joint Economic Strategy & CCAP Business workshop- 12/1/22	No Specific Revisions to content/format of Report in joint workshop notes	N/A	Comments only, no suggested revisions noted by Officers	No change proposed.	Strategy & Delivery Plan
Experience Oxfordshire	<i>Straightforward - high level plan, can see our involvement, interested in the tourism bit, best idea is to compartmentalise the survey. Missing some context for fresh reader. Is Visitor economy getting the emphasis it deserves? Need a more diverse city brand for an overnight visit, go beyond heritage for this....animation, retail, food and drink. more on animation. need for conferencing hub - visitor centre or conference hub? EO should be part of this.</i>	Support for Plan/Recognition of role to be involved in Delivery	Comments noted RE: Visitor Economy emphasis, role of diverse city brand and offer including animation, nigh life, visitor centre and welcome support of Experience Oxfordshire to enable this.	No change proposed. Comment/opinion, no revisions	Strategy & Delivery Plan

OxLEP	<p>Agreed to review delivery plan and respond in detail through various teams. Visitor economy - flag LEP FE investments in hospitality suite in the delivery plan and existing projects. Need to focus on global aspects of the innovation district, important to be outward focussed. Work with the LEP on inward investment - pooling resource and use of resources. leverage LEP investment connections. Bring in landowner interests. on FDI. green construction skills Abingdon & Witney faculty Inc. in plan. see Skills plan for scale of demand. how many jobs, how fill them? growth hub links on business sustainability needed (e.g. energy issue)</p>	<p>LEP Investments, global aspects of Innovation district, landowner interests, FDI and Abingdon and Witney Facility</p>	<p>Comments noted RE: LEP Investments, global aspects of Innovation district, landowner interests, FDI and Abingdon and Witney Facility</p>	<p>May re-characterise some of the delivery plan actions in conjunction with LEP (to discuss)</p>	<p>Strategy & Delivery Plan</p>
Vaccitech	<p>Pace of lab development key, for life science starts and grow on. Vaccitech moved to Harwell at certain scale as there was not 30,000 sq. ft. immediately available at the science park or business park. wanted to stay in Oxford.. Make space easy to access so life science companies can get on with using their investment funds.</p>		<p>Need for lab space already well articulated</p>	<p>No modification - need for lab space covered already</p>	
<p>Oxford Bus Company</p> <p>Oxford Bus Company</p>	<p><i>danger that 'future innovation' comes into conflict with 'here and now'. For example, you quote that Oxford is at the forefront of autonomy, but if it is genuinely thought that this will come forward in the next 15 years, it will undermine the case for Zero Emission Buses over that timeframe. I am all for innovation and developing this technology. However, we should present it as 'developing solutions that will be commercially attractive to existing Oxfordshire businesses' rather than developing the technology per se. I'm afraid there are some that see this as replacing existing public transport providers and if this is the case, there is a danger the investments to solve the problems over the next 5 to 10 years will be undermined.</i></p> <p>1) The City Council should support the promotion of the Oxford Pass scheme - 2) The importance of the coach links to Heathrow and Gatwick airports needs to be emphasised more. 3) In the absence of a Visitor Information Point, stronger support should be given to our Visitor Information Point. 4) We need a much better welcome and management of tourist coaches. 5) Gloucester Green Coach Station needs to be a priority for refurbishment.</p>	<p>Visitor Economy</p>	<p>Comment noted - not mentioning innovation as part of cu</p> <p>Points all noted and will be borne in mind at delivery stage. Oxford pass already mentioned, discussions on visitor points being followed up</p>	<p>No modification -</p>	

Oxford Bus Company	<p>It is clear that Oxford is an economic powerhouse. However, the importance of efficient transport links around the city is underplayed significantly, particularly:</p> <ol style="list-style-type: none"> 1) The need for buses to be quick 2) The need for some form of demand responsive transport 3) The 'Eastern Arc Indicative Frequencies' need much more work and are not currently fit for purpose. 		
	<p>The City also needs to strongly consider putting Community Infrastructure Levy funds into transport schemes that it wishes to see e.g. demand responsive transport as it is not likely that these can be developed commercially. Stronger partnership between bus operators, city, county and business is needed. We need to do much better than this with the resources available to us.</p>		
Oxford Bus Company	<p>Generally focuses on the right issues, and good to see that improved bus provision, information and infrastructure to better connect people to jobs is one of the 'top 5 fundamental investments'.</p>	<p>Comments noted and minor modifications made re ZEBRA. Tourist coaches already mentioned</p>	<p>Minor modification delivery plan</p>
Oxford Business Park	<p>Arrington wish to stress the absolute importance of focusing on transport improvements and expediting transport developments – such as the Cowley Branch Line extension –</p>	<p>Comments all noted. The sectors are only illustrative and we will make it clear that wider sectors can locate in these locations</p>	<p>Comments noted</p>
Oxford Business Park	<p>As stressed across our response, this will be particularly catalysed by investment in necessary public transport infrastructure to improve connections – such as the Cowley Branch Line extension. However, we wish to make the following observation. Whilst generally supportive of the principles established in 'Connecting Oxford', are concerned that the proposed Workplace Parking Levy (WPL) is an unequal way in which funds will be raised for public transport improvements – contrary to the principle of creating an 'Inclusive City'. feel a fairer means of generating funds would involve all stakeholders in the success of the region (inhabitants and workers alike), rather than targeting a minority of individuals who are then penalised by the region's already poor transport system.</p>	<p>Comments noted. These will be relevant to future transport consultations and stakeholder invited to participate in all as fully as possible.</p>	<p>Comments noted</p>

Respondent Code	Consultation Response	Strategy Revision	Officer Response	Revisions proposed	Scope of Revisions (Strategy or Delivery Plan & Relevant section)
Inclusive					
Survey	<i>Inclusivity - yes this is good, although maybe better to talk of a just transition (as per Scottish Government). It is also to consider spatial inequality (as in the sense of the UK2070 Commission).</i>	Terminology 2- 'Inclusivity=just transition'	Comment noted RE: term inclusivity be substituted with that of 'just transition' (i.e. equitable transition to a net zero economy). Inclusivity as a term is used in the Strategy to reflect wider considerations than sustainability and equitable transition. Consideration of UK2070 duly noted however.	No change proposed.	Strategy-Inclusivity Pillar section
EB02 (OxLEP)	<i>Refer to DFE Local Skills Report and Plan and ensure alignment on Guiding principles and delivery plan where possible. Cross reference more closely</i>	Skills GPs and actions need alignment	Comment noted RE: Need to cite DFE Skills Report and align where required in Delivery Plan.	Minor modification proposed- Refer to DFE Local Skills Report and Plan and ensure alignment on Guiding principles and delivery plan where possible cross reference more closely	Strategy-Inclusive Pillar Section & Delivery Plan related actions
EB02 (OxLEP)	<i>Page 13 bullet 3 - Growth Hub services funded by BEIS are accessible to all eligible businesses and it is not possible to offer preferential access to business support</i>	Business support actions (COVID recovery)	Suggested Revision to Page 13 bullet 3 of Strategy	Minor modification proposed- Growth Hub services funded by BEIS are accessible to all eligible businesses and it is not possible to offer preferential access to business support	Strategy-Page 13 bullet 3 - Growth Hub services section
EB02 (OxLEP)	<i>Align with the recent successful Visitor Economy Renaissance bid and the planned "Visitor Economy – Vision and Action Plan for Oxfordshire, 2022-24" which will be led by a newly formed Tourism Task Group taking a holistic Oxfordshire wide approach (and working strategically with both Experience Oxfordshire and Cotswold DMOs and other partners across Oxfordshire). The Tourism Task Group will feed into the Culture and Visitor Economy Sub Group, provide updates to the Economic Recovery Task Group, and up to the OxLEP Board. The new high level Tourism Task Group will hopefully ensure delivery of joint activities to help the recovery of the visitor economy.</i>	Plan on Visitor Economy	Comments noted RE: need to align with the recent successful Visitor Economy Renaissance bid and the planned "Visitor Economy – Vision and Action Plan for Oxfordshire, 2022-24" which will be led by a newly formed Tourism Task Group taking a holistic Oxfordshire wide approach (and working strategically with both Experience Oxfordshire and Cotswold DMOs and other partners across Oxfordshire). The Tourism Task Group will feed into the Culture and Visitor Economy Sub Group, provide updates to the Economic Recovery Task Group, and up to the OxLEP Board. The new high level Tourism Task Group will hopefully ensure delivery of joint activities to help the recovery of the visitor economy.	Minor modification proposed- Review Strategy and cite these strategies and groups where relevant in the Strategy, if not cited already.	Strategy-Inclusive Pillar Section
EB02 (OxLEP)	<i>Inward investment is a key component in the Delivery Plan. As you are aware OxLEP works with DIT and our local partners to provide an Oxfordshire focussed approach to international investment as detailed in the Oxfordshire Internationalisation Plan.</i>	Plan on Visitor Economy	Statement of support that Inward investment is a key component in the Delivery Plan.	Minor modifications to align with Oxon Internationalisation Plan	Strategy-Global Pillar section and Delivery Plan
EP01 (Green Party)	<i>The OLW should be supplemented with an Oxford Living Rent to help control the costs of accommodation. Other discounts should be considered for those on low wages - for example, reducing the cost of Council services for those in financial hardship.</i>	OLW/Oxford Living Rent Proposal	Proposals noted RE: OLW, Oxford Living Rent idea and suggested discounts as both ideas to consider exploring going forward.	No change proposed. Comments on policy outside of scope of the EOS	Strategy-Inclusive Pillar Section
EP01 (Green Party)	<i>There IS a good argument for flexible workspaces (which is consistent with new ways of working) but the market has been quick to provide this and there is (again) no clear unmet demand as a result. Meanwhile leases, whilst a good idea, are by their nature temporary and not a good long term solution. The Council should enter into long-term arrangements with organisations such as Oxford Makespace.</i>	Flexible Workspace	Comments noted RE: Flexible workspace and Meanwhile leases connected to Meanwhile in Oxfordshire Project. Evidence suggests the market has not provided sufficient flexible space as yet. This will be kept under review	No change proposed. Comments on policy/practice rather than revisions	Strategy-Inclusive Pillar Section

