

Appendix 1 : Risk Register

					Date Raised	Owner	Gr os s		Curr ent		Res idu al		Comments	Controls				
Title	Risk description	Opp/ threat	Cause	Consequence			I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
Delivery Timescales	The Growth Deal funding agreement requires delivery by March 2023.	Threat	Contracted end date in agreement	Unspent funding could be retrieved by Growth Board	March 2020	SW	4	2	4	2	4	2	Seek extension at Growth Board Feb 2022	Seek extension at Growth Board Feb 2022	Mar 23	ongoing	80	SW
Funding	Initial costings for the bridge have indicated a funding gap that needs to be addressed.	Threat	Money allocated by Growth board appears not to be sufficient based on RIBA stage 2 report	There is a funding gap	March 2020	SW	2	4	2	4	2	4	Discussions have commenced to investigate funding gap possibilities.	Investigate methods to overcome funding gap through alternative sources	Mar 22	ongoing	40	SW
Cost Inflation	There has been a significant increase in material prices since the project was last costed.	Threat	Pandemic, leading to scarcity of materials, & inflation	Increase in funding gap. Possible delay until funding issues resolved.	March 2020	SW	3	3	3	3	3	3	It is hoped there will be more price stability, and availability, of materials as pandemic recedes.	Careful selection of materials	Mar 23	ongoing	20	SW
Landowner agreement	The North Landing may include land on the Oxpens site that is not in the Council's ownership.	Threat	Optimum route alignment	Come to agreement with OxWED or change alignment to land on OCC land.	March 2020	SW	2	2	2	2	2	2	OxWED is 50% owned by OCC and we feel there options available to benefit of all parties.	Ongoing dialogue.	Feb 22	ongoing	80	SW
Technical constraints	The northern & southern landing points of the bridge have ecological constraints to be addressed.	Threat	Bridge in current rural location with many trees.	Environmental nett gain desired and required by planning	March 2020	SW	2	3	2	3	2	3	Consultant appointed and trees and ecology surveyed	Design taking account of high quality trees and ecological effects.	Mar 23	ongoing	85	SW

Technical constraints	The southern landing points of the bridge are within the floodplain.	Threat	Level differences	May need increase span to allow bridge to land at higher level	March 2020	SW	2	2	2	2	2	2	Survey undertaken and flood advice procured.	Design out problems.	Mar 23	ongoing	85	SW
Technical constraints	The southern landing points of the bridge may be onto contaminated land.	Threat	Former gas works	delay and potential increase costs	March 2020	SW	3	5	2	5	2	5	SI undertaken in Feb 2022, results awaited.	Undertake SI and design solutions	Mar 23	ongoing	80	SW
Stakeholder Engagement	Agreeing route option with OxWED may cause delay	Threat	Requirement to find suitable northern landing point for bridge	Difficulty in identifying an option has delayed engagement.	March 2021	SW	2	3	2	3	2	3	Routes have been narrowed down and alternative suggested.	Ongoing dialogue.	Feb 22	ongoing	80	SW