

Division(s): N/A

## **COUNCIL – 6 NOVEMBER 2018**

### **ANNUAL PARTNERSHIPS UPDATE**

#### **Report by Policy and Performance Service Manager**

#### **Introduction**

1. This report provides an update on Oxfordshire-wide partnerships that the County Council is engaged with and their activities over the past year. Each partnership report includes the following information:
  - Current focus for the Partnership;
  - Personnel including Chairman and supporting staff of the Partnership;
  - Governance arrangements;
  - Key achievements over the past year;
  - Aims of the partnership for the forthcoming year;
  - Key challenges for the Partnership and how these will be addressed
2. The report includes updates from partnerships that are particularly important to the overall outcomes for Oxfordshire and this is reported annually to Council in a light touch format.
3. The Annual Partnerships report has been reviewed by the Oxfordshire Partnership at their meeting on 15 October 2018.

#### **Partnerships in Oxfordshire**

4. There is a complex landscape of partnerships across Oxfordshire that continues to increase in importance in order to meet the needs of residents across the county. Partnerships bring together representatives from the public sector, private, voluntary and community sectors to collaborate on health and wellbeing, economic growth, safeguarding and safer communities. The key partnerships featured in this report are:
  - Oxfordshire Health and Wellbeing Board (statutory) along with the sub-groups of the Board which are the Children's Trust Board, Health Improvement Board, Joint Management Groups for Adults with Care Needs and the Better Care Fund
  - Oxfordshire Safeguarding Children Board (statutory)
  - Oxfordshire Safeguarding Adults Board (statutory)
  - Thames Valley Emergency Services Collaboration (statutory)
  - Safer Oxfordshire Partnership
  - Oxfordshire Stronger Communities Alliance
  - Oxfordshire Growth Board
  - Oxfordshire Local Enterprise Partnership

- Oxfordshire Environment Partnership
5. These partnerships deliver a number of key strategies including but not limited to the Joint Health and Wellbeing Strategy, Children's Plan, the Oxfordshire Infrastructure Strategy.
  6. The Oxfordshire Early Years Board and Oxfordshire Strategic Schools Partnership Board are currently in the process of reassessing their core roles and so an update has not been included for these Boards this year.

## **RECOMMENDATION**

7. **Council is RECOMMENDED to note the report.**

Ben Threadgold  
Policy and Performance Manager

Background papers: None

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November 2018

## Oxfordshire Health and Wellbeing Board

<b>Date of completion</b>	1 September 2018
<b>Chairman/ Vice Chairman</b>	Councillor Ian Hudspeth OCC / Dr Kiren Collison OCCG
<b>OCC Lead Member</b>	Councillor Ian Hudspeth
<b>OCC Lead Officer</b>	Strategic Director for People
<b>Last Meeting Date</b>	10 May 2018 (meeting in public), 19 July 2018 (workshop), 3 October 2018 (workshop)
<b>Next Meeting Date</b>	15 November 2018 (meeting in public)
<b>Website Address</b>	<a href="https://www.oxfordshire.gov.uk/residents/social-and-health-care/health-and-wellbeing-board">https://www.oxfordshire.gov.uk/residents/social-and-health-care/health-and-wellbeing-board</a>
<b>Governance Arrangements</b>	
<p>The Health and Wellbeing Board is a committee of the Council by virtue of the Health &amp; Social Care Act 2012 and the Local Authority (Public Health, Health &amp; Wellbeing Boards and Health Scrutiny) Regulations 2013.</p> <p>The Board is a statutory partnership of Local Government (County, Districts and City), the NHS and Healthwatch.</p> <p>The terms of reference<sup>1</sup> set out the requirement to produce a Joint Strategic Needs Assessment and a Joint Health and Wellbeing Strategy plus additional responsibilities.</p>	
<b>The current focus for the Partnership</b>	
<b><u>Governance Review of the Health and Wellbeing Board (HWB)</u></b>	
<p>The Health and Wellbeing Board has undergone a major review during 2017-18 and is now reforming with new membership and revised terms of reference. The main changes have been designed to strengthen the Board.</p> <p>Full details of the changes were set out in a paper at the HWB meeting in May and can be seen here: <a href="http://mycouncil.oxfordshire.gov.uk/documents/s41669/HWB_MAY1018R01.pdf">http://mycouncil.oxfordshire.gov.uk/documents/s41669/HWB_MAY1018R01.pdf</a></p>	
<b>1. Functions of the Board</b>	
<ul style="list-style-type: none"> <li>• The HWB will create and own a single unifying vision for the improvement of the Health and Wellbeing of Oxfordshire residents.</li> <li>• The HWB will create, own and monitor a comprehensive high-level health and wellbeing strategy for the improvement of the Health and Wellbeing of Oxfordshire residents.</li> <li>• The HWB will agree a suite of strategies which will be created and owned by its sub-committees. These will flow from the overarching Joint Health and Wellbeing Strategy.</li> <li>• The HWB will monitor the implementation of its strategy and the member organisations will hold one another to account for delivery. The Board will</li> </ul>	

<sup>1</sup> [https://www.oxfordshire.gov.uk/cms/sites/default/files/folders/documents/socialandhealthcare/health-and-wellbeing-board/Health\\_and\\_Wellbeing\\_BoardTOR.pdf](https://www.oxfordshire.gov.uk/cms/sites/default/files/folders/documents/socialandhealthcare/health-and-wellbeing-board/Health_and_Wellbeing_BoardTOR.pdf)

receive regular reports from its sub-committees based on outcome measures set by each.

- The HWB will fulfil its statutory duties. These currently include producing an authoritative Joint Strategic Needs Assessment and Pharmaceutical Needs Assessment, and approving plans for the Better Care Fund and the Improved Better Care Fund. The Board already has decision-making powers with respect to these.
- Decision making will also take place through the collective delegated authority of the individual members.
- The HWB will establish a reference group with wide membership including the voluntary sector and patient group representatives. The membership will be flexible depending on current topics of concern. The reference group will discuss these key issues and may propose topics for HWB 'deep-dive' exercises. The HWB will aim to approve two of these per year and agree how they will be taken forward.

**Vision:**

“To work together in supporting and maintaining excellent health and well-being for all the residents of Oxfordshire”

**2. Sub-groups**

The HWB will delegate the operational delivery of its strategy to the following sub-committees:

- a. The Children’s Trust Board
- b. The Health Improvement Partnership Board
- c. The Adults with Support and Care Needs Joint Management Group
- d. The Better Care Fund Joint Management Group
- e. The Integrated System Delivery Board

**3. Membership of the HWB**

- Leader of the County Council – chair
- Clinical Chair of Oxfordshire Clinical Commissioning Group - vice-chair
- 2 District and City Council representatives as per the current arrangements
- Cabinet Members of the County Council
- Accountable Officer Oxfordshire Clinical Commissioning Group
- C/E Oxford University Hospitals NHS Foundation Trust
- C/E Oxford Health NHS Foundation Trust
- C/E Oxfordshire County Council
- A Healthwatch representative
- The Director for Children’s services
- The Director for Adult Social Care
- The Director of Public Health
- An NHS England representative
- 1 Clinical General Practitioner provider representative from Oxfordshire’s General Practice Federations.

4. **Meetings** will be held quarterly, in public. The future meetings of the HWB are:

November 15<sup>th</sup> 2018  
 March 21<sup>st</sup> 2019  
 June 13<sup>th</sup> 2019  
 September 26<sup>th</sup> 2019  
 December 5<sup>th</sup> 2019  
 March 19<sup>th</sup> 2020

## **The Partnership's key achievements in the last year**

### **1. Delivering the Joint Health and Wellbeing Strategy**

The Health and Wellbeing Board continued to oversee progress across the 11 priorities set out in the Joint Health and Wellbeing Strategy. These priorities were:

#### **Children's Trust**

**Priority 1:** All children have a healthy start in life and stay healthy into adulthood

**Priority 2:** Narrowing the gap for our most disadvantaged and vulnerable groups

**Priority 3:** Keeping all children and young people safe

**Priority 4:** Raising achievement for all children and young people

#### **Joint Management Groups (Better Care Fund JMG and Adults with support and care needs JMG)**

**Priority 5:** Working together to improve quality and value for money in the Health and Social Care System

**Priority 6:** Living and working well: Adults with long term conditions, physical or learning disability or mental health problems living independently and achieving their full potential

**Priority 7:** Support older people to live independently with dignity whilst reducing the need for care and support

#### **Health Improvement**

**Priority 8:** Preventing early death and improving quality of life in later years

**Priority 9:** Preventing chronic disease through tackling obesity

**Priority 10:** Tackling the broader determinants of health through better housing and preventing homelessness

**Priority 11:** Preventing infectious disease through immunisation

Details of the work to deliver on these priorities is set out in this report under the headings of the Children's Trust, Health Improvement Board and 2 Joint Management Groups.

### **2. Other work completed in the last year**

- Preparation for the CQC visit in November 2017 and reflection, action planning and monitoring progress following that visit.
- Establishment of the Integrated System Delivery Board, a further sub-group of the HWB. This Board is chaired by the Chief Executive of the Clinical Commissioning Group (CCG) and is charged with developing the Integrated System approach for Oxfordshire.
- Approved and published an annual report on the Joint Strategic Needs Assessment, with an appendix detailing some inequalities data for the

county.

- Approved and published the statutory Pharmaceutical Needs Assessment for Oxfordshire (three-yearly)
- Received and signed up to recommendations from the Director of Public Health Annual Report.
- Overseen implementation of recommendations from the Oxfordshire Health Inequalities Commission and monitored progress.
- Received the annual reports from the Safeguarding Adults Board and the Safeguarding Children Board.
- Discussed progress on the “Digital Roadmap” for improving access to information for patients and professionals across the health and social care system.