EP01 (Green Party)	<i>Increasing quantity and quality of commercial space. At the current time there is no justification for doing this. Oxford has many empty units and changes in ways of working are reducing the demand for commercial space. The money being spent of commercial property investments would be better directed to tackling the other inclusivity (new affordable housing) and zero carbon challenges (new renewable energy) set out in the Strategy. The example given of Oxford North is a good illustration of how NOT to do it. The development will not meet zero carbon targets and by creating 4,500 new jobs (but only providing 480 new homes) will lead to MORE pressure on Oxford's housing stock and hence worse inclusivity.</i>	Commercial Workspace	Comments Noted RE: Evidence gathered demonstrates need for commercial space (refurbished, new uses and new) across lab, R&D and flexible office space. Commercial workspace and impacts on affordable housing, zero carbon and case studies for Officers to helpfully to consider (or not consider) as good practice.	No change proposed. Comment/Opinion and not revisions	Strategy-Inclusive Pillar Section
EBO4	<i>Need clearer, more direct references to affordability and supply of housing across all levels of income scale (e.g. low and medium) and relation to labour market</i>	Reference to housing affordability, income and labour market	Comments noted RE: Links between housing affordability, supply, income and labour market, which are reflected in the Strategy.	Modification - Guiding principles to include affordable housing under this pillar	Strategy-Inclusive Pillar Section
EO05 ('Unlimited Oxon' disabled charity)	<i>Refer to needs of residents in the EOS & CCAP</i>	Residents	Comment noted RE: Reference to residents which are made throughout both Strategy, Delivery Plan and City Centre Action Plan.	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy-Inclusive Pillar Section & Delivery Plan & City Centre Action Plan
EO06 (CPRE Oxon)	<i>Make clear what in control and what not.</i>	Scope/Control	Comment noted RE: clarity on what is under OCC Control and what is not	Modification - make clear what is committed, an ask, aspiration through revision of delivery plan format	Strategy-Inclusive Pillar Section
ER16	<i>Guiding Principles-Can these be more clearly linked to measurable outcomes...</i>	Principles/Measures	Comment noted RE: Outcomes focus for measurement	Minor modification proposed to delivery plan to allow new column on expected impacts	Delivery Plan & Strategy-Guiding Principles section
EO09 (Oxford Civic Society)	<i>Strategic Priorities-need to be clear on hard choices given housing and workspace balance issue. Tourism, science businesses, housing, what are the priorities shaping the balance?</i>	Priorities-Housing vs Workspace, balancing needs	Comment noted RE: balancing priorities and hard choices, reflected in the Delivery Plan and Principles of the Strategy.	Modification. Commentary on balanced approach to economic development will be made clearer given range of comments here	Entire Strategy & Delivery Plan
EO09 (Oxford Civic Society)	<i>Repetition in skills sections. Make clearer where about apprentices, technical and academic skills vs employability etc. align with LEP skills priorities...</i>	Skills-Correction	Correction of repetition noted to be addressed through revisions	Minor modification proposed- Review skills section for repetition, revise if required	Strategy-Inclusive Pillar section (Skills). Removed from global section
ER19 (Stop the Arc)	<i>Missing from the Economic Strategy and the Delivery Plan is any attempt to address the chronic housing shortage by the construction of social housing. we need to abandon the Government terminology of affordable housing</i>	Affordable Housing	Comment noted RE: addressing the chronic housing shortage by the construction of social housing. We will focus on affordable housing for a range of income levels in wider housing policy including social	No change proposed. Comment on policy/practice for delivery, not a revision and cited in other responses.	Strategy-Inclusive Pillar section
EP03 (Lib Dem Group)	<i>INCLUSIVE • Support local people to access skills, training and education opportunities • Support local spending, enhance local business and generate social value through procurement. • Explore options to deliver more affordable travel to travel to employment and education using public transport, cycling and walking.</i>	Inclusive Pillar	Comments noted RE: Ideas for this section for Officer consideration	No change, already in preferred principles	Comment noted RE: addressing the chronic housing shortage by the construction of social housing. We will focus on affordable housing for a range of income levels in wider housing policy including social+B18:F18

EP03 (Lib Dem Group)	<i>report publicly through annual sustainability reports on their initiatives and performance on standardised indicators related to paying a living wage and adhering to working standards in line with ILO core labour standards. The city can also require all council contractors to publicly disclose data on their board and employee gender and ethnic diversity, as well as associated workforce data. The city can convene working groups for public and private sector employers – both SMEs and larger companies – to share good practices on their initiatives to promote wage and working standard improvements for workers in Oxford and document these practices in case studies.</i>	Public Reporting	Comments noted RE: Ideas for annual public reporting in line with ILO labour standards for Officer consideration. We have working groups in place on inclusive employers already and will table ideas here	No change proposed. Comment on policy/practice for delivery, not a revision	N/A
EB07	<i>6. The OES needs to be clearer on how boosting the economy of the City will result in a more inclusive environment. Addressing inequalities is key. One way would be through specific policies on Training and Skills initiatives linked to new development or new businesses.</i>	Addressing Inequalities	Comments noted RE: mechanism for addressing inequalities such as the skills initiatives cited in the Strategy and Delivery Plan. These are already highlighted.	No change proposed. Comment/Opinion not revision	Strategy & Delivery Plan
EB12	<i>The strategy rightly identifies Affordable Housing as a critical issue for Oxford, both to ensure that people can access good quality homes in one of the most expensive places in the UK, and to ensure that Oxford remains economically competitive by attracting and retaining people and their families at all skill levels. This might be added as one of the 'Guiding Principles' on Page 14. The University recognises that there is both acute 'general' housing need in Oxford, and also specific needs created by the structure of the local economy and particularly the higher education and research sectors.</i>	Housing, Education and Research sector needs	Comments noted: University recognition of acute and general housing need and education/reproach sectors specific needs.	Review Guiding Principle 14 re: affordable housing	Strategy-Guiding Principle 14 section
EB14 University of Oxford (Estates Dept.)	<i>The university is supportive of Inclusive Economy and active members of the OIEP, is supportive of Oxford Living wage and has its own programme of support to its staff.</i>	Inclusive Economy/OLW	Statement of support noted RE: Inclusive Economy and OLW	No change proposed. Statement of Support	Strategy & Delivery Plan
EB14 University of Oxford (Estates Dept.)	<i>The university is pleased to read of the innovative interventions to be delivered as part of the plan but wishes greater emphasis be placed on the 'last mile' from the ring road and the newly designated edge of Oxford housing land to the city centre.</i>	Innovation/edge of Oxford Housing	Statement of support noted RE: Innovative Interventions of Delivery Plan	No change proposed. Statement of Support	Delivery Plan
OES Business & Partner Workshop- 14/12/21	<i>Oxfordshire was the first Social Enterprise County and the first "B Local" - a place where the number of B Corps is growing. These are vital ways to both strengthen economies and address social and environmental challenges that have global appeal</i>	Social Enterprise/B Corps	Comments Noted RE: Delivery Plan- B Corps section, Officers added additional context about Social Enterprise County	No change proposed. Comments are ones raised in other responses and dealt with elsewhere in this spreadsheet.	Strategy-sections relating to B Corps
Joint Economic Strategy & CCAP Business workshop- 12/1/22	<i>No Specific Revisions to Content/Format of Report in joint workshop notes</i>	N/A	N/A	No change proposed. No Specific Revisions	Strategy & Delivery Plan

