OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2022/23 APPENDIX 2

	Approved Budget 2021/22	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/ Member Proposals	Political Choice	Transform-ations	Additional Efficiency Savings	Total App3	Recommended Budget 2022/23
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	**16,585**	**0**	**45**	**(20)**	**(599)**	**123**	**(56)**	**(16)**	**0**	**0**	**(978)**	**0**	**(1,262)**	**(50)**	**0**	**(60)**	**(2,873)**	**13,712**
Business Improvement	**731**	**0**	**45**	**(111)**	**(105)**	**123**	**0**	**0**	**0**	**0**	**0**	**0**	**(225)**	**0**	**0**	**0**	**(273)**	**458**
Transformation Projects	250																	250
Business Support	(1)																	(1)
ICT	107		45	(111)	(30)								(225)					(214)
Customer Services	(9)				(75)	(15)												(99)
Human Resources & Organisational Development	385					138												523
Community Services	**7,457**	**0**	**0**	**40**	**0**	**0**	**0**	**0**	**0**	**0**	**(327)**	**0**	**(718)**	**(50)**	**0**	**(10)**	**(1,065)**	**6,392**
Leisure Management	2,611			40									(100)					2,551
Sports Development	233													(50)				183
Parks Development	560																	560
Community Centres	1,226										74							1,300
Youth Ambition	449																	449
Town Hall & Facilities	405										(336)		(158)			(10)		(99)
Culture	673										(65)							608
Localities Team	1,301												(460)					841
Regulatory Services & Community Safety	**2,356**	**0**	**0**	**0**	**(444)**	**0**	**(56)**	**(16)**	**0**	**0**	**(81)**	**0**	**0**	**0**	**0**	**0**	**(597)**	**1,759**
Regulatory Services	1,257				(391)		(56)				(81)							729
Community Safety	1,099				(53)			(16)		0								1,030
Housing Services	**6,040**	**0**	**0**	**52**	**(50)**	**0**	**0**	**0**	**0**	**0**	**(570)**	**0**	**(319)**	**0**	**0**	**(50)**	**(938)**	**5,102**
Community Housing & Strategy	812			24														836
Housing Needs	4,965			28	(50)						(570)		(278)			(50)		4,045
Property Services	90																	90
Welfare Reform	173												(41)					132
DEVELOPMENT	**(3,870)**	**0**	**0**	**86**	**(70)**	**(436)**	**(10)**	**0**	**0**	**0**	**(1,930)**	**30**	**0**	**0**	**0**	**(23)**	**(2,353)**	**(6,223)**
	0																	
Corporate Property	**(6,374)**	**0**	**0**	**0**	**(57)**	**(436)**	**0**	**0**	**0**	**0**	**(1,930)**	**30**	**0**	**0**			**(2,393)**	**(8,767)**
Property Services	853			0								30						883
Asset Management	(7,407)			0	(57)	(436)					(1,930)							(9,830)
Transactions & Special Projects	181																	181
Regeneration & Economy	**796**	**0**	**0**	**0**	**(3)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(23)**	**(26)**	**770**
Economic Development	393				(3)													390
Development Team & PMO	403															(23)		380
Planning	**1,709**	**0**	**0**	**86**	**(10)**	**0**	**(10)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**66**	**1,775**
Development	20				(10)		(10)											(0)
Support Services	268			45														313
Information Services	12																	12
Spatial Development	1,409			41														1,450
CORPORATE STRATEGY	**1,439**	**0**	**0**	**6**	**(46)**	**(5)**	**(23)**	**(32)**	**297**	**(15)**	**0**	**38**	**0**	**0**	**0**	**0**	**220**	**1,659**
Policy & Communications	**251**	**0**	**0**	**1**	**(46)**	**(5)**	**0**	**(32)**	**157**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**75**	**326**
Corporate Strategy	261				(37)													224
Communications	(6)				(9)	(5)		(32)	78									26
Policy & Partnerships	(4)			1					79									76
Environmental Sustainability	**1,188**	**0**	**0**	**5**	**0**	**0**	**(23)**	**0**	**140**	**(15)**	**0**	**38**	**0**	**0**	**0**	**0**	**145**	**1,333**
Environmental Quality	439			5					140			(23)						561
Energy & Natural Resources	374											61						435
Smart, Sustainable Cities	374						(23)			(15)								336
ODS	**12,734**	**2,223**	**0**	**225**	**(40)**	**0**	**208**	**0**	**3**	**0**	**(1,480)**	**0**	**0**	**15**	**(7)**	**0**	**(1,076)**	**13,881**
ODS Client	**12,734**	**2,223**	**0**	**225**	**(40)**	**0**	**208**	**0**	**3**	**0**	**(1,480)**	**0**	**0**	**15**	**(7)**	**0**	**(1,076)**	**13,881**