#### **The aims for the Partnership in the year ahead**

The Health and Wellbeing Partnership will cover the following work in the year ahead

1. Discuss and approve a new Joint Health and Wellbeing Strategy for Oxfordshire, based on the vision already agreed.
2. Delegate responsibility for devising a suite of strategies, formulating action plans and monitoring progress to the sub-groups of the Board.
3. Set up the Reference Group and set out a programme of work in which a wide range of stakeholders can be involved.
4. Continue to perform its statutory functions in publishing a widely accessible Joint Strategic Needs Assessment

#### **The key challenges for the Partnership and how these will be addressed going forward.**

The newly formed Board faces the challenge of working well together on a new and fast paced agenda in Oxfordshire. Considerable progress has already been made in enabling the Board members to work together by holding a facilitated workshop in July and this will be further developed in another workshop in early October.

<b>Board Name</b>	<b>Health Improvement Board</b>
<b>Date of completion</b>	12 September 2018
<b>Chairman</b>	Councillor Andrew McHugh (Cherwell DC) The previous Chairman was Councillor Anna Badcock of South Oxfordshire DC
<b>OCC Lead Member</b>	Cabinet Member for Public Health – now Cllr Lawrie Stratford. Previously Cllr Hilary Hibbert-Biles
<b>OCC Lead Officer</b>	Strategic Director for People
<b>Last Meeting Date</b>	13 September 2018
<b>Next Meeting Date</b>	22 November 2018
<b>Website Address</b>	<a href="https://www2.oxfordshire.gov.uk/cms/content/health-improvement-board">https://www2.oxfordshire.gov.uk/cms/content/health-improvement-board</a>
<b>Governance Arrangements</b>	
The Health Improvement Board (HIB) is a sub-committee of the Health and Wellbeing Board (HWB). It meets in public 4 times a year and also holds workshops not in public to which a wider group of stakeholders are invited.	
<b>The current focus for the Partnership</b>	
The Health Improvement Board (HIB) has maintained a focus on delivering the 4 priorities set out in the Joint Health and Wellbeing Strategy which are delegated to it. These are:	
<b><u>Health Improvement</u></b>	
<b>Priority 8:</b> Preventing early death and improving quality of life in later years	
<b>Priority 9:</b> Preventing chronic disease through tackling obesity	
<b>Priority 10:</b> Tackling the broader determinants of health through better housing and preventing homelessness	
<b>Priority 11:</b> Preventing infectious disease through immunisation	
The Board members have reviewed the performance framework linked to these priorities at every meeting and have explored some topics in greater depth when there have been concerns about progress. This has included requesting “report cards” on smoking cessation, bowel cancer screening and immunisations.	
There is some work underway to reassess the priorities of the Board. This fits in with the revision of the Joint HWB Strategy and the need for a Prevention Framework for Oxfordshire. At its meeting in May 2018 the HIB agreed the principles for taking forward work on preventing ill-health and reducing the need for treatment. A review of the Joint Strategic Needs Assessment and priorities for each member organisation has taken place over the summer of 2018 and the Board will finalise its priorities for work at the meeting in September 2018.	
The proposal for priority areas of work is set out as follows and may be adopted, subject to agreement at the September meeting:	
<ol style="list-style-type: none"> <li><b>1. Keeping Yourself Healthy (Prevent)</b> <ul style="list-style-type: none"> <li>• Reduce Physical Inactivity / Promote Physical Activity <ul style="list-style-type: none"> <li>○ Promote activity in schools to make it a lifetime habit</li> <li>○ Promote active travel for all ages</li> </ul> </li> </ul> </li> </ol>	

- Provide excellent leisure services including access to green spaces and the countryside
- Enable people to eat healthily
  - Starting with breastfeeding
  - Sugar Smart
  - Access to healthy food for all
- Reduce smoking prevalence
  - In community groups with higher smoking rates
  - In pregnancy
- Promote Mental Wellbeing
  - 5 ways to Wellbeing / CLANGERS (Connect, Learn, be Active, Notice, Give, Eat healthily, Relax, Sleep)
  - Adopt the principles of the Mental Wellbeing Prevention Concordat
- Tackle wider determinants of health
  - Housing and homelessness
  - Air Quality
- Immunisation
  - Routine childhood immunisations
  - Seasonal immunisations, such as influenza
  - Immunisations for vulnerable groups such as Pregnant women (including whooping cough) or 'at risk' groups, such as pneumococcal

## **2. Reducing the impact of ill health (Reduce)**

- Prevent chronic disease through tackling obesity
  - Weight management initiatives
  - Diabetes prevention
- Screening for early awareness of risk
  - NHS Health Checks
  - Cancer screening programmes (e.g. Bowel, cervical, breast screening)
- Alcohol advice and treatment
  - Identification and brief advice on harmful drinking
  - Alcohol liaison in hospitals
  - Alcohol treatment services
- Community Safety impact on health outcomes
  - Domestic abuse

## **3. Shaping Healthy Places and Communities**

- Healthy Environment and Housing Development
  - Learn from the Healthy New Towns and influence policy
  - Ensure our roads and housing developments enable safe walking and cycling
  - Ensure spatial planning facilitates social interaction for all generations – giving opportunities for people to meet who might not do so otherwise
- Social Prescribing
  - Referral from Primary Care to non-medical schemes e.g. for physical activity, social networks, support groups
- Making Every Contact Count
  - In NHS settings
  - In front line services run by local authorities e.g. libraries, Fire and



<p>Rescue, leisure centres</p> <ul style="list-style-type: none"> <li>○ In local communities and through the voluntary sector</li> </ul> <ul style="list-style-type: none"> <li>● Campaigns and initiatives to inform the public <ul style="list-style-type: none"> <li>○ Through workplaces including the Workplace Wellbeing Network</li> <li>○ The media, including social media, or community initiatives using local assets</li> </ul> </li> </ul>
<p><b>The Partnership's key achievements in the last year</b></p>
<p>The HIB performance report shows good progress has been made on the following topics:</p> <ul style="list-style-type: none"> <li>● NHS Health Checks – there has been excellent coverage across the population of people aged 40-74 in being invited for Health Checks and over half of them have been checked.</li> <li>● A high proportion of those attempting to quit smoking have succeeded and there are fewer than ever pregnant women who smoke during their pregnancy.</li> <li>● Oxfordshire now outperforms many other parts of the country in helping people recover from misuse of drugs or alcohol.</li> <li>● The number of children at the beginning and end of primary school who are overweight or obese is lower than the national averages and is increasing more slowly, though the Board is aware that there are some parts of the County where the proportion is higher.</li> </ul> <p>Areas of concern include:</p> <ul style="list-style-type: none"> <li>● The growing number of people sleeping rough and the additional pressure on the system to prevent homelessness</li> <li>● Some childhood immunisation rates are dipping</li> <li>● The measure of physical inactivity among adults shows that nearly one in five adults do not meet the measure of 30 minutes of moderate intensity activity in a week.</li> </ul>
<p><b>The aims for the Partnership in the year ahead</b></p>
<p>The HIB will establish work on a wider range of priority issues and continue to monitor progress.</p>
<p><b>The key challenges for the Partnership and how these will be addressed going forward.</b></p>
<p>Member organisations of the HIB are well placed to address the factors which keep us healthy – from providing services that promote healthy lifestyles, commissioning services to reduce the impact of long term conditions and ensuring wider determinants of health, like housing, planning and economic development, are health improving. There may be some difficulties in finding enough capacity to work on a wider range of topics. This is a challenge recognised by the partners and will need a pragmatic approach.</p>

<b>Board Name</b>	<b>Children's Trust</b>
<b>Date of completion</b>	11 September 2018
<b>Chairman</b>	Cllr Steve Harrod, Cabinet Member for Children and Families
<b>OCC Lead Member</b>	Cllr Steve Harrod, Cabinet Member for Children and Families
<b>OCC Lead Officer</b>	Strategic Safeguarding Partnerships Manager
<b>Last Meeting Date</b>	19 September 2018
<b>Next Meeting Date</b>	12 December 2018
<b>Website Address</b>	<a href="https://www.oxfordshire.gov.uk/residents/social-and-health-care/health-and-wellbeing-board/childrens-trust">https://www.oxfordshire.gov.uk/residents/social-and-health-care/health-and-wellbeing-board/childrens-trust</a>
<b>Governance Arrangements</b>	
<p>The Children's Trust is a sub-group of, and reports to, the Health and Wellbeing Board.</p> <p>We use the Children's Trust performance dataset to monitor progress against the Children and Young People's Plan. The dataset is reported to the Children's Trust Board at their quarterly meetings and actions will be identified from the information supplied in that report.</p>	
<b>The current focus for the Partnership</b>	
<p>The Children's Trust Board primary objectives are to ensure that effective multi agency working is in place at a strategic level across children's services. We want to ensure that the voice of children, young people and their families contribute to these arrangements and to decision making.</p> <p>Over the past 12 months the Trust has developed a new Children and Young People's Plan 2018 – 2021. The new Plan sets the focus for the work of the Children's Trust over the next 3 years, including our Vision, areas of focus and priorities. Included is an implementation plan agreed by the members of the Trust setting out the specific actions they commit to take over the year ahead.</p> <p>Our responsibility as a Trust is to play our part in ensuring the actions included in the plan are delivered, performance is monitored and solutions are found.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p>During 2018 the Children's Trust approved a new Children and Young People's Plan 2018 – 2021.</p> <p>The Plan has been developed through discussion with our partners including asking children and young people what is important to them. We were pleased and encouraged by the strong engagement from our partners in the public sector, voluntary sector and children and young people through the Children in Care Council and Voice of Oxfordshire's Youth.</p> <p>We have developed a more streamlined document, including a poster capturing the main elements of the Plan, that can be easily identified and displayed.</p> <p>The new Plan sets the focus for the work of the Children's Trust over the next 3</p>	

years. Included is an implementation plan agreed by the members of the Trust setting out the specific actions the membership will take over the year ahead.

