

Appendix C

| Capital Budget and Spend as at 30th June 2020 | | | | | | | | | | 2020/21 Forecast | | | |
|--|--|----------------------|----------------------------|------------------------|-------------------------|------------------|-----------------------------------|------------------|---------------------|-------------------|-----------------------------------|---------------------------|--------------------------|
| Cost Centre | Capital Scheme | Director Responsible | Progress Update Provider | Project Status | 2020/21 Original Budget | Carry Forwards | Adjustments Since Original Budget | Latest Budget | Spend to 30/06/2020 | Forecast Variance | Forecast Variance due to Slippage | Forecast Over/Under Spend | 2020/21 Forecast Outturn |
| | | | | | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| C3044 | ICT Software and Licences | Gordon Mitchell | Rocco Labellarte | 8. Rolling Programme | 220,000 | - | - | 220,000 | 241,766 | 21,766 | - | 21,766 | 241,766 |
| C3058 | CRM Lagan Replacement | Gordon Mitchell | Purnima Gore | 2. Feasibility | 200,000 | (14,192) | - | 185,808 | 8,200 | - | - | - | 185,808 |
| C3067 | Paris Payment System, Replacement / PCI DSS | Gordon Mitchell | Niall Barker | 5. Delivery | 36,970 | 29,514 | (17,924) | 48,560 | 4,800 | - | - | - | 48,560 |
| C3068 | Windows 2008 Server Replacement | Gordon Mitchell | Kevin Wigham | 4. Pipeline | 209,200 | 26,928 | (121,128) | 115,000 | 13,020 | - | - | - | 115,000 |
| C3070 | Business Process Automation Full Rollout | Gordon Mitchell | Purnima Gore | 1. Idea | - | 25,489 | - | 25,489 | 2,628 | - | - | - | 25,489 |
| C3072 | Council Internet Accessibility Compliance | Gordon Mitchell | Purnima Gore?/ Rocco L? | 5. Delivery | - | 6,505 | - | 6,505 | 1,200 | - | - | - | 6,505 |
| C3075 | Netcall | Gordon Mitchell | Rocco Labellarte | 1. Idea | 60,450 | - | - | 60,450 | 4,800 | (40,450) | - | (40,450) | 20,000 |
| C3077 | Info@Work Enterprise Upgrade Rollout | Gordon Mitchell | Rocco Labellarte | 5. Delivery | - | - | - | - | 4,800 | - | - | - | 0 |
| A4820 | Upgrade Existing Tennis Courts | Nadeem Murtuja | Hagan Lewisman | 8. Rolling Programme | 35,000 | - | - | 35,000 | - | - | - | - | 35,000 |
| A4833 | Horspath Sports Park | Nadeem Murtuja | Hagan Lewisman | 5. Delivery | 46,600 | (32,549) | - | 14,051 | - | 32,549 | - | 32,549 | 46,600 |
| A4841 | Manzil Way Gardens | Nadeem Murtuja | Chris Bell | 5. Delivery | - | - | - | - | - | - | - | - | 0 |
| A4847 | Rose Hill Community Centre - Parking | Nadeem Murtuja | Dave Morrell | 2. Feasibility | - | 10,000 | - | 10,000 | - | (10,000) | (10,000) | - | 0 |
| A4848 | Barton Fit Trail | Nadeem Murtuja | Hagan Lewisman | 6. Completed | 7,085 | - | - | 7,085 | - | (7,085) | (7,085) | - | 0 |
| B0075 | Stage 2 Museum of Oxford Development | Nadeem Murtuja | David Hunt | 5. Delivery | 665,000 | 1,220,016 | - | 1,885,016 | 433,373 | 241,606 | - | 241,606 | 2,126,622 |
| B0083 | East Oxford Community Centre | Nadeem Murtuja | Hagan Lewisman | 2. Feasibility | 1,500,000 | 77,358 | - | 1,577,358 | 229,494 | (1,214,358) | (1,214,358) | - | 363,000 |