Vaccitech	<i>Prioritise inclusivity strand as a key issues. Consider model for when established firms move out. Get firms involved in inclusive employers work. University is very important but could put private companies up front in importance (e.g. like Stanford does). companies like vaccitech willing to do more on internships and careers advice is asked in a structured way....some financial, admin and operational roles could be taken by local residents if efforts are made here...Cost of living and spiralling costs of staffing possibly a long term threat. Need to make decisions on transport. need rail links to come forward and a better bus/active travel offer. difficulty in regulatory roles with EU recruitment down.</i>	Inclusivity/Cost of Living/Connectivity	Generally supportive of approach in strategy.	No change proposed. Comments/opinions, no revisions	Strategy & Delivery Plan
Oxford City Council-Housing Services	<i>Barton Park and Oxford North CEPs examples of role developments can play in tackling unemployment but also housing issues can be tackled. Skill shortages by sector and age require meeting. Inequality and housing affordability are the 'Achilles heels' of Oxford City, which threaten to hamper development of a global city. As a resident also felt that entry level jobs are not enough in our job creation and that tackling the talent pipeline and creating opportunities for higher end jobs in tech and science sectors should be possible in Oxford.</i>	Inequality/Housing	Statement of Support RE: Inclusive economy and role of CEPs to tackle housing and skills challenges in city	No change proposed. Policy Officer Forums means to align council strategies.	Strategy & Delivery Plan
Old Fire Station	<i>Inclusive Economy crucial to tackling inequality, big ticket items like transport connectivity needed. More focus on community wealth building and keeping spend and investment local needed.</i>	Inclusive economy and community wealth building initiatives	Statement of Support RE: Inclusive economy and community wealth building initiatives	No modification - CWB approach highlighted in strategy, pillars and plan	Strategy-Inclusive Pillar section
Community Association Liaison Meeting- 25/11/21	<i>Comments but no recommended changes to text or format/design</i>	N/A	N/A	No change proposed. No recommended changes	Strategy & Delivery Plan

Respondent Code	Consultation Response	Strategy Revision	Officer Response	Revisions (Where required)	Scope of Revisions (Strategy or Delivery Plan & Relevant section)
Zero Carbon					
Survey/EB04 (university of Oxford & Colleges) Brasenose, Christ Church, Exeter, Lincoln, Magdalen, Merton, New, Nuffield and St John's Colleges)	<i>Definition of net zero needed I don't think the concept of 'net zero' is useful - it implies that Oxford will continue being a contributor to climate change and instead of fundamentally changing the way we live we can make minor changes and pay some non-existent other party to make good the damage we do. 'Zero' yes - 'Net' no!</i>	All Strategy focused suggested revisions: Terminology 1-'Net Zero'=Zero.	<i>Definition of Net Zero agreed for use in the Strategy, terminology of both documents to be reviewed in light of agreed definition.</i>	Use of net zero definition adopted by OCC	Strategy-Net Zero Section
Survey	<i>The order is wrong. Climate change and net Zero must be the priority.</i>	Format-'Order of Pillars'	Officers agree with the suggested revised order of the Pillars be revised and that Net Zero pillar be put first so emphasises its relative priority (also to order inclusive before global)	Minor modification proposed-Revise order of Pillars to: 1.Zet Zero, 2. Inclusive and then 3. Global.	Strategy
Survey	<i>Biodiversity is missing - it should be Inclusive, Net Zero, and Biodiversity Recovery - and in that hierarchical order.</i>	Terminology 3-'Biodiversity missing'	Officers agreed that a review of the Strategy to ascertain whether biodiversity was cited- as and where appropriate, should be undertaken	Minor modification proposed-Review of the Strategy to be undertaken to ascertain whether biodiversity was cited - as and where appropriate	Strategy - added to sections on workspace and Net zero in delivery plan
Survey	<i>It is clear that Oxford is an economic powerhouse. However, the importance of efficient transport links around the city is underplayed significantly, particularly: 1) The need for buses to be quick 2) The need for some form of demand responsive transport 3) The 'Eastern Arc Indicative Frequencies' need much more work and are not currently fit for purpose.</i>	Terminology 6-Emphasise role of efficient transport links		Minor modification proposed-Review Terminology	Strategy-Net Zero Section
Survey	<i>I do not endorse any of the proposals in Qs 9 & 10. They do not address the priority issues of environmental protection & restoration (not just net zero but all aspects of the environment) nor inclusiveness. There is hugely disproportionate focus on 'growth'. I don't agree with the fundamental thinking & priorities in the proposed strategy.</i>	Terminology 7-De-emphasise growth	Opinion	Minor modification proposed-Review Terminology so the strategy is not incorrectly viewed as growth at all costs	Strategy-Net Zero Section
Survey	<i>There seems to be confusion here between Zero Carbon economy and Innovation and Knowledge economy. Oxford needs to deliver basics for energy conservation like home insulation and pedestrianisation, and not to seek glamour from "innovation". we know what needs to be done.</i>	Terminology 8-confusion between terms, Zero carbon, Innovation and knowledge economy	Comments noted RE: definition of Net Zero. Strategy works to an agreed definition (inserted). However, the economic opportunity of low carbon knowledge sectors has been clearly evidenced and should remain. Both opportunities and challenges are presented in the strategy.	No change -Review Terminology to make distinction clear.	Strategy-Net Zero Section
Survey	<i>My main issue with the strategy is that it overemphasizes development instead of regeneration of our existing facilities, and improving our human capital in Oxford</i>	Terminology -De-emphasise Development	Comments noted re: Growth and development. the Strategy does not automatically assume growth will provide regeneration of facilities nor that it will not. This is the remit of landowners, public policy and political decision making re: investment in facilities. the strategy proposed efficient use/re-use of existing assets	No change proposed. Comment/Opinion and not revisions	Strategy-Net Zero Section
EB03 (Oxford Science Park)	<i>Sustainable Transport: The Strategy states that 'the successful delivery of the strategy is predicated on more efficient, sustainable movement of people and goods' and that 'investment in transport and active travel infrastructure is fundamental'. This recognition is supported, given the essential role of infrastructure in supporting the growth which the Strategy targets, including the growth of The Oxford Science Park together with other key institutions and priority sectors.</i>	Action 2 of the Delivery Plan lists a range of transport and infrastructure improvements, which includes: 'Expedite the Cowley Branch Line extension to better connect to existing and new employment opportunities' (echoed in Action 17). There has been a longstanding aspiration for the re-opening of the Cowley Branch Line, and The Oxford Science Park support this. Life sciences is a highly collaborative sector making good transport links vital. In addition to the Cowley Branch Line,	Comments noted RE: Cowley branch line and connections to OSP and other locations being of strategic importance along with active travel modes as part of 5 key investments. This is made clear through comments picked up elsewhere	No modification proposed-	Strategy-Net Zero Section

EBO3 (Oxford Science Park)	<i>Zero Carbon: The Oxford Science Park welcomes the Strategy's aims to drive the global low carbon economy by embedding zero carbon principles across future economic decision making. The Oxford Science Park's aspiration is to achieve zero carbon emissions by 2030, to reduce construction carbon emissions as much as possible and to identify offset investment streams for the development to achieve net zero carbon by 2030.</i>	Zero Carbon/OSP	Statement of Support for Strategies Zero Carbon commitments	Minor modification - Highlight Science park's net zero ambition	Strategy-Delivery Plan, Net zero map, workspace section
EBO3 (Oxford Science Park)	<i>The Strategy should recognise the complexities involved with delivering net zero carbon and the policies should adopt a flexible approach as to the means of achieving emissions reductions. The policies should allow flexibility to choose the approach which best fits the needs of developments, is lowest cost per tonne of emissions saved, and has fewest negative impacts. This requires positive planning policy support for local planning authorities to use planning controls, such as planning conditions and s.106 legal agreements, to secure future delivery of measures that contribute to a net zero carbon strategy for a development. This is current practice in some areas, such as the number of electric vehicle charging points, but should be extended to allow other measures, such as future</i>	Zero Carbon/Complexities	Comments noted RE: Complexities of transition to Zero Carbon and the infrastructure required for successful delivery.	No change proposed. Comment/Opinion and not revisions	Strategy-Net Zero Section
EO04 (Network Rail)	<i>Oxford's Economic Strategy: Oxford – An emerging national rail hub. The updated text and graphics are appended to this response (attached).</i>	References to EWR 1, 2 and 3 are incorrect. worth seeking agreement from EWR company. I would certainly remove any of the references to extensions to the south of Oxford. The current proposal to serve Cowley is also not through the use of EWR	Corrections noted and Revisions to be made in relevant sections	Minor modification proposed- Review Strategy in light of the EWR Corrections	Strategy-Net Zero Section References to EWR 1, 2 and 3
EP01 (Green Party)	<i>incorrect statements and assumptions:</i> <ul style="list-style-type: none"> There has NOT been £84m of Council investment in the climate emergency ('£84m council investment in climate emergency' (page 6)). This figure has been successfully challenged several times within the Council by the Greens as it refers to leveraged investments NOT made by the Council and also includes wider County climate change funding (where the benefit falls outside of the City). The breakdown of the £84m can be found here: https://mycouncil.oxford.gov.uk/documents/s52090/Appendix%201_Response%20to%20Citizens%20Assembly.pdf 	Climate Emergency/Investment	Comments Noted RE: interpretation of figure relating to investment in the climate emergency.	Minor modification proposed- Check stats cited and make changes to clarify statement	Strategy-Net Zero Section
EP01 (Green Party)	<i>Omissions: There are many important issues which have not been covered. For example:</i> <ul style="list-style-type: none"> Valuing natural capital (biodiversity and outdoor spaces) The need for a circular materials economy Localisation of supply chains and labour 	Net Zero-Omissions	Comments Noted RE: Areas suggested not covered by the Strategy to be reviewed and revised if required.	Minor modification proposed- include these areas of focus in the pillar	Strategy-Net Zero Section