In addition to the development of the new Children and Young People's Plan the Trust's achievements this year include:

- Oversight of the SEND reforms and SEND action plan following the Ofsted Inspection in September 2017;
- Oversight of Early Intervention/Early Help workstreams including establishment of the LCSS;
- Approval of the development of Community Impact Zones in Banbury and Oxford;
- Supporting Public Health with an event on 'Self-Harm' which was very well attended and received;
- Agreeing the CAMHS Transformation Plan Refresh;
- Establishing a working group to consider risks and concerns raised by the VCS in the OSCB Impact Assessment;
- Highlighting the work being carried out by the local authority in terms of 'Social Media and Children'
- Dissemination of resources and training available for a wide range of topics of importance to members;
- Appointment of 7 VOXY members to the board and addition of a standing agenda item for feedback from the group;
- Establishing a robust 'forward planning system' to clarify governance.

#### **The aims for the Partnership in the year ahead**

The Children and Young People's Plan 2018 – 2021 sets out the Vision for the Trust: 'Oxfordshire, a great place to grow up and have the opportunity to become everything you want to be'.

The Trust has four areas of focus to achieve that Vision: Be Successful; Be Healthy; Be Safe; and Be Supported.

The Trust has agreed to set three priorities for their work over the first year of the Plan, to make a difference to the lives of children and young people in Oxfordshire.

The priorities are:

1. Children missing out on education
2. Social and emotional mental health and wellbeing
3. Protect children from domestic abuse

The implementation plan details the actions that the Trust membership will take over the next year to achieve these priorities.

#### **The key challenges for the Partnership and how these will be addressed going forward.**

It is crucial in times of limited budgets and increasing demands on services that the Children's Trust continues to enable and encourage partnership working.

We know that Oxfordshire is already a great place to grow up however that is not the case for all. Along with early consultation with private and public sector partners, the Joint Strategic Needs Assessment was analysed to highlight areas of concern and identify the priorities for this year. This piece of work will be completed annually to drive the priorities of the Trust.

The key challenges are the priority areas above and the actions included in the implementation plan will be the driver to address these areas of challenge.

<b>Board Name</b>	<b>Joint Management Group – Adults with Care &amp; Support Needs</b>
<b>Date of completion</b>	12 September 2018
<b>Chairman</b>	David Chapman, Oxfordshire Clinical Commissioning Group
<b>OCC Lead Member</b>	n/a
<b>OCC Lead Officer</b>	Director for Adult Services
<b>Last Meeting Date</b>	20 September 2018
<b>Next Meeting Date</b>	27 November 2018
<b>Website Address</b>	n/a
<b>Governance Arrangements</b>	
<p>The JMG meets bi-monthly, with at least one meeting annually held in public and is chaired by the Clinical Lead from Oxfordshire Clinical Commissioning Group. The JMG reports to the Health and Wellbeing Board, and is supported by the Pooled Budget Officers Group that meets monthly.</p> <p>Decision making in relation to the pooled budgets rests with the Joint Management Group unless delegated appropriately. The JMG is responsible for ensuring that spending is contained within the resources available; where financial pressures arise in year, the JMG must look at options to contain total spending within the resources available.</p>	
<b>The current focus for the Partnership</b>	
<p>The Joint Management Group is responsible for managing and overseeing progress against key outcomes for adults of working age within the Oxfordshire Health and Wellbeing Strategy.</p> <p>See below for the list of outcomes we are trying to achieve. We are working to achieve these outcomes within the funds available. The average spend per person for people with learning disabilities has increased significantly over the last two years due to the increasing needs of individuals. The JMG is working to reduce the resulting budget pressure, while continuing to support vulnerable adults, by commissioning services differently where possible.</p>	
<b>The Partnership's key achievements in the last year</b>	
<ol style="list-style-type: none"> <li>1. Reduction in the number of people with learning disability and/or autism receiving treatment in specialist inpatient health settings</li> <li>2. Re-design of the autism pathway (following principles of co-production) and commissioning of a new specialist autism service</li> <li>3. Better working together on identifying and addressing cross system issues – such as doing good quality Care Treatment Reviews (we have had independent reviewers commending our joint-working to NHSE) and implementing more robust assurance processes.</li> </ol>	
<b>The aims for the Partnership in the year ahead</b>	
<p>Adults living with a physical disability, learning disability, severe mental illness or another long term condition consistently tell us that they want to be independent and to have choice and control so they are able to live “ordinary lives” as fully participating members of the wider community. We are working to achieve Priority 6</p>	

of the Health & Wellbeing Strategy, to support the increasing number of adults with long term conditions to meet their full potential in line with national strategy:

Priority 6: Living and working well: Adults with long-term conditions, physical disabilities, learning disabilities or mental health problems living independently and achieving their full potential.

From that the outcomes we aiming to effect are:

- An increase in the number of people with mild to moderate mental illness accessing psychological therapies, with a focus on people with long-term physical health conditions
- Reduction in number of people with severe mental illness accessing Emergency Departments in acute hospital for treatment for their mental illness
- Reduction in use of Section 136 of the Mental Health Act 1983 so that fewer people are detained in police cells when they are unwell
- Reduction in number of suicides
- An increase in the number of people with severe mental illness in employment
- An increase in the number of people with severe mental illness in settled accommodation
- An Increase in the number of people with learning disability having annual health checks in primary care to 75% of all registered patients by 2019
- A reduction in the number of admissions to specialist learning disability in-patient beds
- A reduction in the number of people with learning disability and/or autism placed/living out of county
- The proportion of people who use services who feel safe

**The key challenges for the Partnership and how these will be addressed going forward.**

- The increasing needs of people with learning disabilities which are resulting in increased costs
- Ensuring that health and social care work together as effectively as possible to support individuals

<b>Board Name</b>	<b>Better Care Fund Joint Management Group (JMG)</b>
<b>Date of completion</b>	October 2018
<b>Chairman</b>	Cllr Lawrie Stratford
<b>OCC Lead Member</b>	n/a
<b>OCC Lead Officer</b>	Director for Adult Services
<b>Last Meeting Date</b>	27 September 2018
<b>Next Meeting Date</b>	22 November 2018
<b>Website Address</b>	n/a
<b>Governance Arrangements</b>	
<p>The Better Care Fund JMG is chaired by Cllr Stratford and made up of representatives from Oxfordshire Clinical Commissioning Group and Oxfordshire County Council. The JMG reports to the Health and Wellbeing Board.</p> <p>The JMG meets bi-monthly, with at least one meeting annually held in public. The JMG reports to the Health and Wellbeing Board, and is supported by the Pooled Budget Officers Group that meets monthly.</p> <p>Decision making in relation to the pooled budgets rests with the Joint Management Group unless delegated appropriately. The JMG is responsible for ensuring that spending is contained within the resources available; where financial pressures arise in year, the JMG must look at options to contain total spending within the resources available.</p>	
<b>The current focus for the Partnership</b>	
<p>The Joint Management Group is responsible for managing and overseeing progress the Better Care Fund which is a national programme spanning both the NHS and local government which seeks to join up health and social care. Government has allocated money from the Better Care Fund to local systems to encourage integration between local government and Clinical Commissioning Groups resulting in improved integration between services.</p> <p>The JMG monitors strategy, governance, finance, performance and risk regarding the management of the Better Care Fund. This is structured around three key elements – care homes, community resilience and hospital avoidance, prevention and carer support.</p>	
<b>The Partnership's key achievements in the last year</b>	
<ul style="list-style-type: none"> <li>• Reduction in number of people delayed when ready to leave hospital.</li> <li>• Improved performance of the reablement pathway.</li> <li>• Above the national average of good and outstanding providers.</li> </ul>	
<b>The aims for the Partnership in the year ahead</b>	
<p>We aim to provide good quality and safe services in Oxfordshire. This is in line with Health &amp; Wellbeing priorities 5 and 7:</p> <p><b>Priority 5: Working together to improve quality and value for money in the Health and Social Care System</b></p> <ul style="list-style-type: none"> <li>• Reduce the number of avoidable emergency admissions for acute</li> </ul>	

conditions that should not usually require hospital admission for people of all ages from care homes

- Increase the percentage of people waiting a total time of less than 4 hours in Accident & Emergency (target of 95%)
- Reduction in the average length of “days delay” for people discharged from hospital to care homes
- Reduction in number of people placed out of county into care homes
- Reduction in the number of incidents relating to medication errors, falls and pressure ulcers
- Increase the number of providers described as outstanding or good, by the Care Quality Commission
- The proportion of people who use services who feel safe

**Priority 7: Support older people to live independently with dignity whilst reducing the need for care and support**

- Increase the proportion of older people with an on-going care package supported to live at home
- Reduce the number of older people placed in a care home
- Reduction in the number of permanent admissions to care homes per 100,000 of population
- Increase the percentage of people who receive reablement who then need no ongoing support (defined as no Council-funded long term service excluding low level preventative service).
- Increase in the number of people still at home 90 days post reablement
- Reduction in the beds days lost to delays in Oxfordshire
- Reduction in the average length of days delay for people discharged from hospital to HART
- Reduction in the average overall length of stay in stepdown pathways
- Increase the number of carers receiving a social care assessment
- 100% of patients with dementia who live are known to the Dementia Support Service

**The key challenges for the Partnership and how these will be addressed going forward.**

- The increasing numbers and needs of older people which are resulting in increased costs
- Ensuring that health and social care work together as effectively as possible to support individuals