Parking Management	(22)				(40)		(321)				(1,480)				(7)			(1,870)
Domestic Waste	5,855	150		186			(33)											6,158
Street Cleansing	6,053								3									6,055
Parks & Open Spaces	3,517						154							15				3,686
Pest Control	263						(10)											253
Engineering	9																	9
Motor Transport	(1,947)	2,073		39														165
Overheads & Profit Share	(994)						418											(576)

CORPORATE SERVICES	**4,186**	**0**	**0**	**458**	**(103)**	**(195)**	**(63)**	**0**	**0**	**0**	**0**	**0**	**0**	**(7)**	**(83)**	**0**	**7**	**4,193**
Financial Services	**3,481**	**0**	**0**	**226**	**(14)**	**(207)**	**(53)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(83)**	**0**	**(131)**	**3,350**
Accountancy	(26)			0	(10)	(207)	(53)								(3)			(299)
Corporate Finance	(2)																	(2)
Investigations	274			128														402
Procurement & Payments	(18)				(4)													(21)
Revenues & Benefits	3,258			98											(80)			3,276
Incomes	(6)																	(6)
Law & Governance	**705**	**0**	**0**	**232**	**(90)**	**12**	**(10)**	**0**	**0**	**0**	**0**	**0**	**0**	**(7)**	**0**	**0**	**138**	**842**
Committees & Members Services	1				(4)									(7)				(10)
Election Services	493				(9)													484
Legal Services	(2)			35		12	(10)						0					35
Senior Management Team	(3)			102	(77)													22
Corporate Governance & Business Support	216			95														311
Total Budget at Portfolio Level	**31,074**	**2,223**	**45**	**756**	**(858)**	**(513)**	**56**	**(48)**	**299**	**(15)**	**(4,388)**	**68**	**(1,262)**	**(42)**	**(90)**	**(83)**	**(6,075)**	**27,222**
Below the line																		
Corporate Accounts	(2,998)	(684)																(3,682)
Contingencies	634	1,564																2,198
Total Expenditure Budget	**28,710**																	**25,738**
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		0
Transfers to/(from) reserves	(5,063)	1,659																(3,404)
Net Budget Requirement	**23,647**																	**22,334**
Financed by																		
Revenue Support Grant																		
Business Rates retention	(8,476)	1,322																(7,154)
New Homes Bonus	(538)	432																(106)
Council tax	(14,911)	(441)																(15,352)
Less Parish Precept	278																	278
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	**(0)**																	**0**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2023/24 APPENDIX 2

	Recommended Budget 2022/23	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/ Member Proposals	Political Choice	Transform-ations	Additional Efficiency Savings	Total App3	Proposed Budget 2023/24
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	**13,712**	**0**	**0**	**(587)**	**(78)**	**(90)**	**(156)**	**0**	**(20)**	**0**	**(348)**	**0**	**(794)**	**0**	**0**	**0**	**(2,073)**	**11,640**
Business Improvement	**458**	**0**	**0**	**(170)**	**(65)**	**(90)**	**0**	**0**	**0**	**0**	**0**	**0**	**(25)**	**0**	**0**	**0**	**(350)**	**108**
Transformation Projects	250																	250
Business Support	(1)																	(1)
ICT	(214)			(170)	(65)								(25)					(474)
Customer Services	(99)					(5)												(104)
Human Resources & Organisational Development	523					(85)												438
Community Services	**6,392**	**0**	**0**	**(170)**	**0**	**0**	**(100)**	**0**	**(20)**	**0**	**(348)**	**0**	**(672)**	**0**	**0**	**0**	**(1,310)**	**5,082**
Leisure Management	2,551			(70)									(200)					2,281
Sports Development	183																	183
Parks Development	560																	560
Community Centres	1,300										(98)							1,202
Youth Ambition	449																	449
Town Hall & Facilities	(99)										(250)		(472)					(821)
Culture	608			(100)			(100)		(20)									388
Localities Team	841																	841
Regulatory Services & Community Safety	**1,759**	**0**	**0**	**0**	**(13)**	**0**	**(56)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(69)**	**1,690**
Regulatory Services	729						(56)											673
Community Safety	1,030				(13)													1,017