| B0095 | Barton Community Centre | Nadeem Murtuja | Julia Castle | 6. Completed | - | - | - | - | 27,885 | - | - | - | 0 |
| B0096 | Bullington Community Centre | Nadeem Murtuja | Hagan Lewisman | 4. Pipeline | 1,273,777 | (12,626) | - | 1,261,151 | 300 | 58,849 | - | 58,849 | 1,320,000 |
| C3071 | Idox / Uniform Improvement Project | Nadeem Murtuja | Niall Barker | 5. Delivery | - | 1,544 | 0 | 1,544 | 1,620 | 18,456 | - | 18,456 | 20,000 |
| T2305 | Parks Paths | Nadeem Murtuja | Laura Harlock | 4. Pipeline | 77,670 | (77,670) | - | - | (140,998) | - | - | - | 0 |
| Communities and Customers Directorate Total | | | | | 4,331,752 | 1,260,318 | (139,052) | 5,453,018 | 832,888 | (898,667) | (1,231,443) | 332,776 | 4,554,351 |
| A4853 | Cycling Infrastructure Matched Funding | Tom Bridgman | Ian Nicholson | 9. Other Capital Spend | 30,000 | 30,000 | - | 60,000 | - | - | - | - | 60,000 |
| B0081 | Car Parking Oxpens | Tom Bridgman | Steven Clews | 5. Delivery | 243,000 | - | - | 243,000 | - | - | - | - | 243,000 |
| B0086 | Seacourt Park & Ride Extension | Tom Bridgman | Douglas Kerrigan | 5. Delivery | 1,426,933 | 1,882,485 | - | 3,309,418 | 532,983 | 220,000 | - | 220,000 | 3,529,418 |
| B0110 | Covered Market Vacant Unit Works | Tom Bridgman | Julia Castle | 5. Delivery | 116,000 | (8,041) | 0 | 107,959 | 7,310 | - | - | - | 107,959 |
| B0111 | Town Hall Dry Risers | Tom Bridgman | Keith Reynolds/ Nick Brown | 3. Design & Technical | - | 18,520 | 171,480 | 190,000 | 500 | - | - | - | 190,000 |
| B0116 | Osney Mead Innovation Quarter | Tom Bridgman | Trudy Godfrey | 1. Idea | 1,086,250 | - | (1,026,250) | 60,000 | - | - | - | - | 60,000 |
| B0117 | Commercial Property | 0 | 0 | 0 | 42,000,000 | - | (42,000,000) | - | - | - | - | - | 0 |
| B0074 | R & D Feasibility Fund | Tom Bridgman | Steve Clews | 2. Feasibility | 1,115,914 | (9,734) | - | 1,106,180 | - | (570,000) | - | (570,000) | 536,180 |
| B0112-5 | Feasibility Funding (various schemes) | Tom Bridgman | Gavin Cumberland | 2. Feasibility | - | 272,601 | - | 272,601 | 13,147 | 460,000 | 50,000 | 410,000 | 732,601 |
| B0092 | Cave Street Development (Standingford House) | Tom Bridgman | 0 | 1. Idea | - | - | - | - | - | 125,000 | - | 125,000 | 125,000 |
| B0098 | 1-3 George Street | 0 | 0 | 0 | - | - | - | - | - | 145,000 | - | 145,000 | 145,000 |
| F7020 | Work of Art Littlemore | Tom Bridgman | vacant | 6. Completed | - | - | - | - | - | - | - | - | 0 |
| F7024 | St Clements Environmental Improvements | Tom Bridgman | Lorraine Freeman | 1. Idea | 50,000 | - | (20,000) | 30,000 | - | - | - | - | 30,000 |
| Development Directorate Total | | | | | 46,068,097 | 2,185,832 | (42,874,770) | 5,379,158 | 553,940 | 380,001 | 50,000 | 330,000 | 5,759,158 |
| B0108 | Floyds Row Refurbishment | Paul Leo | Polly McKinlay/ Dave | 5. Delivery | 47,300 | 281,574 | - | 328,874 | 249,510 | 171,126 | - | 171,126 | 500,000 |
| C3057 | Housing System Replacement | Paul Leo | Dave Shaw | 5. Delivery | - | 76,575 | - | 76,575 | 89,205 | 423,425 | - | 423,425 | 500,000 |