## Oxfordshire Safeguarding Children Board

<b>Date of completion</b>	1 September 2018
<b>Chairman</b>	Richard Simpson (independent chairman)
<b>OCC Lead Member</b>	Councillor Harrod
<b>OCC Lead Officer</b>	Strategic Safeguarding Partnerships Manager
<b>Last Meeting Date</b>	26 September 2018
<b>Next Meeting Date</b>	4 December 2018
<b>Website Address</b>	<a href="http://www.oscb.org.uk">www.oscb.org.uk</a> (OSCB Annual report is on this site)
<b>Governance Arrangements</b>	
<p>The Oxfordshire Safeguarding Children Board (OSCB) is led by an independent chair and includes representation from all six local authorities in Oxfordshire, as well as the National Probation service, the Community Rehabilitation Company, Police, Oxfordshire Clinical Commissioning Group, Oxford University Hospitals NHS Trust, Oxford Health NHS Foundation Trust, CAF/CASS (Children and Family Court Advisory and Support Service), schools and Further Education colleges, the military, the voluntary sector and lay members.</p> <p>The Board meets 4 times per year and is supported by an Executive Group that meets 4 times per year. The board has two joint meetings with the Safeguarding Adults board per year.</p> <p>There are three area groups to ensure good communication lines to frontline practitioners. There are a further six themed subgroups.</p>	
<b>The current focus for the Partnership</b>	
<p>The OSCB remit is to co-ordinate and ensure the effectiveness of what is done by each agency on the Board for the purposes of safeguarding and promoting the welfare of children in Oxfordshire. This is done in two ways.</p> <p>(1) Co-ordination of local work by:</p> <ul style="list-style-type: none"> <li>• Developing robust policies and procedures.</li> <li>• Participating in the planning of services for children in Oxfordshire.</li> <li>• Communicating the need to safeguard and promote the welfare of children and explaining how this can be done.</li> </ul> <p>(2) To ensure the effectiveness of that work:</p> <ul style="list-style-type: none"> <li>• Monitoring what is done by partner agencies to safeguard and promote the welfare of children.</li> <li>• Undertaking Serious Case Reviews and other multi-agency case reviews and sharing learning opportunities.</li> <li>• Collecting and analysing information about child deaths.</li> </ul> <p>Publishing an annual report on the effectiveness of local arrangements to safeguard and promote the welfare of children in Oxfordshire.</p>	

### The Partnership's key achievements in the last year

**Partnership work:** The board's partners have worked well together and individually to safeguard children. This has included the successful conviction of a predatory offender through the actions of a taxi driver, who had undertaken local safeguarding training; the successful prosecution of a perpetrator of historical abuse through the use of multi-agency guidance for responding to non-recent abuse (example from Oxford Health NHS Foundation Trust); identified improved attendance at Core Groups and timely responses to requests for information from the Multi Agency Safeguarding hub (example from Community Rehabilitation Company); increased recording of children's information when attending domestic abuse incident by Thames Valley Police; increased involvement of the hospital's young people's group (Yippee) in decision making meetings; new material and video to promote the work on neglect (Children's Social Care); self-assessment in 'Excellence when working with boys on CSE (child sexual exploitation) (Kingfisher) as well as the development of a new exploitation group to address broader issues of child exploitation (all OSCB partners).

The OSCB has worked with the Oxfordshire Safeguarding Adults Board on improving transitions for young people; raise the quality of domestic abuse services and training provision as well as improving safeguarding connections with housing providers.

The OSCB has worked with voluntary and community sector (VCS) partners to ensure VCS representation on all key groups and to develop a plan for action in 2018/19. VCS partners have joined the training pool; they have worked with the OSCB to develop a template Safeguarding policy for local partners and a Self-assessment. OSCB board members have had regular input in to Children, Young People's Forum.

Serious Case Reviews have been analysed to arrive at the ten most common learning points for the children's workforce which are outlined in the annual report. See Appendix A.

**Training:** In 2017/18 the OSCB delivered over 150 free safeguarding training and learning events plus online learning. The training reached over 9000 members of the Oxfordshire workforce:

- ✓ 2040 multi-agency practitioners trained core safeguarding
- ✓ 417 multi-agency practitioners trained on early help assessments
- ✓ 451 multi-agency practitioners trained on mental health, child sexual exploitation, working with men and boys, drugs and alcohol and sexual abuse
- ✓ 38 multi-agency practitioners trained on female genital mutilation
- ✓ 697 early years multi-agency practitioners trained on safeguarding
- ✓ 3854 multi-agency practitioners trained on abuse and neglect; safeguarding and think family

**Learning and improvement:** The OSCB delivered termly newsletters to over 4000 members of the workforce and e-bulletins to educational settings across the county. Learning and improvement events for approximately 150 delegates each time have covered:

- Ten learning points from Oxfordshire case reviews
- Fathers and male care givers
- Working with neglect

**Safeguarding procedures:** work has taken place on updating the online manual. The new version is easy to access and navigate.

**Scrutinising the effectiveness of services:** The OSCB reviewed the work that is done to support vulnerable groups and held lead officers to account with respect to:

- Domestic abuse
- Working with neglect
- Disabled Children

### **The aims for the Partnership in the year ahead**

The annual report directs the OSCB towards the following aims for 2018/19:

1. Improve the effectiveness of the board; collaboration with Oxfordshire Safeguarding Adults Board (OSAB) and engagement with local communities including the voluntary and community sector
2. Improve practice in tackling neglect and safeguarding adolescents at risk of exploitation
3. Ensure continuous improvement and assess risk and capacity across the partnership

The annual report presents the following messages for multi-agency work going forward:

- ensure that the early help process is improved and that partners in the safeguarding system understand early help, their role in it and the thresholds for statutory services
- ensure that partners know how to see and name neglect and use multi-agency chronologies when working with children
- improve multi-agency responses to safeguarding vulnerable adolescents from different forms of criminal exploitation and peer on peer abuse in particular those children with special educational needs
- maintain an emphasis on risks identified through 'safeguarding in education': attendance, exclusions, part-time timetables, elective home education, attainment and achievement of pupils with special educational needs and disabilities
- improve connections with safeguarding leads in housing
- ensure that the workforce is competent, confident and capable and able to deal with:
  - parental issues such as substance misuse, mental health problems and domestic abuse are addressed as part of this problem.

- adolescent issues of substance misuse, mental health, healthy relationships as well as online well-being.

**The key challenges for the Partnership and how these will be addressed going forward.**

Quality assurance work highlights the following challenges presenting in safeguarding work. The abovementioned aims and messages for multi-agency work will help address them.

Challenges in the system:

- Overall pressures across the sector in the context of reduced budgets and increased activity and demand
- Threshold awareness by the workforce in general and, in particular, at the level of early help
- Safeguarding front-door effectiveness and the need for better co-ordination of the routes for referral and assessment between early help and the multi-agency safeguarding hub
- Complexity of cases not only within the children's safeguarding arena but also in relation to adults in those children's lives
- The need for stable, appropriate and secure housing
- Supporting vulnerable adolescents to develop protective behaviours
- Young people exploited in crime-related activity: response and provision
- Placement Sufficiency for children in care and children with acute mental health problems
- Young people's domestic abuse pathway: knowledge and application
- Links between safeguarding risk and safeguarding in education.
- Young people's mental health and self-harm: increasing risks and long waiting times for CAMHs (child and adolescent mental health services)

## Oxfordshire Safeguarding Adults Board

<b>Date of completion</b>	14 September 2018
<b>Chairman</b>	Pamela Marsden, Independent Chair
<b>OCC Lead Member</b>	Cllr Lawrie Stratford
<b>OCC Lead Officer</b>	Kate Terroni
<b>Last Meeting Date</b>	26 September 2018
<b>Next Meeting Date</b>	19 December 2018
<b>Website Address</b>	<a href="http://www.osab.co.uk">www.osab.co.uk</a>
<b>Governance Arrangements</b>	
<p>The board includes members from all statutory agencies, including: Oxfordshire County Council, Thames Valley Police, NHS Oxfordshire, Oxford Health NHS Foundation Trust and the Oxford University Hospitals NHS Trust.</p> <p>The Board has working relationships with other Boards and partnerships across the County detailed in the Joint Working Protocol covering the Health &amp; Wellbeing Board, the Oxfordshire Safeguarding Children Board and the Community Safety Partnerships (district and county level).</p> <p>Within OCC, the Annual Report goes to:</p> <ul style="list-style-type: none"> <li>• Performance Scrutiny</li> <li>• Cabinet</li> <li>• Health &amp; Wellbeing Board</li> <li>• Annual Briefing for all Councillors</li> </ul>	
<b>The current focus for the Partnership</b>	
<p>The purpose of the Oxfordshire Safeguarding Adults Board is to create a framework within which all responsible agencies work together to ensure a coherent policy for the protection of vulnerable adults at risk of abuse and a consistent and effective response to any circumstances giving ground for concern or formal complaints or expressions of anxiety. Safeguarding Adult Boards became statutory bodies on 1<sup>st</sup> April 2015 following the implementation of the Care Act 2014.</p> <p><b>Aims:</b></p> <ul style="list-style-type: none"> <li>• Ensure that all incidents of suspected harm, abuse or neglect are reported and responded to proportionately, and in doing so:</li> <li>• Enable people to maintain the maximum possible level of independence, choice and control</li> <li>• Promote the wellbeing, security and safety of vulnerable people consistent with their rights, capacity and personal responsibility, and prevent abuse occurring wherever possible</li> <li>• Ensure that people feel able to complain without fear of retribution</li> <li>• Ensure that all professionals who have responsibilities relating to safeguarding adults have the skills and knowledge to carry out this function</li> <li>• Ensure that safeguarding adults is integral to the development and delivery of services in Oxfordshire.</li> </ul> <p>There are six sub groups which report to the Safeguarding Adults Board:</p>	

- **Policy and Procedures** – Its purpose is to oversee the development and implementation and review of local policies and procedures that ensure: the abuse of vulnerable adults is identified where it is occurring; there is a clear reporting pathway; that there is an effective and coordinated response to abuse where it is occurring; that the needs and wishes of the vulnerable adult are central to the adult protection process
- **Training** – Its purpose is to provide a comprehensive multi agency training programme to support single agency training in the areas of prevention, recognition and responsiveness to abuse and neglect. This is shared with the Children’s Board
- **Safeguarding Adult Review** – Its purpose is to provide assurances to the OSAB that recommendations and learning from all relevant serious case reviews (with multi agency characteristics) have been considered, and that the relevant learning and recommendations are being implemented.
- **Performance, Information & Quality Assurance** – Its purpose is to receive data on agencies’ performance and to undertake audits to establish agencies’ effectiveness in safeguarding adults at risk.
- **Vulnerable Adults Mortality Review** – The formation of this is group was in response to the concerns raised through the Mazars report (and supported by central government) regarding how deaths of adults living with a learning disability were scrutinised. Its purpose is to oversee the reviews carried out under the LeDeR ([Learning Disabilities mortality Review](#)) programme. This programme is to support local areas to review the deaths of people with learning disabilities aged 4 years and over, irrespective of whether the death was expected or not, the cause of death or the place of death. This is to enable us to identify good practice and what has worked well, as well as where improvements to the provision of care could be made.

