

	Approved Budget 2021/22	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/Member Proposals	Political Choice	Transformations	Additional Efficiency Savings	Total App3	Recommended Budget 2022/23
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	16,585	0	45	6	(599)	123	(56)	(16)	1,276	0	(978)	0	(1,187)	(50)	(67)	(60)	(1,564)	15,021
Business Improvement	731	0	45	(86)	(105)	123	0	0	1,276	0	0	0	(150)	0	(67)	0	1,036	1,767
Transformation Projects	250								1,276						(67)			1,459
Business Support	(1)																	(1)
ICT	107		45	(86)	(30)								(150)					(114)
Customer Services	(9)				(75)	(15)												(99)
Human Resources & Organisational Development	385					138												523
Community Services	7,457	0	0	40	0	0	0	0	0	0	(327)	0	(718)	(50)	0	(10)	(1,065)	6,392
Leisure Management	2,611			40									(100)					2,551
Sports Development	233													(50)				183
Parks Development	560																	560
Community Centres	1,226										74							1,300
Youth Ambition	449																	449
Town Hall & Facilities	405										(336)					(10)		(99)
Culture	673										(65)							608
Localities Team	1,301												(460)					841
Regulatory Services & Community Safety	2,356	0	0	0	(444)	0	(56)	(16)	0	0	(81)	0	0	0	0	0	(597)	1,759
Regulatory Services	1,257				(391)		(56)				(81)							729
Community Safety	1,099				(53)			(16)										1,030
Housing Services	6,040	0	0	52	(50)	0	0	0	0	0	(570)	0	(319)	0	0	(50)	(938)	5,102
Community Housing & Strategy	812			24														836
Housing Needs	4,965			28	(50)						(570)		(278)			(50)		4,045
Property Services	90																	90
Welfare Reform	173												(41)					132
DEVELOPMENT	(3,870)	0	0	86	(70)	(436)	(85)	0	75	0	(1,930)	30	0	0	0	(23)	(2,353)	(6,223)
Corporate Property	(6,374)	0	0	0	(57)	(436)	0	0	0	0	(1,930)	30	0	0	0	(2,393)	(8,767)	
Property Services	853			0								30						883
Asset Management	(7,407)			0	(57)	(436)					(1,930)							(9,830)
Transactions & Special Projects	181																	181
Regeneration & Economy	796	0	0	0	(3)	0	0	0	0	0	0	0	0	0	0	(23)	(26)	770
Economic Development	393				(3)													390
Development Team & PMO	403															(23)		380
Planning	1,709	0	0	86	(10)	0	(85)	0	75	0	0	0	0	0	0	0	0	66
Development	20				(10)		(85)		75									(0)
Support Services	268			45														313
Information Services	12																	12
Spatial Development	1,409			41														1,450
CORPORATE STRATEGY	1,439	0	0	6	(46)	(5)	(23)	(32)	297	(15)	0	38	0	0	0	0	220	1,659
Policy & Communications	251	0	0	1	(46)	(5)	0	(32)	157	0	0	0	0	0	0	0	75	326
Corporate Strategy	261				(37)													224
Communications	(6)				(9)	(5)		(32)	78									26
Policy & Partnerships	(4)			1					79									76
Environmental Sustainability	1,188	0	0	5	0	0	(23)	0	140	(15)	0	38	0	0	0	0	145	1,333
Environmental Quality	439			5					140			(23)						561
Energy & Natural Resources	374											61						435
Smart, Sustainable Cities	374						(23)			(15)								336
ODS	12,734	2,223	0	225	(40)	0	208	0	3	0	(1,480)	0	0	15	(7)	0	(1,076)	13,881
ODS Client	12,734	2,223	0	225	(40)	0	208	0	3	0	(1,480)	0	0	15	(7)	0	(1,076)	13,881
Parking Management	(22)				(40)		(321)				(1,480)				(7)			(1,870)
Domestic Waste	5,855	150		186			(33)											6,158
Street Cleansing	6,053								3									6,055
Parks & Open Spaces	3,517							154						15				3,686
Pest Control	263						(10)											253
Engineering	9																	9
Motor Transport	(1,947)	2,073		39														165
Overheads & Profit Share	(994)						418											(576)

