

## APPENDIX 1

## OXFORD CITY COUNCILS GENERAL FUND REVENUE BUDGET 2020/21 FOR CONSULTATION AND FUTURE YEAR CONTROL TOTALS

	Recommended Budget 2020/21		Proposed Budget 2021/22		Proposed Budget 2022/23		Proposed Budget 2023/24	
	£000's	% of Total	£000's	% of Total	£000's	% of Total	£000's	% of Total
<b>COMMUNITIES &amp; CUSTOMERS</b>	<b>9,326</b>	<b>39%</b>	<b>8,742</b>	<b>39%</b>	<b>8,326</b>	<b>37%</b>	<b>8,371</b>	<b>36%</b>
<b>Business Improvement</b>	<b>620</b>	<b>3%</b>	<b>475</b>	<b>2%</b>	<b>290</b>	<b>1%</b>	<b>315</b>	<b>1%</b>
Transformation Projects	2	%	2	%	2	%	2	%
Business Support	30	%	30	%	30	%	30	%
ICT	246	1%	201	1%	71	%	96	%
Customer Services	(32)	(%)	(132)	(1%)	(187)	(1%)	(187)	(1%)
HR & Organisational Development	375	2%	375	2%	375	2%	375	2%
<b>Regulatory Services &amp; Community Safety</b>	<b>2,099</b>	<b>9%</b>	<b>1,645</b>	<b>7%</b>	<b>1,599</b>	<b>7%</b>	<b>1,599</b>	<b>7%</b>
Regulatory Services	1,065	4%	611	3%	565	2%	565	2%
Community Safety	1,034	4%	1,034	5%	1,034	5%	1,034	4%
<b>Community Services</b>	<b>6,607</b>	<b>27%</b>	<b>6,622</b>	<b>28%</b>	<b>6,437</b>	<b>27%</b>	<b>6,457</b>	<b>27%</b>
Leisure Management	2,064	9%	2,074	9%	2,034	9%	2,034	9%
Sports Development	224	1%	224	1%	224	1%	224	1%
Parks Development	521	2%	551	2%	551	2%	551	2%
Community Centres	997	4%	997	4%	997	4%	997	4%
Youth Ambition	439	2%	439	2%	439	2%	459	2%
Town Hall & Facilities	(107)	(%)	(132)	(1%)	(157)	(1%)	(157)	(1%)
Culture	605	3%	605	3%	485	2%	485	2%
Localities Team	1,864	8%	1,864	8%	1,864	8%	1,864	8%
<b>DEVELOPMENT</b>	<b>(7,077)</b>	<b>(29%)</b>	<b>(8,147)</b>	<b>(37%)</b>	<b>(8,071)</b>	<b>(35%)</b>	<b>(8,069)</b>	<b>(35%)</b>
<b>Regeneration &amp; Economy</b>	<b>(8,652)</b>	<b>(36%)</b>	<b>(9,712)</b>	<b>(40%)</b>	<b>(9,626)</b>	<b>(40%)</b>	<b>(9,624)</b>	<b>(40%)</b>
Economic Development	518	2%	329	1%	320	1%	320	1%
Commercial Property	(9,603)	(40%)	(10,436)	(47%)	(10,281)	(45%)	(10,219)	(44%)
Property Support Services	(0)	(%)	(0)	(%)	(0)	(%)	(0)	(%)
Development Team & PMO	(38)	(%)	(38)	(%)	(38)	(%)	(38)	(%)
Regen & Major Projects	472	2%	434	2%	374	2%	314	1%
<b>Planning</b>	<b>1,574</b>	<b>7%</b>	<b>1,564</b>	<b>7%</b>	<b>1,554</b>	<b>7%</b>	<b>1,554</b>	<b>7%</b>
Development	194	1%	184	1%	174	1%	174	1%
Support Services	288	1%	288	1%	288	1%	288	1%
Information Services	1	%	1	%	1	%	1	%
Spatial Development	1,091	5%	1,091	5%	1,091	5%	1,091	5%
<b>ASSISTANT CHIEF EXECUTIVE</b>	<b>5,449</b>	<b>23%</b>	<b>5,365</b>	<b>22%</b>	<b>5,127</b>	<b>21%</b>	<b>6,474</b>	<b>27%</b>
<b>Assistant Chief Executive</b>	<b>308</b>	<b>1%</b>	<b>261</b>	<b>1%</b>	<b>261</b>	<b>1%</b>	<b>261</b>	<b>1%</b>
Assistant Chief Exec	257	1%	257	1%	257	1%	257	1%
Communications	(5)	(%)	(5)	(%)	(5)	(%)	(5)	(%)
Policy & Partnerships	57	%	10	%	10	%	10	%
<b>Housing Services</b>	<b>5,141</b>	<b>21%</b>	<b>5,104</b>	<b>21%</b>	<b>4,866</b>	<b>20%</b>	<b>6,213</b>	<b>26%</b>
Community Housing & Strategy	706	3%	656	3%	656	3%	656	3%
Housing Needs	3,732	16%	3,745	17%	3,507	15%	4,854	21%
Property Services	703	3%	703	3%	703	3%	703	3%
<b>ODS DEVELOPMENT</b>	<b>12,175</b>	<b>51%</b>	<b>11,340</b>	<b>47%</b>	<b>10,796</b>	<b>45%</b>	<b>10,264</b>	<b>43%</b>
<b>Environmental Sustainability</b>	<b>1,493</b>	<b>6%</b>	<b>1,288</b>	<b>5%</b>	<b>1,288</b>	<b>5%</b>	<b>1,260</b>	<b>5%</b>
Environmental Quality	448	2%	417	2%	417	2%	417	2%
Energy & Natural Resources	278	1%	278	1%	278	1%	278	1%
Smart, Sustainable Cities	767	3%	593	3%	593	3%	565	2%
<b>ODS Client</b>	<b>10,682</b>	<b>44%</b>	<b>10,053</b>	<b>42%</b>	<b>9,509</b>	<b>40%</b>	<b>9,005</b>	<b>37%</b>
Parking Management	(1,731)	(7%)	(1,796)	(8%)	(1,841)	(8%)	(1,886)	(8%)
Domestic Waste	5,983	25%	5,796	26%	5,636	25%	5,636	24%
Street Cleansing	6,054	25%	5,981	27%	5,983	26%	5,985	26%
Parks & Open Spaces	3,367	14%	3,422	15%	3,581	16%	3,586	15%
Pest Control	254	1%	254	1%	254	1%	254	1%
Engineering	9	%	9	%	9	%	9	%
Motor Transport	(1,483)	(6%)	(1,483)	(7%)	(1,483)	(7%)	(1,483)	(6%)
Overheads & Profit	(1,770)	(7%)	(2,130)	(10%)	(2,630)	(12%)	(3,096)	(13%)