See <http://www.osab.co.uk/wp-content/uploads/OSAB-Annual-Report-17-18-PUBLISHED-VERSION.pdf> for full details.

### **The Partnership’s key achievements in the last year**

They key achievements against the 2017-18 strategy are listed below:

**Full Board** - As part of the Peer Review carried out in January 2017, the Board requested a report from Oxfordshire County Council, requesting they provide an assurance report on the changes made to the Safeguarding Service. The report was received in Autumn 2017 and provided both qualitative and quantitative assurance that the creation of a central team had produced a positive impact on the safeguarding work undertaken by the County Council.

**Training** - 2017-18 was the first full year of the Board running Frontline Worker training. This has led to over 600 delegates receiving face-to-face training from the Safeguarding Board, delivered by a Safeguarding Social Worker and a Health professional. Feedback on the training has been excellent, with a 98.5% satisfaction rating. Safeguarding Training for Managers/Team Leaders went live in February

2018.

**Performance, Information & Quality Assurance Group (PIQA)** - To ensure the Board is fully aware of the current safeguarding issues and is working effectively, the PIQA group have developed and improved its dataset throughout the year, resulting in a performance dashboard that partners agree shows the breadth of safeguarding work underway across partner agencies throughout Oxfordshire.

**Policy & Procedures Group** - The group has increased its membership from care providers, both at the group and at its temporary working groups that complete specific tasks. This has led to policy and procedures being much more user-friendly from the perspective of care providers and other professionals. The best example of this is the review of the thresholds document, which was significantly rewritten as a result of the feedback from frontline professionals. The thresholds document is being used by the Care Quality Commission (CQC) as an example of good practice throughout the region.

**Joint working with the Children's Board** – the two Boards meet together biannually to discuss issues that affect both groups. The priorities for 2017-18 were transitions, housing and domestic abuse. Progress has been made across all three areas and the Board has agreed to continue to monitor these areas for 2018-19.

See <http://www.osab.co.uk/wp-content/uploads/OSAB-Annual-Report-17-18-PUBLISHED-VERSION.pdf> for full details.

### **The aims for the Partnership in the year ahead**

A business planning meeting of the OSAB in May 2018 agreed the following interim strategic priorities, which will be finalised after consultation with service users, carers, community groups and other stakeholders. The priorities detailed below are based on feedback from Board Members on those matters which are of most concern to the range of agencies working within Oxfordshire. They also include feedback from front line practitioners.

#### **Service User and Community Engagement**

1. Establish an Engagement & Communications Group to:
  - a. Oversee a series of meetings with services users, carers, community groups and other stakeholders.
  - b. Investigate the development of a Phone App and a shared multi-agency safeguarding website
  - c. Produce flyers/posters/promotional material/briefings to share with existing communication networks.
  - d. Raise awareness of safeguarding issues amongst the general public.
  - e. Co-ordinate a community awareness week.

#### **Early Help Strategies & Initiatives**

1. Refine the annual self-assessment to understand more about the challenges around Prevention & Early Intervention
2. Monitor the enquiries made to the safeguarding consultation services operating across all partner organisations to establish the themes and range of issues.

### **Improving Multi-agency Working**

1. Develop further multi-agency awareness of Mental Capacity Act best practice, including the issues raised by the concept of Executive Capacity.
2. Review current Making Safeguarding Personal (MSP) training sessions. Consider models of delivery in order to maximise practitioners knowledge and confidence.

### **Monitoring Key Issues**

1. Continue to monitor the thematic priorities identified by Board Members that remain at the forefront of safeguarding work:
  - a. Prevention and early intervention work
  - b. Mental health service provision
  - c. Domestic abuse
  - d. Alcohol and drug abuse
  - e. Exploitation
  - f. Housing

Specific work is already underway to address these key issues. The governance of them falls to other strategic groups to manage so our role is to scrutinise and challenge these arrangements to ensure that safeguarding is kept at the forefront of any new developments. Public Health are already reviewing pathways for children to access Children and Young People Services, especially for drug and alcohol abuse, as some who are eligible are not accessing this support. Further development of the 'Think Family' approach to address inter-related safeguarding issues, including domestic abuse and exploitation, is also welcomed. Prevention has become a focus for the Health Improvement Board and Housing is now a joint priority for both safeguarding boards.

See <http://www.osab.co.uk/wp-content/uploads/OSAB-Annual-Report-17-18-PUBLISHED-VERSION.pdf> for full details.

### **The key challenges for the Partnership and how these will be addressed going forward.**

The Children's and Adults' Boards undertook an Impact Assessment whereby we asked partners what they foresaw as the key challenges.

The resulting report recommendations formed the basis of our priorities for the year going forward (see above).

See <http://www.osab.co.uk/wp-content/uploads/OSAB-Annual-Report-17-18-PUBLISHED-VERSION.pdf> for full details.



## Thames Valley Emergency Services Collaboration

<b>Date of completion</b>	29 August 2018
<b>Chairman</b>	Chief Fire Officer Trevor Ferguson (Royal Berkshire Fire and Rescue)
<b>OCC Lead Member</b>	Councillor Judith Heathcoat
<b>OCC Lead Officer</b>	Chief Fire Officer Simon Furlong
<b>Last Meeting Date</b>	28 August 2018
<b>Next Meeting Date</b>	22 November 2018
<b>Website Address</b>	n/a
<b>Governance Arrangements</b>	
<p>The Emergency Services Thames Valley Collaboration is overseen by the Thames Valley Executive Board working to an agreed Terms of Reference. These principles highlight the intention of all partners to demonstrate compliance with the duty to collaborate under the Policing and Crime Act 2017.</p> <p>Fire and Rescue Collaboration across the Thames Valley is governed by a Memorandum of Understanding (MOU) created in 2015.</p>	
<b>The current focus for the Partnership</b>	
<p>The partnership is currently focused on several areas across all the emergency services. The main areas of joint focus for the partnership are working together with procurement, estates (linking to One Public Estate), specialist operational capabilities and demand and risk. There also six projects being implemented across the three Fire and Rescue Services.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p>Following the introduction of the Policing and Crime Act in 2017, the partnership has developed the required formal governance to ensure that all collaborative arrangements are being considered. This had led to the creation of a framework which includes meetings of Directors, Executives and Elected Members and a shared programme management approach. The framework is now fully embedded across the partnership.</p> <p>This process has led to the production of a Thames Valley Emergency Services Collaboration Report. This will be finalised shortly and details all the collaborative work to date as well as outlining current projects. This has led to a shared public collaboration register capturing all projects including areas which have been considered but not taken forward as they do not meet the required tests of improved efficiency, effectiveness or public safety under the Policing and Crime Act.</p> <p><i>Training</i></p> <p>September has seen the graduation of the new wholetime firefighters from a collaborative development course between Oxfordshire and Royal Berkshire facilitated by the Fire Service College. By both services working together there was cost saving to Oxfordshire of £27,000.</p> <p><i>Procurement</i></p> <p>Other key success's this year have included joint procurement including fire engines,</p>	

equipment and high reach appliances. Collaboration on the procurement of the high reach appliance has saved an estimated £50,000. We have also saved a further £50,000 through the collaborative purchase of front line operational equipment made possible partly by the standardisation of our fire engines. One example is battery operated road traffic collision rescue equipment which is not only more effective, but safer for our firefighters.

### *Estates*

There are also several estate projects that are being taken forward including the design of the new Community Safety hub in Carterton and a leasing agreement for the Police to be based at Chipping Norton Fire Station.

### *New Ways of Working*

We have also trialled a revised emergency response to patients collapsed behind closed doors by transferring the response from the Police to Fire crews. This has seen a better response to patients, a reduction in time that emergency services are involved on scene and a reduction in the physical damage of effecting entry.

### *Fire Collaboration Projects*

Six Collaborative projects between the Fire and Rescue Services are currently being managed within the programme with agreed Project Implementation Documents.

These are:

- I. Operational Alignment of Emergency Response
- II. Joint Fire Protection Function
- III. Fire Cover Risk Modelling
- IV. Strategic Manager Duty Rota (Level 4)
- V. Workforce Reform; Apprenticeships
- VI. Workforce Reform; Recruitment & Selection

### **The aims for the Partnership in the year ahead**

The partnership will focus on the delivery of the current projects, development of the working groups and the continuous review of all collaborative opportunities.