| B0100 | Gloucester Green Car Park (H&S) | Paul Leo | Keith Reynolds/ Nick Brown | 5. Delivery | 76,350 | 223,537 | - | 299,887 | 25,378 | (74,979) | (74,979) | - | 224,908 |
| B0101 | Major capital works at Covered Market | Paul Leo | Katharine Gould/ Nick | 5. Delivery | 918,000 | 144,790 | (462,790) | 600,000 | 119,109 | (150,000) | (150,000) | - | 450,000 |
| B0102 | Replace or refurbish Lifts | Paul Leo | Nick Brown | 8. Rolling Programme | - | 119,484 | - | 119,484 | - | (47,794) | (47,794) | - | 71,690 |
| B0104 | Old Gas Works Bridges | Paul Leo | James Axford | 2. Feasibility | - | 7,008 | - | 7,008 | - | 31,992 | - | 31,992 | 39,000 |
| B0106 | Covered Market Roof Works (Capitalised) | Paul Leo | Nick Brown | 8. Rolling Programme | 325,000 | 41,498 | (0) | 366,498 | 103,490 | 85,000 | 85,000 | - | 451,498 |
| F7007 | Woodfarm / Headington Community Centre | Paul Leo | Katharine Gould/ Nick | 3. Design & Technical | 20,000 | - | (17,728) | 2,272 | 1,728 | 9,728 | 9,728 | - | 12,000 |
| F7011 | Headington Environmental Improvements | Paul Leo | James Axford | 5. Delivery | - | 58,054 | (29,629) | 28,425 | 925 | - | - | - | 28,425 |
| M5019 | Purchase of Homeless Properties | Paul Leo | Dave Scholes | 9. Other Capital Spend | - | - | - | - | 573 | - | - | - | 0 |
| M5025 | Barton Park - Purchase by Council | Paul Leo | Alan Wylde | 7. Closed | 9,869,000 | 531,256 | (531,256) | 9,869,000 | 800,897 | (4,024,732) | (4,024,732) | - | 5,844,268 |
| M5026 | Housing Company Loans (excl Barton Park) | Paul Leo | David Watt | 9. Other Capital Spend | 16,595,316 | 5,790,664 | - | 22,385,980 | 1,730,564 | (4,484,743) | (4,484,743) | - | 17,901,237 |
| M5032 | Barton Park - loan to OCHL | Paul Leo | David Watt | 9. Other Capital Spend | 9,869,000 | 491,254 | (491,254) | 9,869,000 | 3,000 | (4,024,732) | (4,024,732) | - | 5,844,268 |
| M5033 | Blackbird Leys Regeneration (GF Element) | 0 | 0 | 0 | - | - | 108,000 | 108,000 | - | - | - | - | 108,000 |
| N7056 | Affordable Housing Supply | | | | | | | | | 3,000,000 | 3,000,000 | | 3,000,000 |

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|--|--|----------------------|----------------------------|------------------------|-------------------------|-------------------|-----------------------------------|-------------------|---------------------|---------------------|-----------------------------------|---------------------------|--------------------------|
| | | | | | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| A4845 | CCTV Suite Upgrade | Nadeem Murtuja | Richard Adams | 2. Feasibility | 80,000 | (9,990) | (40,010) | 30,000 | - | - | - | - | 30,000 |
| E3511 | Renovation Grants | Nadeem Murtuja | Becky Walker | 5. Delivery | 15,000 | 24,978 | (23,659) | 16,319 | 2,384 | - | - | - | 16,319 |
| E3521 | Disabled Facilities Grants | Nadeem Murtuja | Becky Walker | 9. Other Capital Spend | 1,200,000 | 82,378 | (82,378) | 1,200,000 | 154,856 | - | - | - | 1,200,000 |
| Director of Housing (General Fund Projects) | | | | | 39,014,966 | 7,863,059 | (1,570,703) | 45,307,322 | 3,281,620 | (9,085,709) | (9,712,252) | 626,543 | 36,221,613 |