EP01 (Green Party)	<i>Expedite the connectivity Improvements and Infrastructure needed to unlock Oxford's economic potential. No mention is made here of digital connectivity. The primary goal should be to reduce the need to travel. The Draft Strategy mentions the need for the sustainable movement of people AND GOODS but no schemes are put forward which deal with the latter. All relate to the movement of people. Regarding the latter, the Council has been equivocal in its support for active travel measures such as Low Traffic Neighbourhoods. These are an essential element of Connecting Oxford.</i>	Connectivity & Economic Growth link	The Digital Infrastructure Strategy is specifically mentioned. The EOS specifically mentions modal shift and active travel	No change proposed.	Strategy-Net Zero Section
EP01 (Green Party)	<i>Delivery Plan: The principles and projects are a mixed bag. Some will support the strategic 'zero carbon' ambition whereas others are too weak or misguided and thus unlikely to contribute significantly to the ambition. To give some examples: • Go Ultra Low Oxford is failing to provide sufficient charging points to support all those who wish to own or use an electric car. Many car clubs are actually removing electric cars from their fleet due to insufficient charging infrastructure. The scheme is also failing to provide a solution for those without access to off-street charging points. • Oxford North is given as an exemplar development yet the Council approved planning without much thought to environmental considerations. The Oxford North website makes no specific commitments around climate change and carbon emissions beyond those required</i>	Delivery Plan/Principles	Comments noted RE: Delivery Plan and principles/projects. A range of comments relevant to the delivery made in the consultation response for officer consideration.	No change	Delivery Plan
EP01 (Green Party)	<i>Maximise the recovery and positive impacts of the visitor economy. Given the uncertainties over international travel – due to factors such as BREXIT, the pandemic and the increasing pressure to reduce international flights to address climate change, the Strategy should be focusing on developing and promoting 'staycations' or focusing on those overseas visitors who are able to travel using more sustainable means. These, more local visitors, should be encouraged to stay longer thereby reducing overall the number of trips.</i>	Visitor Economy	Comments noted RE: Visitor Economy and recovery.	Minor modification. Make clear importance of local and national visitors in the strategy	Delivery Plan - Visitor economy themes
EP01 (Green Party)	<i>We would recommend the use of Doughnut Economics (DE) as a framework for identifying priority themes and balancing trade-offs. The Greens in Oxford organised a webinar with DE founder and Oxford resident, Kate Raworth, which explored the application of this framework to Oxford. https://youtu.be/SiwYNIFQpal</i>	Doughnut Economics	The Economic Strategy is informed by a number of measurement approaches of which the Doughnut Economics model is one, alongside Triple Bottom line approach, Mission focussed economy and SD Goals. The strategy will not limit itself to using 1 methodology for measurement but rather draw on multiple methodologies and tailor measures to the specific needs of Oxford City and the identified Principles and Objectives of the OES. OCC has engaged with Doughnut Economics Action Lab (DEAL) to explore transferable learning.	Minor modification proposed - refer to circular, sharing and doughnut economy thinking alongside SD Goals more clearly. Highlight need for robust framework and explore use of DEAL Lab Tools for implementation.	Strategy & Delivery Plan
EP01 (Green Party)	<i>The framing of the challenges around Zero Carbon is idiosyncratic. "50mins to travel 5 miles by bus is a symptom rather than a cause. The challenges are poor bus provision, private car use and congestion</i>	Zero Carbon Challenges	Comments noted RE: framing of Zero Carbon challenges, the Strategy has an agreed definition it is working to for this. Challenges noted.	Modification on transport and zero carbon picked up elsewhere	Strategy & Delivery Plan
EB04 (university of Oxford & Colleges) Brasenose, Christ Church, Exeter, Lincoln, Magdalen, Merton, New, Nuffield and St John's Colleges)	<i>Transport - support approach, need to refer in more detail to 'forecast and decide' approach in transport policy and delivery. Also reference to EWR 1,2,3 needs correcting. See NR response</i>	Transport-Forecast and decide approach	Comments noted RE: Forecast and decide approach which has been adopted in transport strategy of Oxon CC.	Minor modification proposed: Review NR response RE: EWR 1-3 Corrections	Strategy & Delivery Plan

EO06 (CPRE Oxon)	<i>Consider how/ff appropriate to refer to the Environment Act 2021 (strategy diagram... look for direct application of act. Recognise the importance of the Green Belt (that remains after allocation)</i>	Environment Act 2021-Diagram	Comments noted RE: Environment Act 2021, cited in other responses also	Minor modification proposed- Reference Environment Act 2021, see other related comments	Strategy-Net Zero Section
EO06 (CPRE Oxon)	<i>give priority to enabling Brownfield and under-utilised sites, dense development in urban areas (e.g. Biz and sci park)</i>	Brownfield	Comments noted RE: Brownfield and sites in urban areas	Minor modification - terminology more to be clear that site and premises re-use is a priority already	Strategy-Net Zero Section
EO06 (CPRE Oxon)	<i>Show Joined up with LCTP5</i>	LCTP5	Comments noted RE: need to cite LCTP5	Minor modification proposed- Reference LCTP5	Strategy-Net Zero Section
EO07 (Oxfordshire CC)	<i>Clearer referral to vision and hierarchy in LCTP re-draft</i>	LCTP5	Comments noted RE: need to cite LCTP5	Minor modification proposed- Reference LCTP5	Strategy-Net Zero Section
EO07 (Oxfordshire CC)	<i>Check with county on how to present the five fundamental investments page 8</i>	5 Investments	Comments noted RE: County and 5 Investments	Minor modification proposed- County Officers advising re: any detailed revisions required on 5 fundamental investments	Strategy p8
EO07 (Oxfordshire CC)	<i>Net Zero Principles- 'take proactive steps to measure and reduce the environmental impacts of existing economic activity'. Need to be clearer on how this will be done if possible or state that it will be part of the actions to define</i>	Net Zero Principles	Comments noted RE: explicit steps in delivery of this principle	Minor modification proposed- Revise to make measures clearer/more explicit	Delivery Plan
EO07 (Oxfordshire CC)	<i>Item 17 Delivery Plan is to explore options to deliver more affordable travel to key employment locations and refers to the need to work with Oxfordshire County Council. The text should be updated and refined, for example the reference to the Bus Service Improvement Partnership (BSIP) bid is out of date, as the bid has now been submitted</i>	BSIP/Delivery Plan	Comments noted RE: reference to the Bus Service Improvement Partnership (BSIP) requiring updating	Minor modification proposed- Review and revise item 17 of Delivery Plan	Delivery Plan, item 17
EO07 (Oxfordshire CC)	<i>Item 19 and 20 Delivery Plan- make the county connection to Core Transport schemes (formerly connecting Oxford), which will have major impacts</i>	Core Transport schemes	Comments noted RE: Impacts of Core Transport schemes	Minor modification - terminology change	Delivery Plan, item 19-20
EO07 (Oxfordshire CC)	<i>Item 23 (the last item) Delivery Plan is about delivering the Oxford Zero Emission Zone. This appears as if it has been added on, as it does not read in the same way as the preceding items. The need to deliver the Oxford Zero Emission Zone should be referred to as an action in the 'how' column in respect of achieving some of the previous items, rather than being listed separately.</i>	Oxford Zero Emission Zone	Comments noted RE: Oxford Zero Emission Zone delivery	Minor modification proposed- Review item 23 to ensure correct - add it into the other principles as a how to , rather than an outcome.	Delivery Plan, item 23
EO08: (One Planet Abingdon Climate Emergency Centre - OPACEC)	<i>Lack of evidence: "growth" is compatible with the transition to zero carbon and this theme will exclude and not include all those who believe that the growth agenda would lead to increased emissions and more biodiversity loss. The Strategy excludes many young people who believe that to be the case. Growth would also lead to more congestion that would deter the visitors and tourists and also firms wanting to operate in a cleaner and greener environment of which there are many European examples</i>	Youth Engagement	Comments noted RE: Engagement of young people	Minor modification e.g. membership of groups such as EGSB, wording altered page 24 of part 2 and also will be borne out in approach.	Consultation/Engagement
EO08:	<i>The strategy also lacks the evidence that substantial numbers of new houses could be delivered without disrupting the key theme of zero carbon. There is uncertainty about any claim that the biodiversity loss (including that of soils, mycorrhizal systems and mature planting) could be offset or enhanced by biodiversity gain.</i>	Housing/Zero Carbon/biodiversity	Comments noted RE: Housing and Zero Carbon and biodiversity - these will be defined by planning policies that are seeking to transition to net zero	No change	Strategy-Evidence Base