The next year will see the significant progress against all the projects with the most notable outcomes expected to be;

- Continued delivery of new Collaborative Fire Engines across the three services and the new high reach platforms in Oxfordshire, Royal Berkshire and Staffordshire.
- Completion of the physical improvements at Chipping Norton Fire Station which will allow co-location of Police and Fire.
- Implementation of further joint working in Fire Protection ensuring consistency to business across the Thames Valley and sharing of technical expertise across services.
- Thames Valley single approach to the roll out of National Operational Guidance for Fire and Rescue services leading to seamless working across county borders. This will simplify our attendance at incidents across borders and reduce the unnecessary additional mobilisations under the

current system.
<b>The key challenges for the Partnership and how these will be addressed going forward.</b>
<i>Resourcing</i> Collaborative projects will always require additional work for implementation and this is largely completed by people in existing roles. Effective programme management is making sure additional resources are identified in the planning stage and provided as required.
<i>Strategic Drivers</i> All the collaborative stakeholders have different strategic drivers which are susceptible to change. The collaboration governance structure makes sure changes in commitment are discussed early and projects adjusted as required.

## Safer Oxfordshire Partnership

<b>Date of completion</b>	September 2018
<b>Chairman</b>	Councillor Kieron Mallon
<b>OCC Lead Member</b>	Councillor Kieron Mallon
<b>OCC Lead Officer</b>	Chief Fire Officer Simon Furlong
<b>Last Meeting Date</b>	19 September 2018
<b>Next Meeting Date</b>	TBA February 2019
<b>Website Address</b>	<a href="https://www.oxfordshire.gov.uk/cms/content/safer-oxfordshire-partnership">https://www.oxfordshire.gov.uk/cms/content/safer-oxfordshire-partnership</a>

### Governance Arrangements

The Safer Oxfordshire Partnership consists of an elected member-led Oversight Committee which provides support and challenge to an officer-led Coordination Group. The partnership delivers the statutory community safety requirements at the county level. The Oversight Committee meets twice a year, and the Coordination Group meets six times a year. Organisations represented on Safer Oxfordshire include the county and district councils, health, police, the national probation service, the community rehabilitation company, the prison service and the voluntary sector.

The partnership works closely with the four city/ district level Community Safety Partnerships (CSPs), as well as alongside the other countywide partnerships including the Safeguarding Boards, Health & Wellbeing Board and the Children's Trust.

The partnership attends the Oxfordshire County Council Performance Scrutiny, when requested.

The terms of reference for both the Oversight Committee and the Coordination Group can be found on the partnership webpage.

The partnership supports an officer-led Partnership Working Group which includes representatives from the Safeguarding Boards, the Children's Trust, the Health and Wellbeing Board and the district level CSPs to ensure there is clear accountability for cross-cutting issues that impact on the work of each of these groups. Further details below.

### The current focus for the Partnership

The partnership publishes its annual Community Safety Agreement which sets out the countywide community safety priorities.

Partnership activities are prioritised to support delivery of the Police and Crime Commissioner's (PCC) Thames Valley Police and Crime Plan 2017 - 2021. The partnership receives funding from the PCC each year, this is the only funding received by the partnership. This year the partnership received the same funding as the previous year of £694k.

Our strategic priorities for 2018/19 are similar to previous years but with a stronger emphasis on tackling violent crime and exploitation by serious organised crime gangs – these priorities are listed under the aims of the partnership for the year

ahead (see below).

### **The Partnership's key achievements in the last year**

Last year, the partnership allocated £694k of funding from the Police and Crime Commissioner (PCC) to support the strategic objectives set out in the PCC's Police and Crime Plan.

The following highlights some of the activities that were delivered using this funding:

- **Domestic Violence** – support and training for up to 1000 Domestic Abuse Champions operating across the Oxfordshire. The Domestic Abuse Champions Network spans across all areas of the county geographically and across a diverse range of agencies, including schools, colleges and a range of health settings.
- **Community Safety Partnerships (CSPs)** - delivered a broad range of youth diversionary projects to reduce Anti-Social Behaviour (ASB). They also delivered activities to prevent Child Sexual Exploitation (CSE), such as Hotel Watch which provides training for front line staff in the hotel industry to spot the signs of possible CSE and report it. In addition, CSPs have raised awareness of Female Genital Mutilation (FGM) and worked with partners and community groups to support victims of this practice. They have also raised awareness of and provided interventions to support victims of domestic abuse, reduce re-offending, support vulnerable people (e.g. Safe Places scheme), support safer town centres – further details can be found in the local CSP Community safety plans which are published on CSP websites.
- **Public Health** -the grant received by the Drugs and Alcohol service commissioners in Public Health last year was spent in 2 areas of work – Reducing Reoffending and Reducing Alcohol Related Harm. This work is continuing in 2018-19 thanks to further grant funding. Drugs treatment services in Oxfordshire are provided by Turning Point, commissioned and contract managed by Public Health at the County Council. As part of this contract treatment is provided for offenders on Drugs Rehabilitation Requirements (DRRs) and Alcohol Treatment Orders (ATOs) as part of their sentence. These clients undergo treatment for their addictions, with regular drugs tests, and also have opportunities to gain work experience, qualifications and other support to sustain their recovery. One of the settings for this work is the Refresh Café on Cowley Road in Oxford. PCC funding is used to employ 2 workers for that venue, working with a range of clients, many of whom are on court orders.
- **Youth Justice Service (YJS)** - Reducing the number of first time entrants (FTE's) to the youth justice system to 250 in 2017-18, the numbers are indicating a steady reduction in FTE's, and are well below the national average of 304. YJS has embedded a robust screening process for exploitation, and every case supervised by the YJS is screened in line with National Standards. This work has enabled the service to better understand the trends, risks, vulnerabilities of children that are either at risk or high-risk of exploitation. This data is shared with partners and will help to shape a countywide strategy. The YJS has also played an integral role in revising the

OSCB Child Sexual Exploitation Screening tool to incorporate wider drugs exploitation concerns, and in shaping a draft local definition of Child Drug Exploitation (CDE) in the absence of a national one.

### **The aims for the Partnership in the year ahead**

The partnership has set out its priorities for 2018/19 which are similar to last year's but they have a particularly strong emphasis on tackling violent crime and exploitation by serious organised crime gangs. The 2018/19 priorities are as follows:

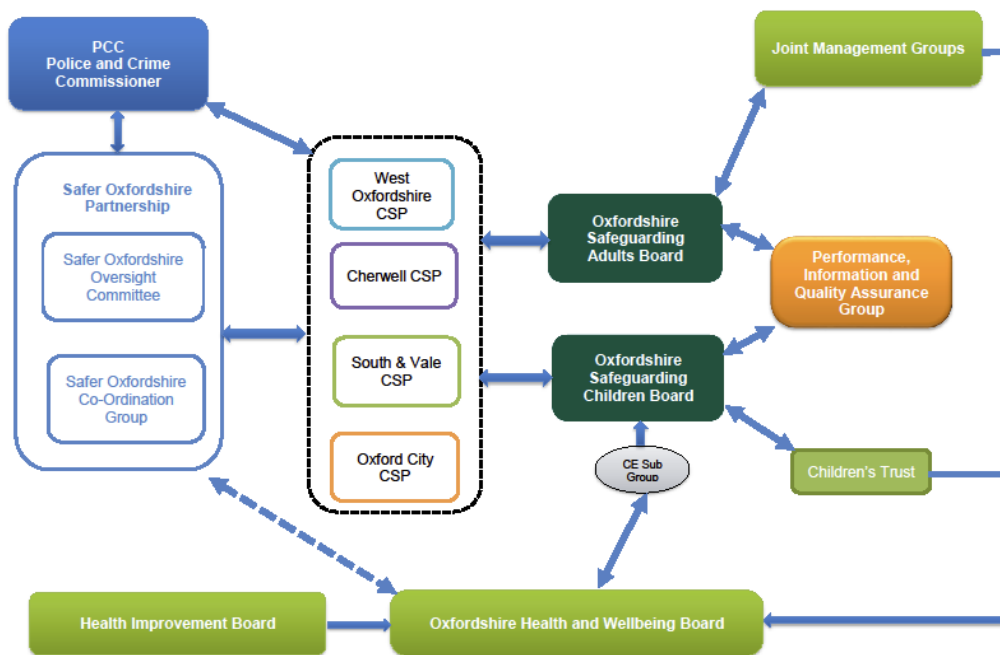
- To provide support for people living on the street and their vulnerability's through mental health
- To support the development of a strategic group for Organised Crime Groups (OCG's) and county lines
- To protect vulnerable people through reducing the risk of abuse and human exploitation
- To reduce violence
- To reduce ASB
- To reduce the harm caused by alcohol and drugs misuse
- To reduce the level of reoffending, especially by young people
- To support a countywide approach to tackling serious organised crime
- To reduce the risk of radicalisation and hate crime
- To reduce the number of incidents of rural crime
- To adopt and implement a Crowded Spaces Policy

### **The key challenges for the Partnership and how these will be addressed going forward.**

- Crime levels in Thames Valley have increased during the last 12 months with increases occurring across almost all crime types. This is a picture that has been seen nationally, with increases in Thames Valley generally lower than or similar to those observed in England and Wales.
- The recent HMICFRS Crime Data Integrity inspection of Thames Valley established that while Thames Valley Police identified domestic incidents and looked after the victims appropriately, offences were not always correctly identified as a crime. Whilst this does not change the total number of domestic incidents, it does impact on the number shown as a crime. Processes have been put in place to ensure that these are correctly recorded as crimes and this is starting to show in the levels recorded.
- Nationally there has been a large increase (24%) in sexual offences (including rape), above the 9% seen in the Thames Valley. There are a number of factors that will be affecting this increase; continuing publicity about historical offending (whether this be celebrity figures - including overseas, sports coaches, historic institutional offences) making people more aware that they may have been victims and giving them the courage to report them, as well as new forms of offending (i.e. – online grooming etc.).
- Hate Crime levels in Thames Valley have increased for a number of reasons. In 2017/18 there were a number of terrorist attacks across England and

Wales. This may have resulted in rises in hate crime. In addition, officers and staff have received additional training to help them correctly understand and identify hate crime. Due to low numbers recorded under some of the individual strands of hate crime, small increases in numbers can result in large percentage changes.