| E3557 | Oxford and Abingdon Flood Alleviation Scheme | Tim Sadler | Tina Mould | 3. Design & Technical | - | 250,000 | - | 250,000 | (2,306) | (250,000) | (250,000) | - | 0 |
| E3558 | Go Ultra Low Oxford - On Street | Tim Sadler | Tina Mould | 5. Delivery | 530,021 | 52,410 | (52,410) | 530,021 | - | 47,865 | 47,865 | - | 577,886 |
| E3560 | Go Ultra Low Oxford - Taxis | Tim Sadler | Sarah Hassenpflug | 3. Design & Technical | 106,968 | 210,092 | - | 317,060 | 1,800 | 0 | 0 | - | 317,060 |
| E3562 | OxPops (Electric Vehicle Charging) | Tim Sadler | Rose Dickinson | 6. Completed | - | 48,504 | (43,504) | 5,000 | 12,698 | - | - | - | 5,000 |
| E3563 | Clean Bus Technology Grants | Tim Sadler | Mai Jarvis | 9. Other Capital Spend | - | 499,061 | 582,734 | 1,081,795 | 178,290 | - | - | - | 1,081,795 |
| M5028 | Property Rationalisation (Depot Project) | Tim Sadler | Oliver Hearn and Suzanne | 2. Feasibility | (2,153) | 2,153 | (0) | 0 | - | - | - | - | 0 |
| R0005 | MT Vehicles/Plant Replacement Programme. | Tim Sadler | Owain Pearce | 8. Rolling Programme | 3,265,350 | 2,366,551 | 1,038,314 | 6,670,215 | 453,263 | - | - | - | 6,670,215 |
| R0010 | Electric Vehicles | Tim Sadler | Owain Pearce | 8. Rolling Programme | 507,650 | - | - | 507,650 | - | - | - | - | 507,650 |
| R0011 | Grey Fleet | Tim Sadler | Owain Pearce and Suzanne | 8. Rolling Programme | 1,800,000 | - | - | 1,800,000 | - | (1,800,000) | - | (1,800,000) | 0 |
| T2273 | Car Parks Resurfacing | Tim Sadler | Jason Munro/ Suzanne | 8. Rolling Programme | 324,287 | 168,231 | - | 492,518 | - | (168,231) | (168,231) | - | 324,287 |
| T2287 | Recycling Transfer Station | Tim Sadler | Oliver Hearn and Jane | 1. Idea | - | 18,000 | - | 18,000 | (4,970) | - | - | - | 18,000 |
| T2299 | Controlled Parking Zones | Tim Sadler | Shaun Hatton | 5. Delivery | - | - | 200,000 | 200,000 | - | - | - | - | 200,000 |
| T2301 | Depot Rationalisation | Tim Sadler | Steven Clews, Oliver Hearn | 2. Feasibility | 2,153 | (19,822) | 581,669 | 564,000 | - | - | - | - | 564,000 |
| T2306 | Mobile Working and Handhelds | Tim Sadler | Suzanne.White@odsgroup.c | 5. Delivery | 15,000 | 125,778 | - | 140,778 | - | 0 | 0 | - | 140,778 |
| T2307 | Transformation Funding | Tim Sadler | Suzanne.White@odsgroup.c | 5. Delivery | 400,000 | (183,133) | - | 216,867 | - | 121,567 | - | 121,567 | 338,434 |
| T2308 | Additional Technology Requirements | Tim Sadler | Suzanne White | 8. Rolling Programme | 1,200,000 | - | - | 1,200,000 | - | (732,000) | (732,000) | - | 468,000 |
| Transition Director Total | | | | | 8,149,276 | 3,537,824 | 2,306,804 | 13,993,904 | 638,776 | (2,780,799) | (1,102,365) | (1,678,433) | 11,213,105 |
| General Fund Total excluding Optimism Bias | | | | | 97,564,091 | 14,847,033 | (43,277,722) | 70,133,401 | 5,307,225 | (12,385,174) | (11,996,060) | (389,114) | 57,748,227 |
| General Fund Optimism Bias | | | | | | | | | | (8,494,486) | (8,494,486) | | |
| General Fund Total including Optimism Bias | | | | | | | | | | (20,879,660) | (20,490,546) | (389,114) | 49,253,741 |
