

## APPENDIX 1

### OXFORD CITY COUNCIL GENERAL FUND REVENUE BUDGET 2021/22 FOR CONSULTATION AND FUTURE YEAR CONTROL TOTALS

	Recommended Budget 2021/22		Proposed Budget 2022/23		Proposed Budget 2023/24		Proposed Budget 2024/25	
	£000's	% of Total	£000's	% of Total	£000's	% of Total	£000's	% of Total
		8,400		27%		6,590		26%
<b>COMMUNITIES &amp; CUSTOMERS</b>								
<b>Business Improvement</b>	<b>907</b>	<b>3%</b>	<b>317</b>	<b>1%</b>	<b>112</b>	<b>%</b>	<b>57</b>	<b>%</b>
Transformation Projects	250	1%	250	1%	200	1%	200	1%
ICT	396	1%	(99)	(%)	(199)	(1%)	(199)	(1%)
Customer Services	(44)	(%)	(109)	(%)	(164)	(1%)	(219)	(1%)
Human Resources & Organisational Development	305	1%	275	1%	275	1%	275	1%
<b>Community Services</b>	<b>7,493</b>	<b>24%</b>	<b>6,273</b>	<b>25%</b>	<b>5,358</b>	<b>23%</b>	<b>4,843</b>	<b>24%</b>
Leisure Management	2,601	8%	2,611	10%	2,571	11%	2,056	10%
Sports Development	231	1%	181	1%	181	1%	181	1%
Parks Development	559	2%	559	2%	559	2%	559	3%
Community Centres	1,234	4%	1,194	5%	1,074	5%	1,074	5%
Youth Ambition	447	1%	447	2%	447	2%	447	2%
Town Hall & Facilities	442	1%	(173)	(1%)	(708)	(3%)	(708)	(4%)
Culture	648	2%	463	2%	243	1%	243	1%
Localities Team	1,331	4%	991	4%	991	4%	991	5%
<b>DEVELOPMENT</b>	<b>(2,915)</b>	<b>(9%)</b>	<b>(4,092)</b>	<b>(16%)</b>	<b>(3,403)</b>	<b>(15%)</b>	<b>(4,487)</b>	<b>(22%)</b>
<b>Corporate Property</b>	<b>(5,181)</b>	<b>(17%)</b>	<b>(6,335)</b>	<b>(25%)</b>	<b>(5,646)</b>	<b>(25%)</b>	<b>(6,634)</b>	<b>(33%)</b>
Property Services	1,831	6%	1,774	7%	1,774	8%	1,774	9%
Asset Management	(7,240)	(23%)	(8,337)	(33%)	(7,648)	(33%)	(8,636)	(43%)
Transactions & Special Projects	228	1%	228	1%	228	1%	228	1%
<b>Regeneration &amp; Economy</b>	<b>669</b>	<b>2%</b>	<b>666</b>	<b>3%</b>	<b>666</b>	<b>3%</b>	<b>666</b>	<b>3%</b>
Economic Development	314	1%	311	1%	311	1%	311	2%
Development Team & PMO	355	1%	355	1%	355	2%	355	2%
<b>Planning</b>	<b>1,597</b>	<b>5%</b>	<b>1,577</b>	<b>6%</b>	<b>1,577</b>	<b>7%</b>	<b>1,481</b>	<b>7%</b>
Development	101	%	81	%	81	%	81	%
Support Services	296	1%	296	1%	296	1%	200	1%
Information Services	9	%	9	%	9	%	9	%
Spatial Development	1,191	4%	1,191	5%	1,191	5%	1,191	6%
<b>ASSISTANT CHIEF EXECUTIVE</b>	<b>278</b>	<b>1%</b>	<b>244</b>	<b>1%</b>	<b>244</b>	<b>1%</b>	<b>206</b>	<b>1%</b>
<b>Assistant Chief Executive</b>	<b>278</b>	<b>1%</b>	<b>244</b>	<b>1%</b>	<b>244</b>	<b>1%</b>	<b>206</b>	<b>1%</b>
Assistant Chief Exec	262	1%	262	1%	262	1%	262	1%
Communications	126	%	92	%	92	%	54	%
Policy & Partnerships	(110)	(%)	(110)	(%)	(110)	(%)	(110)	(1%)
<b>HOUSING</b>	<b>7,373</b>	<b>24%</b>	<b>5,909</b>	<b>23%</b>	<b>5,460</b>	<b>24%</b>	<b>5,463</b>	<b>27%</b>
<b>Regulatory Services &amp; Community Safety</b>	<b>2,313</b>	<b>7%</b>	<b>1,807</b>	<b>7%</b>	<b>1,751</b>	<b>8%</b>	<b>1,751</b>	<b>9%</b>
Regulatory Services	1,232	4%	726	3%	670	3%	670	3%
Community Safety	1,081	3%	1,081	4%	1,081	5%	1,081	5%
<b>Housing Services</b>	<b>5,060</b>	<b>16%</b>	<b>4,102</b>	<b>16%</b>	<b>3,709</b>	<b>16%</b>	<b>3,712</b>	<b>19%</b>
Community Housing & Strategy	885	3%	888	4%	891	4%	894	4%
Housing Needs	4,953	16%	3,992	16%	3,596	16%	3,596	18%
Property Services	(950)	(3%)	(950)	(4%)	(950)	(4%)	(950)	(5%)
Welfare Reform	172	1%	172	1%	172	1%	172	1%
<b>ODS DEVELOPMENT</b>	<b>13,893</b>	<b>45%</b>	<b>12,480</b>	<b>50%</b>	<b>11,713</b>	<b>51%</b>	<b>10,488</b>	<b>52%</b>
<b>Environmental Sustainability</b>	<b>1,265</b>	<b>4%</b>	<b>1,277</b>	<b>5%</b>	<b>1,234</b>	<b>5%</b>	<b>1,234</b>	<b>6%</b>
Environmental Quality	520	2%	520	2%	497	2%	497	2%
Energy & Natural Resources	371	1%	432	2%	432	2%	432	2%
Smart, Sustainable Cities	374	1%	325	1%	305	1%	305	2%
<b>ODS Client</b>	<b>12,628</b>	<b>41%</b>	<b>11,203</b>	<b>44%</b>	<b>10,479</b>	<b>46%</b>	<b>9,254</b>	<b>46%</b>
Parking Management	(30)	(%)	(1,363)	(5%)	(1,623)	(7%)	(2,368)	(12%)
Domestic Waste	5,920	19%	5,887	23%	5,887	26%	5,887	29%
Street Cleansing	6,053	19%	6,056	24%	6,061	26%	6,061	30%
Parks & Open Spaces	3,518	11%	3,533	14%	3,533	15%	3,533	18%
Pest Control	263	1%	263	1%	263	1%	263	1%
Engineering	9	%	9	%	9	%	9	%