Housing Services	**5,102**	**0**	**0**	**(247)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(97)**	**0**	**0**	**0**	**(344)**	**4,759**
Community Housing & Strategy	836			3														838
Housing Needs	4,045			(249)									(97)					3,699
Property Services	90																	90
Welfare Reform	132																	132
DEVELOPMENT	**(6,223)**	**0**	**0**	**(30)**	**0**	**1,035**	**0**	**0**	**0**	**0**	**190**	**0**	**0**	**0**	**0**	**(171)**	**1,024**	**(5,199)**
Corporate Property	**(8,767)**	**0**	**0**	**0**	**0**	**1,035**	**0**	**0**	**0**	**0**	**190**	**0**	**0**	**0**	**0**	**(171)**	**1,054**	**(7,713)**
Property Services	883																	883
Asset Management	(9,830)					1,035					190					(171)		(8,776)
Transactions & Special Projects	181																	181
Regeneration & Economy	**770**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**770**
Economic Development	390																	390
Development Team & PMO	380																	380
Planning	**1,775**	**0**	**0**	**(30)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(30)**	**1,745**
Development	(0)																	(0)
Support Services	313																	313
Information Services	12																	12
Spatial Development	1,450			(30)														1,420
CORPORATE STRATEGY	**1,659**	**0**	**0**	**100**	**0**	**0**	**0**	**0**	**4**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**104**	**1,763**
Policy & Communications	**326**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4**	**330**
Corporate Strategy	224																	224
Communications	26																	26
Policy & Partnerships	76								4									80
Environmental Sustainability	**1,333**	**0**	**0**	**100**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**100**	**1,433**
Environmental Quality	561			50														611
Energy & Natural Resources	435																	435
Smart, Sustainable Cities	336			50														386
ODS	**13,881**	**0**	**0**	**0**	**0**	**0**	**(918)**	**0**	**5**	**0**	**0**	**0**	**0**	**0**	**(10)**	**0**	**(923)**	**12,958**
ODS Client	**13,881**	**0**	**0**	**0**	**0**	**0**	**(918)**	**0**	**5**	**0**	**0**	**0**	**0**	**0**	**(10)**	**0**	**(923)**	**12,958**
Parking Management	(1,870)						17								(10)			(1,863)
Domestic Waste	6,158																	6,158
Street Cleansing	6,055								5									6,060
Parks & Open Spaces	3,686																	3,686
Pest Control	253																	253
Engineering	9																	9
Motor Transport	165																	165
Overheads & Profit Share	(576)						(935)											(1,511)

CORPORATE SERVICES	**4,193**	**0**	**0**	**(68)**	**(40)**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**0**	**0**	**0**	**0**	**(158)**	**4,035**
Financial Services	**3,350**	**0**	**0**	**(16)**	**(40)**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**0**	**0**	**0**	**0**	**(106)**	**3,244**
Accountancy	(299)				(40)													(339)
Corporate Finance	(2)																	(2)
Investigations	402			(50)								(50)						302
Procurement & Payments	(21)																	(21)
Revenues & Benefits	3,276			34														3,310
Incomes	(6)																	(6)
Law & Governance	**842**	**0**	**0**	**(52)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(52)**	**790**
Committees & Members Services	(10)																	(10)
Election Services	484																	484
Legal Services	35																	35
Senior Management Team	22																	22
Corporate Governance & Business Support	311			(52)														259
Total Budget at Portfolio Level	**27,222**	**0**	**0**	**(585)**	**(118)**	**945**	**(1,074)**	**0**	**(11)**	**0**	**(158)**	**(50)**	**(794)**	**0**	**(10)**	**(171)**	**(2,026)**	**25,197**
Below the line																		
Corporate Accounts	(3,682)	(978)																(4,660)
Contingencies	2,198	1,239																3,437
Total Expenditure Budget	**25,738**																	**23,974**
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		
Transfers to/(from) reserves	(3,404)	(163)																(3,567)
Net Budget Requirement	**22,334**																	**20,407**
Financed by																		
Revenue Support Grant																		
Business Rates retention	(7,154)	2,275																(4,879)