CORPORATE SERVICES	4,186	0	0	458	(103)	(195)	(63)	0	0	0	0	0	0	(7)	(83)	0	7	4,193
Financial Services	3,481	0	0	226	(14)	(207)	(53)	0	0	0	0	0	0	0	(83)	0	(131)	3,350
Accountancy	(26)			0	(10)	(207)	(53)								(3)			(299)
Corporate Finance	(2)																	(2)
Investigations	274			128														402
Procurement & Payments	(18)				(4)													(21)
Revenues & Benefits	3,258			98											(80)			3,276
Incomes	(6)																	(6)
Law & Governance	705	0	0	232	(90)	12	(10)	0	0	0	0	0	0	(7)	0	0	138	842
Committees & Members Services	1				(4)									(7)				(10)
Election Services	493			35	(9)													484
Legal Services	(2)			102	(77)	12	(10)					0						35
Senior Management Team	(3)			95														22
Corporate Governance & Business Support	216																	311
Total Budget at Portfolio Level	31,074	2,223	45	781	(858)	(513)	(19)	(48)	1,650	(15)	(4,388)	68	(1,187)	(42)	(157)	(83)	(4,766)	28,531
Below the line																		
Corporate Accounts	(2,998)	(2,567)																(5,565)
Contingencies	634	1,266																1,900
Total Expenditure Budget	28,710																	24,866
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		0
Transfers to/(from) reserves	(5,063)	2,579																(2,484)
Net Budget Requirement	23,647																	22,382
Financed by																		
External Funding		0																0
Business Rates retention	(8,476)	1,322																(7,154)
New Homes Bonus	(538)	67																(471)
Council tax	(14,911)	(117)																(15,028)
Less Parish Precept	278	(7)																271
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	(0)																	0

CORPORATE SERVICES	4,193	0	0	(68)	(40)	0	0	0	0	0	0	(50)	0	0	0	0	(158)	4,035
Financial Services	3,350	0	0	(16)	(40)	0	0	0	0	0	0	(50)	0	0	0	0	(106)	3,244
Accountancy	(299)				(40)													(339)
Corporate Finance	(2)																	(2)
Investigations	402			(50)								(50)						302
Procurement & Payments	(21)																	(21)
Revenues & Benefits	3,276			34														3,310
Incomes	(6)																	(6)
Law & Governance	842	0	0	(52)	0	0	0	0	0	0	0	0	0	0	0	0	(52)	790
Committees & Members Services	(10)																	(10)
Election Services	484																	484
Legal Services	35																	35
Senior Management Team	22																	22
Corporate Governance & Business Support	311			(52)														259
Total Budget at Portfolio Level	28,531	0	0	(585)	(118)	945	(1,074)	0	(435)	0	(158)	(50)	(769)	0	(193)	(171)	(2,608)	25,924
Below the line																		
Corporate Accounts	(5,565)	617																(4,948)
Contingencies	1,900	1,251																3,151
Total Expenditure Budget	24,866																	24,127
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		
Transfers to/(from) reserves	(2,484)	(1,562)																(4,046)
Net Budget Requirement	22,382																	20,081
Financed by																		
External Funding	0	0																0
Business Rates retention	(7,154)	2,275																(4,879)
New Homes Bonus	(471)	471																0
Council tax	(15,028)	(445)																(15,473)
Less Parish Precept	271																	271
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	0																	(0)

CORPORATE SERVICES	4,035	0	0	30	0	0	0	0	0	0	0	0	0	0	0	0	0	30	4,065
Financial Services	3,244	0	0	30	0	0	0	0	0	0	0	0	0	0	0	0	0	30	3,274
Accountancy	(339)			0															(339)
Corporate Finance	(2)																		(2)
Investigations	302																		302
Procurement & Payments	(21)																		(21)
Revenues & Benefits	3,310			30															3,340
Incomes	(6)																		(6)
Law & Governance	790	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	790
Committees & Members Services	(10)																		(10)
Election Services	484																		484
Legal Services	35												0						35
Senior Management Team	22																		22
Corporate Governance & Business Support	259																		259
Total Budget at Portfolio Level	25,924	241	0	93	(96)	(756)	(564)	0	(1,166)	0	(55)	(90)	(250)	0	(200)	(366)	(3,209)	22,715	
Below the line																			
Corporate Accounts	(4,948)	(2,947)																	(7,895)
Contingencies	3,151	2,209																	5,360
Total Expenditure Budget	24,127																		20,180
General Fund Working Balances																			
Transfer to / (from) General Fund Working Balances																			
Transfers to/(from) reserves	(4,046)	4,635																	589
Net Budget Requirement	20,081																		20,769
Financed by																			
External Funding	0																		
Business Rates retention	(4,879)	(231)																	(5,110)
New Homes Bonus	0																		0
Council tax	(15,473)	(457)																	(15,930)
Less Parish Precept	271																		271
Collection Fund Surplus																			
Business Rates Collection Fund (Surplus) / Deficit																			
Over / (Under) Allocated budget	(0)																		(0)