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Motor Transport	(1,947)	(6%)	(1,947)	(8%)	(1,947)	(8%)	(1,947)	(10%)
Overheads & Profit Share	(1,158)	(4%)	(1,235)	(5%)	(1,704)	(7%)	(2,184)	(11%)
<b>CORPORATE SERVICES</b>	<b>4,138</b>	<b>13%</b>	<b>4,071</b>	<b>16%</b>	<b>3,510</b>	<b>15%</b>	<b>3,485</b>	<b>17%</b>
<b>Financial Services</b>	<b>3,465</b>	<b>11%</b>	<b>3,398</b>	<b>13%</b>	<b>2,837</b>	<b>12%</b>	<b>2,812</b>	<b>14%</b>
Accountancy	5	%	5	%	(35)	(%)	(35)	(%)
Corporate Finance	0	%	0	%	(420)	(2%)	(420)	(2%)
Investigations	267	1%	257	1%	207	1%	207	1%
Procurement & Payments	(1)	(%)	(1)	(%)	(11)	(%)	(11)	(%)
Revenues & Benefits	3,194	10%	3,137	12%	3,096	13%	3,071	15%
Incomes	0	%	0	%	0	%	0	%
<b>Law &amp; Governance</b>	<b>673</b>	<b>2%</b>	<b>673</b>	<b>3%</b>	<b>673</b>	<b>3%</b>	<b>673</b>	<b>3%</b>
Committees & Members Services	(4)	(%)	(4)	(%)	(4)	(%)	(4)	(%)
Election Services	490	2%	490	2%	490	2%	490	2%
Legal Services	(1)	(%)	(1)	(%)	(1)	(%)	(1)	(%)
Senior Management Team	3	%	3	%	3	%	3	%
Corporate Governance & Business Support	185	1%	185	1%	185	1%	185	1%
<b>Total Portfolio Budget</b>	<b>31,167</b>	<b>100%</b>	<b>25,201</b>	<b>100%</b>	<b>22,993</b>	<b>100%</b>	<b>20,054</b>	<b>100%</b>
<b>Below the line</b>								
Corporate Accounts	(3,900)	(16%)	(4,237)	(20%)	(5,151)	(23%)	(9,635)	(42%)
Contingencies	1,509	6%	3,132	15%	4,969	23%	6,310	28%
<b>Net Expenditure Budget</b>	<b>28,776</b>	<b>122%</b>	<b>24,096</b>	<b>113%</b>	<b>22,811</b>	<b>104%</b>	<b>16,729</b>	<b>73%</b>
<b>General Fund Working Balances</b>								
Transfer to / (from) General Fund Working Balances					0	%	1,109	5%
Transfer to / (from) reserves	(5,131)	(22%)	(2,805)	(13%)	(836)		4,948	22%
<b>Net Budget Requirement</b>	<b>23,646</b>	<b>100%</b>	<b>21,291</b>	<b>100%</b>	<b>21,975</b>	<b>100%</b>	<b>22,785</b>	<b>100%</b>
<b>Financed by</b>								
Revenue Support Grant								
Business Rates retention	(8,476)	(36%)	(6,111)	(29%)	(6,447)	(29%)	(6,789)	(30%)
New Homes Bonus	(538)	(2%)	(106)	(%)	0	%	0	%
Council tax	(14,911)	(63%)	(15,352)	(72%)	(15,806)	(72%)	(16,274)	(71%)
Less Parish Precept	278	1%	278	1%	278	1%	278	1%
Collection Fund Surplus								
Business Rates Collection Fund (Surplus) / Deficit								
Over / (Under) Allocated budget	0		(0)		(0)		0	