New Homes Bonus	(106)	106																0
Council tax	(15,352)	(454)																(15,806)
Less Parish Precept	278																	278
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	**0**																	**(0)**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2024/25 APPENDIX 2

	Proposed Budget 2023/24	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Targeted Reviews	COVID-19 Pressures	20/21 Paused Bids	New Officer/ Member Proposals	Political Choice	Transform - ations	Additional Efficiency Savings	Total App3	Proposed Budget 2024/25
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
COMMUNITIES & PEOPLE	**11,640**	**0**	**0**	**(47)**	**0**	**(98)**	**0**	**0**	**(15)**	**0**	**(55)**	**0**	**(250)**	**0**	**0**	**0**	**(465)**	**11,174**
Business Improvement	**108**	**0**	**0**	**(50)**	**0**	**(98)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(148)**	**(40)**
Transformation Projects	250			(50)														200
Business Support	(1)																	(1)
ICT	(474)																	(474)
Customer Services	(104)																	(104)
Human Resources & Organisational Development	438					(98)												340
Community Services	**5,082**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(15)**	**0**	**(55)**	**0**	**(200)**	**0**	**0**	**0**	**(270)**	**4,812**
Leisure Management	2,281								(15)				(200)					2,066
Sports Development	183																	183
Parks Development	560																	560
Community Centres	1,202										(55)							1,147
Youth Ambition	449																	449
Town Hall & Facilities	(821)																	(821)
Culture	388																	388
Localities Team	841																	841
Regulatory Services & Community Safety	**1,690**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,690**
Regulatory Services	673																	673
Community Safety	1,017																	1,017
Housing Services	**4,759**	**0**	**0**	**3**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(50)**	**0**	**0**	**0**	**(47)**	**4,711**
Community Housing & Strategy	838			3														841
Housing Needs	3,699												(50)					3,649
Property Services	90																	90
Welfare Reform	132																	132
DEVELOPMENT	**(5,199)**	**0**	**0**	**(10)**	**(96)**	**(658)**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**0**	**0**	**(366)**	**(1,220)**	**(6,419)**
Corporate Property	**(7,713)**	**0**	**0**	**0**	**0**	**(658)**	**0**	**0**	**0**	**0**	**0**	**(90)**	**0**	**0**	**0**	**(366)**	**(1,114)**	**(8,827)**
Property Services	883																	883
Asset Management	(8,776)			0		(658)						(90)				(366)		(9,890)
Transactions & Special Projects	181																	181
Regeneration & Economy	**770**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**770**
Economic Development	390																	390
Development Team & PMO	380																	380
Planning	**1,745**	**0**	**0**	**(10)**	**(96)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(106)**	**1,639**
Development	(0)																	(0)
Support Services	313			(45)	(96)													172
Information Services	12																	12
Spatial Development	1,420			35														1,455
CORPORATE STRATEGY	**1,763**	**0**	**0**	**(5)**	**0**	**0**	**0**	**0**	**(162)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(167)**	**1,596**
Policy & Communications	**330**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(22)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(22)**	**308**
Corporate Strategy	224																	224
Communications	26								(22)									4
Policy & Partnerships	80																	80
Environmental Sustainability	**1,433**	**0**	**0**	**(5)**	**0**	**0**	**0**	**0**	**(140)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(145)**	**1,288**
Environmental Quality	611			(5)					(140)									466
Energy & Natural Resources	435																	435
Smart, Sustainable Cities	386																	386
ODS	**12,958**	**0**	**0**	**125**	**0**	**0**	**(564)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(439)**	**12,519**
ODS Client	**12,958**	**0**	**0**	**125**	**0**	**0**	**(564)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(439)**	**12,519**