- The level of knife crime in Thames Valley is similar to the level seen in England and Wales
- Given the focus on protecting those who are most vulnerable to becoming a victim of crime, it is important to have strong engagement with other countywide partnerships, such as the Safeguarding Boards, the Health & Wellbeing Board and the Children’s Trust. Keeping our communities safer through safeguarding is everybody’s business and lies at the heart of successful community safety partnership working. Our commitment to wider engagement beyond community safety is reflected in the diagram below which shows our relationship with the core statutory organisations supported by the County Council.



## Oxfordshire Stronger Communities Alliance

<b>Date of completion</b>	September 2018
<b>Chairman</b>	Rt Revd Bishop Colin Fletcher & Cllr Mark Gray
<b>OCC Lead Member</b>	Councillor Mark Gray
<b>OCC Lead Officer</b>	Assistant Chief Executive
<b>Last Meeting Date</b>	18 June 2018
<b>Next Meeting Date</b>	January 2019
<b>Website Address</b>	<a href="https://www.oxfordshire.gov.uk/cms/content/oxfordshire-stronger-communities-alliance">https://www.oxfordshire.gov.uk/cms/content/oxfordshire-stronger-communities-alliance</a> (Public meetings - minutes are online)

### Governance Arrangements

The Oxfordshire Stronger Communities Alliance (OSCA) brings together partners from public sector, voluntary sector support providers, faith groups, representatives of local councils, the NHS, military and police.

The aims of the partnership are to build a:

- Sustainable voluntary, community and faith sector
- Stronger and empowered community

OSCA Partnership meetings are held three times a year with the dates published on the website.

### The current focus for the Partnership

The current focus for the partnership has been:

- To continue to work in partnership across the infrastructure organisations avoiding duplication and sharing resources to manage capacity ie Charity Triage.
- To maintain the momentum of the new county wide Volunteering Strategy and put actions into practice.
- The partnership continues to maintain a watching brief on the children's centre and the day services review.
- The partnership is also now regularly receiving updates from other networks and partnerships that support a sustainable sector.

### The Partnership's key achievements in the last year

OSCA has continued to build capacity amongst the voluntary and community sector organisations it represents. It has been supporting more smaller organisations that are experiencing financial difficulties and lack appropriate governance to withstand changes in the sector. The triage system has been working well although there are still issues with organisations acknowledging they are in difficulties until it is too late.

The sector is finding it increasingly difficult to access funding and some are using reserves whilst they seek a sustainable solution, however when this is not possible it is leaving them perilously close to the edge with some tipping over.

The Children & Young Peoples Forum is proving popular and continues to grow,



bringing a wider awareness to the sector of disseminating good practice and understanding each sectors requirements and service provision. In addition to this there are new forums organised by the food banks and Cherwell have organised two events with the infrastructure organisations to support the sector in their area.

The county wide Volunteering Strategy group continue to meet to look at ways of raising the profile of volunteering and to improve the opportunities. The new system seems to be working well and has a much friendlier interface between volunteers, volunteer brokerages and opportunities. Find out more here: [OxonVolunteers](#).

The partnership had been following the changes in relation to supported transport and where possible identifying community solutions and supporting community transport schemes and volunteer drivers. The partnership has been hearing about some of the more successful schemes and the challenges faced by those that are struggling.

The partnership has also been keeping a watching brief on devolution in Oxfordshire and what this might mean for communities.

#### **The aims for the Partnership in the year ahead**

The focus for OSCA for the forthcoming year is:

- Raising the profile of volunteers and increasing the numbers
- Building resilience in communities
- Challenges in retaining Infrastructure support and being responsive to the changes in the sector.
- Community Transport.

There was a desire to see more work focussed on Homelessness, however with the work now being led by Jane Cranston, the partnership have not set this as an aim but remain interested in the outcomes.

The infrastructure organisations are seeking more innovative, integrated ways in which to collaborate to avoid duplication and maximise opportunities.

The OSCA members continue to secure the maximum funding available for the county and will continue its strong links with the Oxfordshire Local Enterprise Partnership (LEP), Oxfordshire Community Foundation and other funders.

OSCA will continue to be a 'critical friend' to public sector organisations implementing policy changes, providing advice and challenge in relation to the impact on the sector and the wider community.

Many of the OSCA members were involved in the LGA Peer Review and this will continue to be on the agenda going forward.

#### **The key challenges for the Partnership and how these will be addressed going forward.**

- Funding streams for the VCS are continually being reduced at a time when there is an increasing demand for their services. OSCA will address this challenge by

promoting access to new funding streams and closer partnership working.

- As the public sector shrinks and the voluntary and community sector increases this places additional demands on the infrastructure organisations' capacity. The partnership will need to prioritise areas either geographically or thematically so as to not spread resources too thin and not achieve outcomes.
- The partnership continues to not meet the expectations of all partners round the table due to the varied nature of the sector they represent. A thematic deep dive approach such as community transport will provide a more targeted stakeholder grouping.

## Oxfordshire Growth Board

<b>Date of completion</b>	11 September 2018
<b>Chairman</b>	Councillor Jane Murphy – Leader SODC
<b>OCC Lead Member</b>	Councillor Ian Hudspeth
<b>OCC Lead Officer</b>	Strategic Director for Communities
<b>Last Meeting Date</b>	25 September 2018
<b>Next Meeting Date</b>	27 November 2018
<b>Website Address</b>	<a href="http://www.oxfordshiregrowthboard.org">www.oxfordshiregrowthboard.org</a>
<b>Governance Arrangements</b>	
<p>The Growth Board is a Statutory Joint Committee with a core membership (with voting rights) comprising Leaders from each of the Oxfordshire local authorities. The Board also includes non-voting members such as the Oxfordshire Local Enterprise Partnership and the Skills Board. It is supported by a scrutiny advisory panel of members drawn from across the councils and three advisory sub groups whose function is to oversee the delivery of the Oxfordshire housing and growth deal- see below. At officer level the Board is supported by a programme manager and an executive of senior officers from the six member local authorities, the Homes &amp; Communities Agency (HCA), the Environment Agency and other partners.</p> <p>Growth Board meetings and chairmanship are held every two months. The meetings are administered and hosted on an annual rota basis and currently South Oxfordshire DC is the chairing authority.</p>	
<b>The current focus for the Partnership</b>	
<p>The Growth Board provides leadership for partnership working and collaboration on spatial planning, economic development, housing, transport, and general infrastructure across Oxfordshire.</p> <p>The purpose of the Oxfordshire Growth Board to provide governance over planning and infrastructure in Oxfordshire and associated investment funding streams (for example the Oxfordshire Housing and Growth Deal, City Deal and the Local Growth Funds).</p> <p>The programme of projects it oversees is currently dominated by the Housing and Growth Deal which includes the Oxfordshire Joint Spatial Plan, major transport infrastructure upgrades and a programme of additional affordable housing.</p>	
<b>The Partnership's key achievements in the last year</b>	
<p>The major achievement of the past year has been the agreement with Government of the Oxfordshire Housing and Growth Deal, the first of its type in the country and a trailblazer for similar Deals that Government are developing elsewhere.</p> <p>On 22 November 2017 it was announced in the budget that Oxfordshire and Government would collaborate in the Oxfordshire Housing and Growth Deal (the Deal). As part of the Deal Oxfordshire, through the delivery agent of the Oxfordshire Growth Board would receive up to £215m of new funding in order to support Oxfordshire's ambition to plan for and support the delivery of 100,000 homes by 2031. Of this total, £150m of this funding focuses on infrastructure delivery that when</p>	

completed will help us to accelerate the delivery of these planned homes, whilst a further £60m is ring fenced to deliver a programme of up to 1320 additional affordable housing units by March 2021.

Oxfordshire and the Government have made specific commitments in the Deal as follows;

Oxfordshire commits to:

- Plan for and support the delivery of 100,000 new homes between 2011 - 2031 - backed up with a credible plan for delivery outlining interim milestones and targets and agreed with Homes England and Government.
- Deliver at least 1322 additional affordable homes by March 2021
- The submission and adoption, subject to the examination process, of a Joint Statutory Spatial Plan (JSSP) covering all five districts, by 2021, and submission of the current suite of Oxfordshire Local Plans
- Work with Government to explore further opportunities to drive innovation in partnership, design and construction
- Work to secure additional public and private funding to plan for and support delivery of 100,000 homes by 2031
- Consider the introduction of a Strategic Infrastructure Tariff.

This year the key milestones we have met to date are:

- Agreement of a detailed delivery plan, showing the additional affordable homes we will deliver and the number of homes secured through infrastructure investment
- A review of the governance arrangements and Terms of Reference for the Growth Board to reflect its expanded role, including the establishment of a Scrutiny panel and three Advisory Sub Groups to oversee the key elements of the Deal.
- The Principle of Joint Statutory Spatial Plan agreed together with a Draft Oxfordshire-wide Statement of Common Ground and the establishment of a Joint JSSP Project Board.

By the end of September 2018, we need to have established a programme for years 2-5 of the Homes from Infrastructure Programme and years 2-3 of the Affordable Housing Programme.

#### **The aims for the Partnership in the year ahead**

The year ahead will be a busy time for the partnership. It will continue to oversee the completion of the commitments in the Housing and Growth Deal including the year 2 programme for Homes from Infrastructure and Affordable Housing and the second year of the JSSP project. The Deal also commits us to a review of the Oxfordshire Infrastructure Strategy (OxIS).