EB05 (Bio-abundance)	<i>1. It does not put the CLIMATE EMERGENCY front and centre 2. An alternative strategy for Oxford would be one which takes account of organic population growth rather than seeking to attract huge numbers from elsewhere; provides sufficient jobs to maintain full employment; houses more key workers in the City; and does not expand beyond it's existing boundaries to inflict the misery of urban sprawl on its neighbours. 3. In our view, Oxford City's economic strategy should be developed using the much acclaimed DOUGHNUT ECONOMICS model which can be likened to a compass for human prosperity in the 21st century.</i>	Climate Emergency/Doughnut Economics	Comments noted RE: Climate emergency and Doughnut economics, dealt with in other Officer responses	No change proposed. Comments are ones raised in other responses and dealt with elsewhere in this spreadsheet.	Strategy & Delivery Plan F33:F37
EO09 (Oxford Civic Society)	<i>ZEZ should be part of other actions as a specific how. Be clear west end action impacts transport and is uni and college controlled. Highlight developer role in item 1. Highlight GB railways role in item 2. highlight hard choices must be made on visitor economy e.g. proper city and county tourist org. affordable workspace need to mention IT provision. affordable travel is about coherent network. 18. ESG already exists so make that clear. 15 min NH (16) what change of use is needed? seems reverse may be happening in some places so highlight that. be clear where money is needed!</i>	ZEZ and Developer role	Comments noted RE: ZEZ and Developer role, 15 minute neighbourhoods, affordable travel, Workspace for Officer consideration.	Minor modification proposed- Review re: ZEZ references and role of developers and GB Railways. 15 minutes neighbourhoods raised in other responses and resolved.	Delivery Plan
ER19 (Stop the Arc)	<i>Adopt Doughnut Economics framework</i>	Doughnut Economics	Comments noted RE: Climate emergency and Doughnut economics, dealt with in other Officer responses	No change proposed. raised in other responses and resolved.	Strategy & Delivery Plan
ER19 (Stop the Arc)	<i>The Economic Strategy should forbid any new development that does not provide housing for all its workers either on site or within a 15-minute bike ride or walk away</i>	Developments/travel	Comments noted RE: Developments and travel within 15 minute neighbourhoods. Undeliverable.	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy & Delivery Plan
ER19 (Stop the Arc)	<i>Words and phrases such as 'take proactive steps', 'mitigate', 'support', 'facilitate', 'empower', 'amplify', 'develop' – all appearing in ES p. 30 in relation to low or zero carbon objectives – come from a lexicon of delay.</i>	Terminology	Comments noted RE: Terminology on p30 regarding zero carbon.	Minor modification proposed- Review Terminology to be clear on what action is taking place and where it is committed, not resourced, or an ask/explore.	Strategy p30
ER19 (Stop the Arc)	<i>I would ask the Council to move away from a GVA/GDP-centric definition of progress. Involve the skills of our two excellent Universities and the ingenuity of our population via Citizen's Assemblies or a Citizen's Task Force to produce a new, more human-centric version of our future</i>	GDP/Citizens Assemblies	Comments noted RE: GDP/GVA and mechanisms for citizen engagement for Officer consideration. This is already reflected in the triple bottom line measurement approach	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy & Delivery Plan
EP02 (Lib Dem MP Layla Moran)	<i>Recommend the use of Doughnut Economics (DE) as a framework- show how you will be moving to adopt it.</i>	Doughnut Economics	Comments noted RE: Doughnut Economics, dealt with in other responses	No change proposed. raised in other responses and resolved.	Strategy & Delivery Plan
EP02	<i>15 min neighbourhoods-Go beyond lip service and show how it will be done</i>	15 Minute Neighbourhoods	Comments noted RE: 15 Minute Neighbourhoods	Minor modifications and resolved. Will flag planning policy role	Strategy & Delivery Plan
EP02	<i>Commitments on commuting should be made clearer-discuss with members strategy of a clear commitment to reduce the necessity for travel as far as possible, including commuting into the city from outside</i>	Commuting	Comments noted RE: Commuting, reduction of congestion, yet not deemed effective policy for ensuring modal shift as will reduce viability of public transport	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy & Delivery Plan

EP03 (Lib Dem Group)	<p>Term it a 'sustainable economic strategy' and link to UN SDGs and follow up climate commitment etc. operationalise the UK's international sustainable development related commitments at a municipal level. An internationally recognised definition for the term 'inclusive economy' should be used. More focus on existing housing stock retro-fit and inclusion within the tech ecosystem. acknowledge the importance of diversity in representation and inclusion within governance bodies. does not currently sufficiently highlight the different elements of exclusion that exist within Oxford Inc. focus on quality of life. Highlight importance of county alignment. biodiversity and ecosystem services. There is a need to account for these ecological assets in Oxford's economic strategy and associated policymaking to ensure there is sufficient economic investment in</p>	Title suggestion for Strategy	<p>Comments noted RE: suggestion to re-name the Strategy a 'sustainable economic strategy' and link to UN SDGs and follow up climate commitment, also use of Doughnut Economics to support inclusive economy work.</p>	<p>Minor modification proposed Terminology used more in the main body but not title as its is implicit</p>	Strategy-Title
EP03	<p>Keep without undermining wider strategies and LPA policy? acknowledge that hybrid and remote working, especially in the field of technology and innovation, may stay post-pandemic. The strategy needs to better acknowledge that attracting the brightest minds to work in technology and innovation in the city may not require employees to physically relocate to or be based within the city centre with the associated repercussions placing additional pressure on housing and other types of social infrastructure. Connectivity using sustainable transport, and digital infrastructure, will be key to maintaining and ensuring that the city is accessible regardless of wherever employees are physically located, whether that is within Oxfordshire, or in the wider region, country or even outside internationally</p>	<p>infrastructure and connectivity, housing and digital</p>	<p>Comments noted RE: Relationship to other strategies, infrastructure and connectivity, housing and digital as key considerations for delivery</p>	<p>Minor modification - Wording around post COVID societal changes and working patterns enhanced</p>	Strategy & Delivery Plan
EP03	<p>reduce the environmental impacts of existing economic activity</p> <ul style="list-style-type: none"> • Develop budgeting processes which support investment in zero carbon development • Deliver the Oxford Zero Emission Zone and develop the next stage of a strategy to reduce emissions in the city 	<p>ZEZ/Net Zero/Carbon budgeting</p>	<p>Comments noted RE: Delivery Plan areas for the Net Zero Pillar</p>	<p>No change proposed. Comment on policy/practice for delivery, not a revision</p>	Strategy-Net Zero Section
EP03	<p>Priorities for low carbon economy</p> <ul style="list-style-type: none"> • Develop innovation centres (e.g. The Energy Systems Accelerator) • Explore the potential for capital investment funds to invest in projects • Ensure the right technical skills are in place to scale projects and grow the sector (construction/energy/transport) 	<p>Low Carbon Economy</p>	<p>Comments noted RE: Priorities for low carbon economy</p>	<p>No change proposed. Comment on policy/practice for delivery, not a revision</p>	Strategy-Net Zero Section

EP03	<i>Mitigating environment impacts of development-All new housing should be required to adhere to the highest level of green building standards and construction. The internal fixtures and fittings should include the highest standards of ventilation and minimize indoor air pollution. Any new housing developments need to be designed in a way that reduces car dependency. They should include active travel infrastructure (e.g., visitor cycle parking and lockable bike storage), EV charging points, be built around the concept of 15 minute neighbourhoods and connected by segregated cycle lanes that link housing to the city, work, recreational and educational facilities. Housing should be designed based on circular economy principles. These developments need to promote biodiversity net gain rather than biodiversity loss, for instance including green walls, and</i>	Environment & Developments	Comments noted RE: Mitigating environmental impacts of development-Housing, Active Travel, EV Charging, 15 mins neighbourhoods	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy-Net Zero Section
EB10-OU Responses to Connecting Oxford (Annex A)	<i>Detailed feedback and comment on the Connecting Oxford proposals, no specific revisions to EOS Documents.</i>	N/A	N/A	N/A	N/A
EB12	<i>Action 2 is about Expediting 'Connectivity Improvements'. It might be useful in the 'How' Section to include reference to connections to the Northern Growth Area, including a Station at Begbroke and enhanced linkages to Oxford Parkway), given that the identified 'Outcome' is that infrastructure supports the delivery of the Economic Strategy growth areas.</i>	Connectivity Improvements'	Comments noted RE: Action 2 of the Delivery Plan	Minor modification proposed- Review action 2 of Delivery Plan and revise if required	Delivery Plan, action 2
EB12	<i>Action 4 is about the delivery of the West End as a mixed-use sustainable neighbourhood. OUD will be bringing forward one of the key sites in this proposed innovation District at Osney Mead. OUD supports the proposed approach to ensuring a co-ordinated approach, but also notes and shares the ambition for the area to be delivered 'at pace'.</i>	West End Delivery	Comments noted RE: Action 4 of the Delivery Plan. Supportive	No change proposed	Delivery Plan, action 4
EB12	<i>OUD will engage in other activities where appropriate, in particular those such as Action 20 relating to mitigating the environmental impacts of new development and housing growth and 21 supporting the growth of green and low carbon technology sectors.</i>	Environment & Developments	Statement of support welcomed on action 20-21	Minor modification - check the partner is included as a 'delivery partner'	Strategy & Delivery Plan-action 20-21
EB12	<i>Local Plans currently run to the early to mid-2030s and struggle to keep pace with demand. The 'Go for Growth' Scenario in the Local Industrial Strategy, the Oxfordshire Investment Plan and growth scenarios in the Oxfordshire Growth Needs Assessment (OGNA) identify the need to satisfy very strong future demand through to 2050 if economic objectives are to be achieved.</i>	Local Plans	Comments noted RE: Local Plan and Timescales	No change proposed. Comment on policy/practice for delivery, not a revision	Strategy & Delivery Plan
EB12	<i>The Priority Sectors table on pages 23 and 24 is useful in expanding on those key sectors and locations. We would note that Begbroke Science Park currently houses research groups and businesses in three of the Key Sectors: Health and Life Sciences, Technology and Digital and Green and Low Carbon, as well as providing capacity for future capacity in these sectors.</i>	Priority Sectors	Comments noted RE: Priority Sectors Table and suggestions	Minor modification proposed- Review Priority sectors on p23-4 and revise if required.	Strategy-Priority Sectors section p23-4