| Housing Revenue Account Capital Programme | | | | | | | | | | | | | |
| N6384 | Tower Blocks | Paul Leo | Darowen Jones | 5. Delivery | - | 1,480,641 | - | 1,480,641 | 139,838 | (200,241) | (200,241) | - | 1,280,400 |
| N6385 | Adaptations for disabled | Paul Leo | Nick Brown | 9. Other Capital Spend | 687,000 | - | - | 687,000 | 87,566 | (112,632) | (112,632) | - | 574,368 |
| N6386 | Structural | Paul Leo | Bill Chamberlain/ Nick | 8. Rolling Programme | 636,000 | 206,754 | - | 842,754 | 56,918 | (210,688) | (210,688) | - | 632,066 |
| N6387 | Controlled Entry | Paul Leo | Bill Chamberlain/ Nick | 8. Rolling Programme | 345,000 | - | - | 345,000 | - | (232,500) | (232,500) | - | 112,500 |
| N6388 | Major Voids | Paul Leo | Steve Carter/ Nick Brown | 8. Rolling Programme | 453,000 | - | - | 453,000 | 11,804 | - | - | - | 453,000 |
| N6389 | Damp-proof works (K&B) | Paul Leo | Chris Scott/ Nick Brown | 8. Rolling Programme | 117,000 | - | - | 117,000 | 2,925 | (36,750) | (36,750) | - | 80,250 |
| N6390 | Kitchens & Bathrooms | Paul Leo | Nick Brown | 8. Rolling Programme | 2,538,000 | - | (2,538,000) | - | - | - | - | - | 0 |
| N7057 | Kitchens | 0 | 0 | 0 | - | - | 1,492,000 | 1,492,000 | 120,539 | (221,080) | (221,080) | - | 1,270,920 |
| N7058 | Bathrooms | 0 | 0 | 0 | - | - | 1,046,000 | 1,046,000 | 32,798 | (169,316) | (169,316) | - | 876,684 |
| N6391 | Heating | Paul Leo | Nick Brown | 8. Rolling Programme | 2,487,000 | - | (2,487,000) | - | - | - | - | - | 0 |
| N6392 | Roofing | Paul Leo | Gary Long/ Nick Brown | 8. Rolling Programme | 194,000 | 98,000 | 110,000 | 402,000 | 6,540 | 388,000 | 388,000 | - | 790,000 |
| N6395 | Electrics | Paul Leo | Nick Brown | 8. Rolling Programme | 629,000 | - | - | 629,000 | 58,993 | (71,016) | (71,016) | - | 557,984 |
| N6434 | Doors and Windows | Paul Leo | Gary Long/ Nick Brown | 8. Rolling Programme | 312,000 | - | - | 312,000 | 3,436 | (31,200) | (31,200) | - | 280,800 |
| N7020 | Extensions & Major Adaptions | Paul Leo | Nick Brown | 8. Rolling Programme | 265,000 | 354,610 | 250,000 | 869,610 | 257,346 | - | - | - | 869,610 |
| N7026 | Communal Areas | Paul Leo | Jonathan Stone/ Nick Brown | 8. Rolling Programme | 194,000 | 204,724 | - | 398,724 | 12,251 | - | - | - | 398,724 |
| N7031 | Homes at Barton | 0 | 0 | 0 | - | - | - | - | - | - | - | - | 0 |
| N7032 | Great Estates Programme | Paul Leo | Sue Briscoe/ Nick Brown | 4. Pipeline | 1,764,000 | (518,052) | - | 1,245,948 | 72,867 | 77,052 | 77,052 | - | 1,323,000 |
| N7033 | Energy Efficiency Initiatives | Paul Leo | Nick Brown | 8. Rolling Programme | 568,000 | 100,000 | - | 668,000 | 13,039 | (267,200) | (267,200) | - | 400,800 |
| N7038 | Insulation Works | 0 | 0 | 0 | - | - | - | - | (0) | - | - | - | 0 |
| N7041 | Electric Heating Conversion to Gas | Paul Leo | n/a | 7. Closed | - | - | - | - | - | - | - | - | 0 |
| N7042 | Barton Regeneration | Paul Leo | Sue Briscoe | 4. Pipeline | 1,286,000 | (193,339) | - | 1,092,661 | 40,262 | (600,000) | (600,000) | - | 492,661 |