Parking Management	(1,863)						(27)											(1,890)
Domestic Waste	6,158																	6,158
Street Cleansing	6,060																	6,060
Parks & Open Spaces	3,686																	3,686
Pest Control	253																	253
Engineering	9																	9
Motor Transport	165			125														290
Overheads & Profit Share	(1,511)						(537)											(2,048)

CORPORATE SERVICES	**4,035**	**0**	**0**	**30**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**30**	**4,065**
Financial Services	**3,244**	**0**	**0**	**30**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**30**	**3,274**
Accountancy	(339)			0														(339)
Corporate Finance	(2)																	(2)
Investigations	302																	302
Procurement & Payments	(21)																	(21)
Revenues & Benefits	3,310			30														3,340
Incomes	(6)																	(6)
Law & Governance	**790**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**790**
Committees & Members Services	(10)																	(10)
Election Services	484																	484
Legal Services	35												0					35
Senior Management Team	22																	22
Corporate Governance & Business Support	259																	259
Total Budget at Portfolio Level	**25,197**	**0**	**0**	**93**	**(96)**	**(756)**	**(564)**	**0**	**(177)**	**0**	**(55)**	**(90)**	**(250)**	**0**	**0**	**(366)**	**(2,261)**	**22,936**
Below the line																		
Corporate Accounts	(4,660)	(3,588)																(8,248)
Contingencies	3,437	2,684																6,121
Total Expenditure Budget	**23,974**																	**20,809**
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		
Transfers to/(from) reserves	(3,567)	3,863																296
Net Budget Requirement	**20,407**																	**21,105**
Financed by																		
Revenue Support Grant																		
Business Rates retention	(4,879)	(231)																(5,110)
New Homes Bonus	0																	0
Council tax	(15,806)	(467)																(16,273)
Less Parish Precept	278																	278
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	**(0)**																	**(0)**

OXFORD CITY COUNCILS REVENUE BUDGET AT PORTFOLIO LEVEL 2025/26 APPENDIX 2

	Proposed Budget 2024/25 £000's	MTFP assumptions £000's	Contractual Inflation £000's	Pressures £000's	Efficiency Savings £000's	Invest to Save £000's	Fees & Charges £000's	Service Reductions £000's	New Investment £000's	Targeted Reviews £000's	COVID-19 Pressures £000's	20/21 Paused Bids £000's	New Officer/ Member Proposals £000's	Political Choice £000's	Transform-ations £000's	Additional Efficiency Savings £000's	Total App3 £000's	Proposed Budget 2025/26 £000's
COMMUNITIES & PEOPLE	**11,174**	**0**	**0**	**3**	**(55)**	**0**	**0**	**0**	**0**	**0**	**(38)**	**0**	**0**	**0**	**0**	**50**	**(40)**	**11,134**
Business Improvement	**(40)**	**0**	**0**	**0**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(55)**	**(95)**
Transformation Projects	200																	200
Business Support	(1)																	(1)
ICT	(474)																	(474)
Customer Services	(104)				(55)													(159)
Human Resources & Organisational Development	340																	340
Community Services	**4,812**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(38)**	**0**	**0**	**0**	**0**	**0**	**(38)**	**4,774**
Leisure Management	2,066																	2,066
Sports Development	183																	183
Parks Development	560																	560
Community Centres	1,147										(38)							1,109
Youth Ambition	449																	449
Town Hall & Facilities	(821)																	(821)
Culture	388																	388
Localities Team	841																	841
Regulatory Services & Community Safety	**1,690**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,690**
Regulatory Services	673																	673
Community Safety	1,017																	1,017
Housing Services	**4,711**	**0**	**0**	**3**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**50**	**53**	**4,764**
Community Housing & Strategy	841			3														844
Housing Needs	3,649															50		3,699
Property Services	90																	90
Welfare Reform	132																	132