EB13-Transfo	<i>Oxford City Council should withdraw its draft proposal and create a new economic strategy that is truly inclusive and fit for the future - in collaboration with all Oxford's residents and community groups and stakeholders - using a suitable framework such as Doughnut Economics to allow a holistic approach that meets the needs of everyone within planetary boundaries</i>	Campaign with numerous responses and signatures of petition	Campaign asks with specific request to withdraw and revise the OES from a specific political lobby. The claims made are opinion and not borne out in reading the strategy. Inclusion, participation are both central themes.	Minor modification. Make clear link with Doughnut Economics and planetary boundaries. Make clear the approach in terms of the EGSB widening representation and comments relating to greater participation of local residents	Strategy-Net Zero Section
EB14-University of Oxford (Estates Department)	<i>To secure Oxford's economic success, the university strongly supports objectives to improve connectivity and access...it considers sorting out of local transport issues to be essential for the continuing success of city and university.</i>	Connectivity and Access	Statement of support on Connectivity and Access objectives welcomed from the University	No change proposed. Statement of support on policy/practice for delivery, not a revision	Strategy-Net Zero Section
EB14	<i>Welcomes Net Zero commitments</i>			No change proposed. Statement of support	Strategy-Net Zero Section
OES Business & Partner Workshop- 14/12/21	<i>Where is the Climate Emergency in this? This is a far greater (but easier to pseudo-address) challenge than the pandemic and other cities are addressing this - but absolutely no sign here...</i>	Climate Emergency	Comments noted RE: Climate emergency and citing commitments, they are cited already but more specific detail could be added	Minor modification proposed- 2. Delivery Plan-Cite the Climate Emergency and commitments	Strategy-Net Zero Section
Joint Economic Strategy & CCAP Business workshop- 12/1/22	No Specific Revisions to Content/Format of Report in joint workshop notes	N/A	N/A	No change proposed. No Specific Revisions	N/A
ECI - climate advisor	<i>this, both directions. Scale of change not full understood for transition by2040. homes versus jobs issue. Say more on housing, less attention on this. We are choosing good sites for housing...most emissions are from buildings. not got the sils or powers or supply chains. get networks engaged. buildings should be the focus....be a leader in building renovation. retrofit, national issues. what do locally? demand is not there. shortage of builders anyway. public sector market stimulation. get anchors on board. school FE and technical jobs. get demand and supply going....bump up supply and integrate with gas and electricity. Prioritise the buildings as well as transport....e-active travel, e-mobility....what are city centres for post pandemic. 15 minute neighbourhoods, more likely to shop on Cowley rd. or headington rather than. pursue the concept of 15 min cities, inequality, good</i>	Zero Carbon Commitments	Statement of support from an independent Climate advisor for the Strategy's Zero Carbon commitments	No change proposed. Statement of support for Zero Carbon commitments	Strategy-Net Zero Section
Oxford Brookes	<i>p29. 30 new clean tech spin out companies. Brookes mission, power of local trusts and local schools as part of missions, schools and trust...regional powerful powering local workforce. handled the ward growth well...how best we manage the growth. what do we say about housing? lack of affordable housing as we cannot grow without it...say what the plan for increasing affordable housing? capture it in a few statements. show how city's plan for housing plan. arrows rather than to cle words rather than arrows as not to scale. school of BE part of ARC and sustainability focus.....scope 1,23, (e.g. international students, scope 3 very difficult). difficult to invest anti divestment movement. anti-divestment. eye friendly. presentation was good Ruskin college university of west of London...</i>	Tech Spin Outs	Comments and suggestions RE: Net Zero and p29-30 transferred into revisions	Minor modification proposed- A range of specific revisions by page of the Strategy document. All key areas of changes covered elsewhere.	Strategy-Net Zero Section, P29-30
Oxford Brookes	<i>Does it appear zero carbon is last priority (optically). Cost nothing to put net zero first...address the ordering without losing out. where is the old economic strategy?</i>	Zero Carbon	Suggestion as to the order of Pillars to emphasise priority	No change proposed. Addressed elsewhere. Comments are ones raised in other responses and dealt with elsewhere in this spreadsheet.	Strategy-Net Zero Section

<p>Oxford City Council- Housing Services</p>	<p><i>Emphasise the importance of connectivity to promote growth and of the need for funding to be secured via the Growth Deal. Links to wider Council strategy key via the Policy Officers Forum meetings and delivery of actions in partnership. 15 Minutes neighbourhoods should have clear links to Local Plan and Oxfordshire 2050. Planning play a key role in helping to ensure developments offer opportunity to develop the economy and mitigate housing unaffordability and lack in the city.</i></p>	<p>Connectivity, Growth deal, 15 min neighbourhoods and Oxfordshire 2050 Plan.</p>	<p>Comments noted RE: Connectivity, Growth deal, 15 min neighbourhoods and Oxfordshire 2050 Plan.</p>	<p>No change proposed. Comments are ones raised in other responses and dealt with elsewhere in this spreadsheet.</p>	<p>Strategy-Net Zero Section</p>
<p>Old Fire Station</p>	<p><i>Access to Green space an issue, due to colleges and exclusivity and enclosure. Keeping cars out of the city and creating more public realm in key spaces to build on the example of broad meadow which should be permanent. Protect biodiversity, move beyond growth, avoid commuter corridors and enhance character of city.</i></p>	<p>Green Space/biodiversity</p>	<p>Comments noted RE: Green Space and protecting biodiversity for Officers to consider going forward.</p>	<p>Comments are ones raised in other responses and dealt with elsewhere in this spreadsheet and revisions</p>	<p>Strategy-Net Zero Section</p>

Respondent Code	Consultation Response	Strategy Revision	Officer Response	Revisions (Where required)
General-overarching Comments				
	<i>One additional comment: it is strange that 'residents' appear to be separate from the stakeholders in the strategy draft (e.g. page 19 of the draft). Without community involvement, to explore what residents see as challenges, needs and opportunities to lead fulfilling lives in Oxford that are based on principles of environmental sustainability and social-economic equity the strategy will not have the active support of those who live here: it's not only business enterprises, universities and council that are stakeholders.</i>	10. Strategy- Residents not included in Stakeholder List?	Minor modification - Clearly residents have been identified as stakeholders for consultation. This should be altered in the strategy	Page 19 and anywhere else identified
EP01 (Green Party)	<i>Case for Action (page 6) the following should not be perceived as amongst 'Our Strengths':</i> <ul style="list-style-type: none"> • 25% potential increase in commuter journeys into the city by 2031 • A reliance (c. £1bn) on global tourism 		Minor modification - This is misworded. Reword and check the statistic. It is meant to highlight the modal shift local policy is seeking from car to public transport	Case for action - page 6
EP01 (Green Party)	<i>Oxford's latest published ONS life satisfaction score is NOT 7.75. It is 7.61 (2018/19) having fallen from a peak of 7.75 in 2017/2018.</i> https://www.ons.gov.uk/peoplepopulationandcommunity/wellbeing/bulletins/measuringnationalwellbeing/april2020tomarch2021		Minor modification - check and update stat	Case for action - page 6
EB04 (university of Oxford & Colleges) Brasenose, Christ Church, Exeter, Lincoln, Magdalen, Merton, New, Nuffield and St John's Colleges	<i>Make clearer the objective to have world-leading education for social and economic benefit, locally and globally. Also need to flag uncertainty post COVID on visitor economy and keep under review. Finally, Life sciences and tech will grow more rapidly post pandemic</i>	Make clearer the purpose, role and composition of EGSB more thoroughly/clearly	Minor modifications - alter Global Leadership guiding principles on education, update case for action and strategy intro to reflect post-covid considerations. Need to alter the section on EGSB already picked up in other comments	Various
EB04	<i>Summary SWOT analysis would be helpful</i>		No change proposed - The analysis is already undertaken and as the respondent says, reads as a SWOT	
EB04	<i>Clearer audit of policies and initiatives that have informed the OES needed</i>	Make explicit in the opening paragraph of the report	Minor modification - dealt with in other comments, will make clear policy linkages and communicate partner projects in the delivery plan as has been indicated	