| N7044 | Lift Replacement Programme | Paul Leo | Nick Brown | 8. Rolling Programme | - | 210,000 | - | 210,000 | 2,260 | (52,500) | (52,500) | - | 157,500 |
| N7046 | Development at Mortimer Drive | Paul Leo | n/a | 7. Closed | - | - | - | - | 6,500 | - | - | - | 0 |
| N7047 | Social Rented Housing Acquisitions | Paul Leo | Dave Scholes | 5. Delivery | 10,298,000 | 3,062,706 | - | 13,360,706 | 2,166,416 | - | - | - | 13,360,706 |
| N7048 | Fire doors | Paul Leo | Chris Scott/ Nick Brown | 8. Rolling Programme | 424,000 | - | - | 424,000 | (14,015) | - | - | - | 424,000 |
| N7049 | Compulsory purchase of property | Paul Leo | Dave Scholes | 5. Delivery | - | 108,601 | - | 108,601 | - | (108,601) | (108,601) | - | 0 |
| N7050 | East Oxford development | Paul Leo | Alan Wylde | 3. Design & Technical | 3,533,000 | - | - | 3,533,000 | - | (3,533,000) | (3,533,000) | - | 0 |

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|---|---------------------------------|----------------------|--------------------------|----------------|-------------------------|-------------------|-----------------------------------|--------------------|---------------------|---------------------|-----------------------------------|---------------------------|--------------------------|
| | | | | | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| N7051 | Acquisition of Additional Units | Paul Leo | Dave Scholes | 4. Pipeline | 2,700,000 | 500,000 | - | 3,200,000 | 15,000 | (2,742,900) | (2,742,900) | - | 457,100 |
| N7052 | HRA Stock Condition Survey | Paul Leo | Nick Brown | 2. Feasibility | - | 169,201 | - | 169,201 | 4,395 | (169,201) | (169,201) | - | (0) |
| N7054 | Properties Purchased From OCHL | 0 | 0 | 0 | 11,600,000 | - | - | 11,600,000 | - | - | - | - | 11,600,000 |
| N7055 | Use Of Recycled Capital Grants | 0 | 0 | 0 | 368,000 | - | - | 368,000 | - | - | - | - | 368,000 |
| N7056 | Affordable Housing Supply | 0 | 0 | 0 | 3,000,000 | - | - | 3,000,000 | - | (3,000,000) | (3,000,000) | - | 0 |
| N7059 | Boilers Only | 0 | 0 | 0 | - | - | 1,390,000 | 1,390,000 | 104,539 | (229,560) | (229,560) | - | 1,160,440 |
| N7060 | Heating Systems | 0 | 0 | 0 | - | - | 1,097,000 | 1,097,000 | 24,579 | (580,376) | (580,376) | - | 516,624 |
| N7040 | Blackbird Leys Regeneration | Tom Bridgman | Roo Humpherson | 2. Feasibility | 605,000 | 116,304 | (368,000) | 353,304 | - | (269,304) | (269,304) | - | 84,000 |
| Housing Revenue Account | | | | | 45,003,000 | 5,900,149 | (8,000) | 50,895,149 | 3,226,795 | (12,373,013) | (12,373,013) | - | 38,522,136 |
| Housing Revenue Account Optimism Bias | | | | | | | | | | (6,606,962) | (6,606,962) | | |
| Housing Revenue Account with Optimism Bias | | | | | | | | | | (18,979,975) | (18,979,975) | - | 31,915,174 |
| Grand Total (excluding optimism bias) | | | | | 142,567,091 | 20,747,182 | (42,285,722) | 121,028,550 | 8,534,020 | (24,758,187) | (24,369,073) | (389,114) | 96,270,363 |
| Grand Total (including optimism bias) | | | | | 142,567,091 | 20,747,182 | (42,285,722) | 121,028,550 | 8,534,020 | (39,859,635) | (39,470,521) | (389,114) | 81,168,915 |

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