DEVELOPMENT	**(6,419)**	**0**	**0**	**(45)**	**0**	**(726)**	**0**	**0**	**0**	**0**	**0**	**(30)**	**0**	**0**	**0**	**(24)**	**(825)**	**(7,244)**
Corporate Property	**(8,827)**	**0**	**0**	**0**	**0**	**(726)**	**0**	**0**	**0**	**0**	**0**	**(30)**	**0**	**0**	**0**	**(24)**	**(780)**	**(9,607)**
Property Services	883																	883
Asset Management	(9,890)					(726)						(30)				(24)		(10,670)
Transactions & Special Projects	181																	181
Regeneration & Economy	**770**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**770**
Economic Development	390																	390
Development Team & PMO	380																	380
Planning	**1,639**	**0**	**0**	**(45)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(45)**	**1,594**
Development	(0)																	(0)
Support Services	172																	172
Information Services	12																	12
Spatial Development	1,455			(45)														1,410
CORPORATE STRATEGY	**1,596**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(30)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(30)**	**1,566**
Policy & Communications	**308**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(30)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(30)**	**278**
Corporate Strategy	224																	224
Communications	4								(30)									(26)
Policy & Partnerships	80																	80
Environmental Sustainability	**1,288**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,288**
Environmental Quality	466																	466
Energy & Natural Resources	435																	435
Smart, Sustainable Cities	386																	386
ODS	**12,519**	**0**	**0**	**0**	**0**	**0**	**470**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**470**	**12,989**
ODS Client	**12,519**	**0**	**0**	**0**	**0**	**0**	**470**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**470**	**12,989**
Parking Management	(1,890)						1,514											(376)
Domestic Waste	6,158																	6,158
Street Cleansing	6,060																	6,060

Parks & Open Spaces	3,686																	3,686
Pest Control	253																	253
Engineering	9																	9
Motor Transport	290																	290
Overheads & Profit Share	(2,048)						(1,044)											(3,092)
CORPORATE SERVICES	**4,065**	**0**	**0**	**26**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(29)**	**4,036**
Financial Services	**3,274**	**0**	**0**	**26**	**(55)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**(29)**	**3,245**
Accountancy	(339)																	(339)
Corporate Finance	(2)																	(2)
Investigations	302																	302
Procurement & Payments	(21)																	(21)
Revenues & Benefits	3,340			26	(55)													3,311
Incomes	(6)																	(6)
Law & Governance	**790**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**790**
Committees & Members Services	(10)																	(10)
Election Services	484																	484
Legal Services	35																	35
Senior Management Team	22																	22
Corporate Governance & Business Support	259																	259
Total Budget at Portfolio Level	**22,936**	**0**	**0**	**(16)**	**(110)**	**(726)**	**470**	**0**	**(30)**	**0**	**(38)**	**(30)**	**0**	**0**	**0**	**26**	**(454)**	**22,481**
Below the line																		
Corporate Accounts	(8,248)	(293)																(8,541)
Contingencies	6,121	356																6,477
Total Expenditure Budget	**20,809**																	**20,417**
General Fund Working Balances																		
Transfer to / (from) General Fund Working Balances																		
Transfers to/(from) reserves	296	1,110																1,406
Net Budget Requirement	**21,105**																	**21,823**
Financed by																		
Revenue Support Grant																		
Business Rates retention	(5,110)	(237)																(5,347)
New Homes Bonus	0																	0
Council tax	(16,273)	(481)																(16,754)
Less Parish Precept	278																	278
Collection Fund Surplus																		
Business Rates Collection Fund (Surplus) / Deficit																		
Over / (Under) Allocated budget	**(0)**																	**0**