EB04	<i>Alter guiding principles...keep measures manageable in line with resources, explore options for measurement and agreed with EGSB. Be clear that there will be annual monitoring....need a manageable framework and public reporting. Learn from other strategies....Commitment on how monitor. be specific on why some GPs are not going to have measures</i>	Need clear measures of success against which to monitor objectives	Minor modification - this is the intended monitoring approach but check language to ensure appropriately clear	Accommodate by change in structure to Delivery plan, to include impact
EB04	<i>Clearly define cross boundary role of LAs (district and county) in delivering on economic potential. Refer to definitions of wider functional economic area too. Also make clear the role of central government and the relationship needed on policy and investment</i>		Minor modifications - these suggestions will strengthen the strategy as a call to action for central government and to highlight links in place with wider LPAs in Oxon	Page 8 and Delivery Plan
EB04	<i>presented via Savills in August 2022. No Specific revisions to EOS but some relevant, contextual suggestions: 1. ensure that Oxford has enough of the right type of accommodation to facilitate the continued acceleration in growth that is anticipated in the Life Sciences sector (see below and Savills Research: https://www.savills.co.uk/research_articles/229130/309997-0) 2. Emphasise the impacts of the pandemic on changing social behaviour and interaction; physical and mental health and well-being; the operation of the economy and workplace; and the level of economic activity, both locally and nationally. 3. emphasis on active (walking and cycling for those able to do so) and sustainable transport and the infrastructure to facilitate this;- greater diversity in City Centre activities, requiring a more responsive policy framework to facilitate rapid adaptation to</i>		Noted - comments picked up elsewhere	No specific change,
EO07 (Oxfordshire CC)	Make it clear the strategy is over ten years up front, cover and foreword		Agreed	Header and foreword
EO07 (Oxfordshire CC)	The (Venn) graphics should be amended to avoid any implication that the overlap can be precisely identified. NEED DESIGNER INPUT		Agreed	Design modification to show practical approach to three pillars more clearly without typecasting projects

<p>EO07 (Oxfordshire CC)</p>	<p>Maps P9-The graphic about capacity to accommodate economic activity and growth needs to be amended. Having different numbers, letters, lines and shaded areas on this map makes it difficult to read and confusing. The numbers in some cases do not appear to be correctly placed. Identifying 'northern', 'eastern' and 'southern' areas for development and growth is inappropriate as the colours cover wide areas including Green Belt land. There is a typo in relation to the Connecting Oxford Traffic Interventions and more importantly those white circles are mostly located incorrectly on the diagram.</p>		<p>Capacity map - show improvements for orbital bus routes through arrows Enabling transition to zero map Take 4 5 and 6 off map just have them referenced in key as they are not geographically correct and not confirmed in terms of location Under the arrows in key flag the need to enhance interurban bus and cycle network. BE CLEAR IN ALL MAPS WHERE PROPOSALS ARE NOT YET APPROVED. NEW TEXT ON FIVE FUND INVESYMENTS TO FOLLOW. Make growth area blobs smaller and link to real allocations if possible.</p>	<p>Minor modifications</p>
<p>EO07 (Oxfordshire CC)</p>	<p><i>Maps Page 10 – The graphic about Oxford's role in the regional innovation ecosystem needs to be amended. The graphic is selective in the references to economic assets and it may be that comments from others will help to better identify the assets. We note that Culham Science Centre is to the east of the railway line so is not shown correctly on the graphic. Remove the Expressway specifically.</i></p>		<p>Straighten the knowledge spine It looks geographically off compared to SEP, Move number 9 as on wrong side of railway, Retitle the black numbers to strategic economic assets as it isn't all assets, Number 2 – living labs is this an economic asset? Perhaps remove</p>	<p>Minor modifications</p>
<p>EO07 (Oxfordshire CC)</p>	<p><i>Maps Page 16 – The graphic about enabling an inclusive economy needs to be amended. The blue arrows showing active travel to areas of employment are misleading as the arrows are few when we have plans, as indicated in the Oxford LCWIP, for many and various opportunities for active travel which cannot be mapped at this scale. The specific indication of orbital public transport improvements and eastern arc bus frequencies are also misleading as plans are yet to be fully developed. As with the graphic on page 9, we also question the mapping of northern, eastern and southern areas.</i></p>		<p>Remove transit timings and recharcterise as fast and more frequent</p>	<p>Maps - Minor mods</p>
<p>EO07 (Oxfordshire CC)</p>	<p>Delivery Plan item 2. discussed with County for feedback.</p>		<p>TEXT TO BE INSERTED _ OXON CC PROVIDING</p>	

E007 (Oxfordshire CC)	<i>Item 15-16 Delivery Plan is to use the principles of 15-minute neighbourhoods to give residents access to the services they need. This identifies a need to work with Oxfordshire County Council, but there should be additional text as to how the County Council will be involved, for example by providing additional active travel options between areas.</i>		Agreed - minor mod to add Oxon CC as Delivery partner	D Plan
E008: (One Planet Abingdon Climate Emergency Centre - OPACEC)	<i>The strategy fails to see the contradictions between the three key themes of inclusion, global and zero carbon. The proposed strategy is flawed in assuming some compatibility between the key themes, that would actually give rise to fundamental contradictions.</i>		Modifications - strategy will seek to provide direct examples of compatibility between the pillars through pull-out examples (mini case studies)	
E009 (Oxford Civic Society)	The question we ask is what are these new collaborations and enhanced partnerships and an additional delivery principle is recommended which is 'appropriate governance of the strategy'. As we understand it, the Oxford Economic Growth Strategy Steering Board includes representatives from businesses and business groups, universities and colleges, the Local Enterprise Partnership and the City and County Councils. Does the composition of this Board need to change, particularly with regard to innovative financing? If the strategy is expanded to the city-region, the composition of the Board would also change – even if the city-region approach is not representatives of neighbouring districts to ensure compatible policies? Given the holistic approach does the Board need to included specialists in inclusivity and zero carbon programmes? The Terms of Reference for the Group		Comment noted and will help inform EGSB Board composition going forward - no direct change in OES beyond those already highlighted in terms of diversifying EGSB representation	
	<i>Local and national Policy and strategies-Be clearer on any specific policy reforms needed at local and national level.</i>		Noted - addressed elsewhere -	
E009	<i>Strategic links to city and county plans-Make the links clear between the key strategies and this one</i>		Noted - addressed elsewhere	
E009	<i>How are District LAs involved/consulted. Also make it clear whether partners are committed to delivery or not. Need to broaden EGSB membership if this is a city-regional strategy</i>		Noted - picked up elsewhere	

EO09	<i>Delivery Plan needs clearer prioritisation (GANNT, partner commitment, resourced, clear governance roles)</i>		Noted - picked up elsewhere	
EO09	<i>Broader EGSB membership (Inc. carbon, IE, innovative financing), are wider institutional arrangements and partnerships needed? Make clear approach to EGSB membership, reps and role...</i>		Noted - dealt with through wider responses	
ER19 (Stop the Arc)	<i>Citizens of Oxford are more or less ignored in the Economic Strategy, One of the Delivery Plan objectives is to improve the visitor 'offer' (DP7). No mention is made anywhere of improving the resident 'offer', of making the city a better place for those who already live and work here.</i>		The aim of the VE Plan is to view residents as important part of the visitor economy. We will amend to make that clear	Minor modification to VE Plan section
ER19	<i>Reference learning from Wigan's 'Deal 2030', produced after listening to 6,000 people in 83 locations that resulted in identifying 10 priorities for the borough (population of 325,000, about twice Oxford City's) . They are: i. Best start in life for young people ii. Happy, healthy people, iii. Communities that care for each other iv. Vibrant town centres for all v. An environment to be proud of vi. Embracing culture, sport and heritage vii. Economic growth that benefits everyone viii. A well-connected place ix. Confidently digital x. A home for all</i>		Noted - the Wigan approach will be instructive for future strategies and is similar to the engagement taken for the Oxford 2050 vision.	No change
ER19	<i>The Oxford 2050 consultation showed that many residents are highly critical of the Ox-Cam Arc scheme, and a recent poll of over 4,000 people across the Arc and beyond showed that more than 90% would vote 'No' to it, if given the chance</i>		Comment noted. The Arc is an important opportunity to ensure investment in sustainable infrastructure such as East West Rail. It is essential to use this or other government policies to secure investment in zero carbon transport and housing where it is needed	No change
ER19	<i>There is mention of Citizen Assemblies only on p. 31 of the Economic Strategy, and only in connection with low carbon movement and growth. Such Assemblies should be used much more widely, to determine all aspects of the Strategy.</i>		Comment noted. This document responds to the Citizen's Assembly report directly. We have added modifications to include more detail on local climate targets	No further change beyond those picked up elsewhere
EP02 (Lib Dem MP Layla Moran)	<i>More housing required on employment sites</i>		<i>Comment noted - need to make clear 'balanced approach' and commercial realities in strategic narrative to housing and employment sites</i>	Minor modification to sections on commercial space, the strategy and include housing in guiding principals.