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/Member Proposals	Political Choice	Transformations	Additional Efficiency Savings	Total App3	Proposed Budget 2025/26
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	10,712	0	0	3	(55)	0	0	0	0	0	(38)	0	0	0	(100)	50	(140)	10,572
Business Improvement	(502)	0	0	0	(55)	0	0	0	0	0	0	0	0	0	(100)	0	(155)	(657)
Transformation Projects	(387)														(100)			(487)
Business Support	(1)																	(1)
ICT	(349)																	(349)
Customer Services	(104)				(55)													(159)
Human Resources & Organisational Development	340																	340
Community Services	4,812	0	0	0	0	0	0	0	0	0	(38)	0	0	0	0	0	(38)	4,774
Leisure Management	2,066																	2,066
Sports Development	183																	183
Parks Development	560																	560
Community Centres	1,147										(38)							1,109
Youth Ambition	449																	449
Town Hall & Facilities	(821)																	(821)
Culture	388																	388
Localities Team	841																	841
Regulatory Services & Community Safety	1,690	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,690
Regulatory Services	673																	673
Community Safety	1,017																	1,017
Housing Services	4,711	0	0	3	0	0	0	0	0	0	0	0	0	0	0	50	53	4,764
Community Housing & Strategy	841			3														844
Housing Needs	3,649															50		3,699
Property Services	90																	90
Welfare Reform	132																	132
DEVELOPMENT	(6,419)	0	0	(45)	0	(726)	0	0	0	0	0	(30)	0	0	0	(24)	(825)	(7,244)
Corporate Property	(8,827)	0	0	0	0	(726)	0	0	0	0	0	(30)	0	0	0	(24)	(780)	(9,607)
Property Services	883																	883
Asset Management	(9,890)					(726)						(30)				(24)		(10,670)
Transactions & Special Projects	181																	181
Regeneration & Economy	770	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	770
Economic Development	390																	390
Development Team & PMO	380																	380
Planning	1,639	0	0	(45)	0	0	0	0	0	0	0	0	0	0	0	0	(45)	1,594
Development	(0)																	(0)
Support Services	172																	172
Information Services	12																	12
Spatial Development	1,455			(45)														1,410
CORPORATE STRATEGY	1,596	0	0	0	0	0	0	0	(30)	0	0	0	0	0	0	0	(30)	1,566
Policy & Communications	308	0	0	0	0	0	0	0	(30)	0	0	0	0	0	0	0	(30)	278
Corporate Strategy	224								(30)									224
Communications	4																	(26)
Policy & Partnerships	80																	80
Environmental Sustainability	1,288	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,288
Environmental Quality	466																	466
Energy & Natural Resources	435																	435
Smart, Sustainable Cities	386																	386
ODS	12,760	134	0	0	0	0	470	0	0	0	0	0	0	0	0	0	604	13,364
ODS Client	12,760	134	0	0	0	0	470	0	0	0	0	0	0	0	0	0	604	13,364
Parking Management	(1,890)						1,514											(376)
Domestic Waste	6,158																	6,158
Street Cleansing	6,060																	6,060

Parks & Open Spaces	3,686																		3,686
Pest Control	253																		253
Engineering	9																		9
Motor Transport	290																		290
Overheads & Profit Share	(1,807)	134				(1,044)													(2,717)
CORPORATE SERVICES	4,065	0	0	26	(55)	0	0	0	0	0	0	0	0	0	0	0	0	(29)	4,036
Financial Services	3,274	0	0	26	(55)	0	0	0	0	0	0	0	0	0	0	0	0	(29)	3,245
Accountancy	(339)																		(339)
Corporate Finance	(2)																		(2)
Investigations	302																		302
Procurement & Payments	(21)																		(21)
Revenues & Benefits	3,340			26	(55)														3,311
Incomes	(6)																		(6)
Law & Governance	790	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	790
Committees & Members Services	(10)																		(10)
Election Services	484																		484
Legal Services	35																		35
Senior Management Team	22																		22
Corporate Governance & Business Support	259																		259
Total Budget at Portfolio Level	22,715	134	0	(16)	(110)	(726)	470	0	(30)	0	(38)	(30)	0	0	(100)	26	(420)	22,294	
Below the line																			
Corporate Accounts	(7,895)	403																	(7,492)
Contingencies	5,360	1,104																	6,464
Total Expenditure Budget	20,180																		21,266
General Fund Working Balances																			
Transfer to / (from) General Fund Working Balances																			
Transfers to/(from) reserves	589	(378)																	211
Net Budget Requirement	20,769																		21,477
Financed by																			
External Funding																			
Business Rates retention	(5,110)	(236)																	(5,346)
New Homes Bonus	0																		0
Council tax	(15,930)	(472)																	(16,402)
Less Parish Precept	271																		271
Collection Fund Surplus																			
Business Rates Collection Fund (Surplus) / Deficit																			
Over / (Under) Allocated budget	(0)																		0