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	£000's	% of Total	£000's	% of Total	£000's	% of Total	£000's	% of Total
<b>CORPORATE SERVICES</b>	<b>4,088</b>	<b>17%</b>	<b>3,898</b>	<b>16%</b>	<b>3,943</b>	<b>16%</b>	<b>3,933</b>	<b>16%</b>
<b>Financial Services</b>	<b>3,596</b>	<b>15%</b>	<b>3,406</b>	<b>14%</b>	<b>3,451</b>	<b>14%</b>	<b>3,441</b>	<b>14%</b>
Accountancy	(66)	(%)	(66)	(%)	(66)	(%)	(106)	(%)
Corporate Finance	29	%	29	%	29	%	29	%
Investigations	255	1%	238	1%	238	1%	238	1%
Procurement & Payments	0	%	0	%	0	%	0	%
Revenues & Benefits	3,199	13%	3,026	14%	3,005	13%	3,035	13%
Incomes	0	%	0	%	0	%	0	%
Welfare Reform Team	179	1%	179	1%	245	1%	245	1%
<b>Law &amp; Governance</b>	<b>491</b>	<b>2%</b>	<b>491</b>	<b>2%</b>	<b>491</b>	<b>2%</b>	<b>491</b>	<b>2%</b>
Committees & Members Services	5	%	5	%	5	%	5	%
Election Services	483	2%	483	2%	483	2%	483	2%
Legal Services	33	%	33	%	33	%	33	%
Executive Support	(30)	(%)	(30)	(%)	(30)	(%)	(30)	(%)
<b>Total Portfolio Budget</b>	<b>23,961</b>	<b>100%</b>	<b>21,198</b>	<b>95%</b>	<b>20,121</b>	<b>88%</b>	<b>20,973</b>	<b>90%</b>
<b>Below the line</b>								
Corporate Accounts	(2,185)	(9%)	(2,623)	(12%)	(2,921)	(13%)	(2,764)	(12%)
Contingencies	2,017	8%	3,573	16%	4,882	21%	6,343	27%
<b>Net Expenditure Budget</b>	<b>23,792</b>	<b>99%</b>	<b>22,148</b>	<b>100%</b>	<b>22,082</b>	<b>97%</b>	<b>24,553</b>	<b>106%</b>
<b>General Fund Working Balances</b>								
Transfer to / (from) General Fund Working Balances	237	1%	75	%	671	3%	(1,353)	(6%)
<b>Net Budget Requirement</b>	<b>24,029</b>	<b>100%</b>	<b>22,223</b>	<b>100%</b>	<b>22,753</b>	<b>100%</b>	<b>23,200</b>	<b>100%</b>
<b>Financed by</b>	<b>(24,029)</b>	<b>(100%)</b>	<b>(22,223)</b>	<b>(100%)</b>	<b>(22,753)</b>	<b>(100%)</b>	<b>(23,200)</b>	<b>(100%)</b>
Revenue Support Grant	0	%	0	%	0	%	0	%
Business Rates retention	(8,979)	(37%)	(7,274)	(33%)	(7,371)	(32%)	(7,464)	(32%)
New Homes Bonus	(606)	(3%)	(119)	(1%)	(106)	(%)	0	%
Council tax	(14,704)	(61%)	(15,090)	(68%)	(15,537)	(68%)	(15,997)	(69%)
Less Parish Precept	260	1%	260	1%	260	1%	260	1%
Collection Fund Surplus	0	%	0	%	0	%	0	%
Business Rates Collection Fund (Surplus) / Deficit	0	%	0	%	0	%	0	%
Over / (Under) Allocated budget	0	%	(0)	(%)	(1)	(%)	(0)	(%)