EB06 (LEP chair)	<p><i>Make clear council role, its limits and those of others in ecosystem;</i></p> <p><i>a) A doing role – what the Council can actually do itself by spending its own budget, and/or using its own resources</i></p> <p><i>b) An enabling role – what the council can do by using its own powers (e.g. planning powers)</i></p> <p><i>c) A convening role – what it can achieve by bringing third parties together, to catalyse and/or coordinate the action by others</i></p> <p><i>d) An influencing role – by creating a vision, and by “nudging” the behaviours/actions of others</i></p> <p><i>e) By making “asks” and “offers” to third party organisations</i></p>		Noted - Useful way of structuring the Delivery Plan	Minor modification - considered in in delivery plan re-structuring
EB06 (LEP chair)	<p><i>teasing out just how the delivery plan can be taken forward practically, would be to evolve the delivery plan by categorising actions in this sort of way, so that is clear which role(s) the City Council is going to use to bring about delivery of any aspect of the plan e.g.: a) What asks would you have of each third party organisation? For example, what asks would you have of say a large local employer (e.g. to adopt the local living wage, to take on apprentices etc. etc.)? b) What “offers” would the City Council have towards each third party organisation? For example, what incentives might be offered to relevant new businesses, or retail tenants?</i></p>		Noted for consideration as plan evolves	No change
ER27	<p><i>The Venn diagram may need to be modified to get the message across that projects should try to meet the three key aims</i></p>		Noted and picked up elsewhere	Design modification to ensure Venn diagram is clearly understood
EO10 (Need not Greed)	<p><i>Include in Action Plan / Inc. Econ Maps, Action plan wording - Opening of the multi million pound South Central Institute of Technology at the Technology Campus of Activate Learning in Blackbird Leys to support hundreds of Digital Apprentices and Higher Lev</i></p>		Noted and agreed	Ensure plan is accurate
EB07	<p><i>4. OES should have regard to and make more emphasis of Oxfordshire and not be too constrained by the boundaries of Oxford. For example a significant quality of the housing to serve Oxford’s need is located on the edge of, but outside of the City. Strategy Revision-Linking to the wider Oxfordshire Industrial Strategies is important.</i></p>		Noted, these are subtle points of emphasis that can be made clearer. Comments made else	Minor modifications in early sections, and Economic geography section

EB07	<i>5. The Delivery Plan sets out what "success" will look like against each action over the first five years. These should be more measurable with defined criteria rather than more general statements. (However delivery plan needs to have a longer time horizon than 5 years)</i>		Noted and part of future approach - the delivery plan will be refreshed in future years to cover the ten year horizon, some actions will continue into years 6-10. Re measurement, the guiding principles will be measured where possible through the wider monitoring framework	No change proposed
EB12	<i>Although outside the City boundary it may be helpful to add Begbroke to the list of sites in bullet point 1 in the table, and to add Cherwell District Council to the 'Who' column. It may also be useful to quantify the Outcome (i.e., amount of new business space provided) to inform monitoring.</i>		Agreed, this is a partner omission that will be corrected. Measurements will not be listed in the Delivery Plan but will be part of the proposed monitoring framework. We are not stipulating the level of space to be bought forward as this will be addressed through Local planning policy and individual submissions.	Delivery plan - minor modifications
EB12	<i>In relation to Actions 6 (retaining spin-outs and boosting innovation) and 15 (on affordable workspace) OUD will work with the University and other partners on its developments to ensure that space provided is appropriate to meet and grow identified business and sectoral needs.</i>		Agreed - need to add OUD as Delivery Partner	Minor alterations Delivery Plan at 6 and 15
EB14	<i>supports the guiding principles and welcomes the draft OES</i>		Comment Noted	No change
EB15- Planning Oxfordshire's Environment and Transport Sustainably (POETS)	<i>Concerned that strategy will: 1. exacerbate Oxford's current imbalance between housing and jobs</i>		Comment noted and picked up by many others. Will ensure Guiding Principal on Housing and explain the balanced approach to manage 'growth that is happening' sustainably	Change addressed through wider comments
EB15	<i>2. incompatibility between infinite economic growth and a finite planet</i>		Comment noted - infinite growth is not proposed. Managing growth that is already happening sustainably is proposed	No change
EB15	<i>3. significant tensions in the strategy between i) an inclusive, zero carbon economy, and ii) a global economy</i>		Comment Noted - there are numerous opportunities to combine the three pillars together. However, the strategy will be made clearer to highlight that tensions do exist, and that the strategy is about managing those tensions to improve sustainability and inclusion outcomes	Minor modifications in early sections explaining the strategic approach. Also the use of case studies
EB15	<i>4. Supports ARC, which POETS do not</i>		Comment noted - addressed in previous response	No change proposed
EB15	<i>5. does not seem to take into account, and support, the positive changes wrought by Covid</i>		Comment noted - the opportunities as well as risks post pan	Minor modifications - Case for action and early sections
EB15	<i>6. employment space is likely to reduce in the future, not increase as is suggested in the strategy</i>		Comment noted - The evidence points clearly to lack of supply and demand for space that is not available (e.g. lab, light industrial, and flexible office space). However there is opportunity to emphasise the opportunities for effective building re-use and redevelopment as certain larger office and retail uses do not have significant demand at present. This is a sustainable approach to be encouraged in line with OLP2036	Minor modifications, case for action, early sections, global intro

EB15	<p>7-9. POETS believe that Oxford's Economic Strategy should support the conversion of employment space into housing (albeit housing with generous-enough space to allow home working) and more flexible work-stations. It should plan for minimal or no new employment space in the city. It should use back-casting and modelling to determine what economic activities can achieve zero carbon: they are unlikely to feature significant international tourism and many movements between Oxford and Cambridge. It should be much clearer about how wealth building will be done, with 'global' action only where this helps the other two objectives. The strategy should take a monitor-and-manage approach to providing new employment space. And it should actively consider whether financing for local public services would be adequate to provide for the growth in jobs and housing envisaged.</p>		<p>Comments noted - Points on community wealth building are accepted and this could be explained better. conversion into housing already supported under existing planning policy (national and local). Employment space planned for is needed (lab and flexible office space for example). The strategy is clear that low and zero carbon will be sought in transport and in development where possible. Financing of public services is a separate matter.</p>	<p>Minor modification - make clear CWB approach, wherever appropriate, as part of overall strategy.</p>
<p>OES Business & Partner Workshop- 14/12/21</p>	<p>Comments on the principals: 1. language lacks teeth: "explore", "support". For example, priority 5 "encourages local spend" when it could "require" this 2. Affordable housing seems to be missing. These are principals, so language should reflect that. Example, 8 should read "Neighbourhoods will be ..."</p>		<p>Minor modifications - picked up throughout in terms of clear language on intent, but only where deliverable. We cannot require local spend by law but can encourage.</p>	<p>1. Strategy-Principles section- Review/Revise Language and 'strengthen' as per examples. (For example, priority 5 "encourages local spend" when it could "require" this 2. Affordable housing seems to be missing. These are principals, so language should reflect that. Example, 8 should read "Neighbourhoods will be ...")</p>
<p>Joint Economic Strategy & CCAP Business workshop- 12/1/22</p>	<p>No Specific Revisions to Content/Format of Report in joint workshop notes</p>		<p>Noted</p>	<p>No change</p>

Oxford Brookes	<i>Its longish, get the key points landed first. What are we willing to change? Like the Venn diagram approach. ARC what way wind blowing, need to reflect that in the wording is arc still a priority?. show the relationship between the different economic plans and wider policies more clearly. Acknowledge the OES does not exist as an island. emphasise the partner involvement. p16 what mean by technical education, should we include both universities? becoming a stronger global city - not much on spin-outs and start ups. a bit too self effacing. we are global, huge growth in spinouts both the heritage and spin-outs who will read this. Investors might read, so be more boastful about what we have achieved.</i>			Clear need demonstrated by wider comments to land the key points early on. Noted need to have more confident approach in demonstrating importance of Oxford's offer. County-wide focus picked up elsewhere	Minor modification to early sections, exec summary addition; and global section, and policy diagram
Said Business School	Covid cited in intro but something more substantial could be include about what we have learnt about digital, sustainability, workspace, transport and new ways of working and hybrid models and impact on city centre for example. These life style changes will impact. Scaling down in Oxford in many sectors. Implications for the 3 pillars and changes i.e. carbon and home working. Bus service support being cut and less investment in longer term. danger we lose transport/zero carbon gains as congestion increases due to choices to use the car for safety.			Comments on COVID accepted and made by others. Loss of bus services risk should be addressed as this is a key risk to all three pillars of this strategy that relies on low and zero carbon transport	Minor modifications re social changes and transport risks
Said Business School	Delivery Plan: Too many partners but helpful they are listed in the Delivery Plan. Do goals conflict or converge, how do they work together and agree ways of working in common?			Comments noted - Delivery plan will be edited and revised ahead of publication with certainty on partners	Major modifications in line with comments and e-survey responses
Said Business School	Role of EGSB to govern and monitor and review the scenarios and the risks/mitigations. Flexibility to respond also this way and manage uncertainty.			Comments noted - EGSB's role to manage flexibly will be made clearer	Minor modifications in Delivery Plan EGSB section

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