In addition, the Board will be exploring how its agenda should be expanded to encompass its ambition to be the champion of good growth in Oxfordshire by building on work already in pace to explore the counties environmental assets and how they can best be managed and the challenges to our energy structures that the

growth agenda faces

**The key challenges for the Partnership and how these will be addressed going forward.**

- To deliver the year two commitments of the Oxfordshire Housing and Growth Deal
- To oversee the completion of a refresh of the Oxfordshire Infrastructure Strategy

## Oxfordshire Local Enterprise Partnership Ltd

<b>Date of completion</b>	19 September 2018
<b>Chairman</b>	Jeremy Long
<b>OCC Lead Member</b>	Councillor Hudspeth
<b>OCC Lead Officer</b>	Strategic Director for Communities
<b>Last Meeting Date</b>	25 September 2018
<b>Next Meeting Date</b>	11 December 2018
<b>Website Address</b>	<a href="http://www.oxfordshirelep.com">www.oxfordshirelep.com</a>
<b>Governance Arrangements</b>	
<p>The strategic leadership and direction of the Oxfordshire Local Enterprise Partnership (OxLEP) is provided by its Board of Directors. All Board Directors are registered as directors of the company 'OxLEP Ltd' with Companies House.</p> <p>In addition, its Section 151 Officer from the accountable body (Oxfordshire County Council) and the Department for Business, Energy and Industrial Strategy (BEIS) Area Lead for Oxfordshire both have the right to attend and speak at Board meetings, but not vote.</p> <p>OxLEP's Board meets at least quarterly, with additional meetings as required.</p>	
<b>The current focus for the Partnership</b>	
<p>As one of 37 local enterprise partnerships in England, it is OxLEP's role to champion Oxfordshire's economic potential, driving a dynamic, sustainable and growing economy.</p> <p>LEPs act as business-led partnerships between local authorities and businesses with the aim of playing a central role in determining local economic priorities and undertaking activities to drive economic growth and the creation of jobs.</p> <p>OxLEP – working with partners – has made considerable progress in strengthening the county's economy by establishing robust and effective relationships between businesses, academia and the public sector.</p> <p>Highlight achievements include:</p> <ul style="list-style-type: none"> <li>• Together with our partners, around £600 million-worth of central government and European funds has been secured for the Oxfordshire economy</li> <li>• OxLEP has supported the creation of around 43,000 new jobs between 2012 and 2016 – representing close to 50% of a 2031 target of 85,600 new jobs</li> <li>• OxLEP has secured £142.5m for Oxfordshire through the Local Growth Fund 1, 2 and 3 – funded projects include; the Oxfordshire Flood Risk Management Scheme and Oxpens development programme in Oxford city centre</li> </ul>	

- OxLEP has secured £55.5m for Oxfordshire through the City Deal Fund – funded projects include; the Harwell Innovation Hub, Culham Advanced Manufacturing Hub and Begbroke Innovation Accelerator

### **The Partnership's key achievements in the last year**

In terms of OxLEP's direct achievements during the 2017/18 financial year, the following activity has taken place:

#### **Start-up and growth businesses:**

- £2m European Regional Development Fund (ERDF)-funded ELEVATE programme launched
- 51 start-up and growth workshops held
- 400 individuals/businesses attended workshops
- 1600 hours of face-to-face support provided
- £200K ELEVATE start-up and growth grants launched
- Three competitive grant competitions – totalling a value in excess of £85,000 – being offered to 20 businesses
- 212 businesses have received one-to-one support equating to 636 hours of direct face-to-face support

#### **Inward investment:**

- 93 foreign direct investment 'projects' secured in Oxfordshire, a rise of 181% on 2016/2017's figures
- 1,315 new jobs for the county as a result of this, and the safeguarding of 403 in the process
- 66% of investments in Oxfordshire were new investments
- 9% of all English foreign direct investment took place in Oxfordshire
- Five 'multi-region' foreign direct investment projects secured by OxLEP

#### **Apprenticeships:**

- 41 employers introduced to apprenticeships
- 24 new young apprenticeship ambassadors recruited
- 28 apprenticeship workshops delivered in schools
- 16 drop-in events held to raise awareness of apprenticeships
- 12 employer events attended, promoting the benefits of apprenticeships

#### **Work experience and careers:**

- 4,986 work experience allocated placements
- 1,567 attendees and 54 exhibitors engaged at Careers Fest 2018
- 40 secondary schools engaged during academic year
- 131 school careers events, apprenticeship assemblies and workshops
- Five Community Employment Plans in place (including Westgate Oxford)

### **The aims for the Partnership in the year ahead**

Working with partners, our key 'headline' aims for the next year will include:

#### **Oxfordshire Local Industrial Strategy (LIS):**

- Our ambition for Oxfordshire's LIS is to position the county as one of the top-three innovation ecosystems globally, building on the region's world-

leading science and technology clusters

- To provide a framework for delivery and investment for 'UK PLC' and will avoid 'more of the same', nurturing radical and transformational ideas

**Oxford-Cambridge Corridor:**

- Working with neighbouring LEPs, local authorities, academia and private sector businesses, to pioneer emerging transformative technologies and sectors, as part of the wider 'Oxford-Cambridge Corridor'

**Science and Innovation Audit:**

- Build on the global potential emphasised in the 2017 Oxfordshire Transformative Technologies Alliance's Science and Innovation Audit (SIA).
- Through the four emerging transformative technologies – identified in the SIA of digital health, space-led data applications, autonomous vehicles and technologies underpinning quantum computing – to support Oxfordshire to become a 'global leader' and fully-utilise up to £180billion (six per cent of the global economy in these technologies)

**Oxfordshire Housing and Growth Deal:**

- Working with the Oxfordshire Growth Board, to utilise the £215million Oxfordshire Growth Deal helping to boost productivity, invest in infrastructure to support the delivery of up to 100,000 new homes across the county by 2031 and allow Oxfordshire to utilise world-class science and innovation assets, as well as making full-use of our two government-backed enterprise zones.

**The key challenges for the Partnership and how these will be addressed going forward.**

As well as challenges relating to aims for the year ahead, additional challenges also include creating and delivering strategies in relation to government reports:

**LEP Review – 'Strengthening Local Enterprise Partnership':**

- Ensuring that OxLEP is in a strong position to remain independent and are private sector-led organisations
- Ensuring OxLEP is in a position to further underpin national and local collaboration
- Develop and deliver a Local Industrial Strategy that has a focus on enhancing productivity

**Mary Ney Review – 'Review of Local Enterprise Partnership Governance and Transparency':**

- Ensuring OxLEP fully implements requirements for appropriate governance and transparency



## Oxfordshire Environment Partnership

<b>Date of completion</b>	7 September 2018
<b>Chairman</b>	Councillor Pickford, Cherwell District Council
<b>OCC Lead Member</b>	Councillor Yvonne Constance
<b>OCC Lead Officer</b>	Environment and Heritage Manager/Waste Strategy Manager
<b>Last Meeting Date</b>	13 July 2018
<b>Next Meeting Date</b>	2 November 2018
<b>Website Address</b>	N/A
<b>Governance Arrangements</b>	
<p>Oxfordshire Environment Partnership (OEP) is a meeting of Cabinet members and officers of the six local authorities, with other groups with responsibility for the environment, to share best practice and ideas and discuss policy.</p> <p>Membership comprises 1 elected member representative from the County Council, the City Council and each of the District Councils.</p> <p>The Chairmanship of the partnership rotates every two years, and is currently held by West Oxfordshire District Council.</p>	
<b>The current focus for the Partnership</b>	
<p>The Partnership's terms of reference are to help coordinate shared action on Oxfordshire 2030 pledges relating to waste, energy, climate change and biodiversity including the monitoring of commitments and actions outlined via:</p> <ul style="list-style-type: none"> <li>• Climate Local Commitments</li> <li>• The Joint Municipal Waste Management Strategy</li> </ul>	
<b>The Partnership's key achievements in the last year</b>	
<b><u>Waste Management</u></b>	
<p><b><u>ANAEROBIC DIGESTION AND BIOGAS AWARD</u></b></p> <p>Agrivert presented an award to the OEP in March 2018 for their work and achievements on food waste outlined in the 2017 report.</p>	
<p><b><u>JOINT MUNICIPAL WASTE MANAGEMENT STRATEGY</u></b></p> <p>Waste authorities in two tier local government areas are legally required to have a Joint Municipal Waste Management Strategy in place, bringing together the waste disposal and waste collection authorities, and this must be regularly reviewed.</p> <p>In 2007 the Oxfordshire Waste Partnership, the forerunner of the Oxfordshire Environment Partnership, agreed the first Joint Municipal Waste Management Strategy (JMWMS), and was reviewed again in 2012. These strategies have been successful in moving Oxfordshire from a recycling rate of 33% to 60% in 2016. A refresh of the strategy has been a key focus for OEP in 2018.</p> <p>A public Strategy Review Consultation gained 2200 responses, a very high response rate, which helped to inform the strategy. Key points that came out of the consultation with residents:</p>	

- Don't like the concept of a restriction on residual waste
- Embrace the concept of recycling, although can find it frustrating
- Confusion about what can be recycled
- Interested about where the waste goes.

The strategy is still in final draft stages and in the process of being signed off. The draft 2018 revision includes recycling and composting targets of:

- 65% by 31 March 2025
- 70% by 31 March 2030

Waste analysis shows that it should be possible to reach an 80% recycling rate if residents placed all their food waste and recyclable materials into the correct bin and that this would save around £3 million/year. However, in 2017/18, our countywide recycling and composting rate was 58%, and Oxfordshire still has amongst the highest recycling rates in the country. The targets were chosen to be stretching and ambitious.

The Waste Prevention Strategy will form part of the Joint Municipal Waste Management Strategy, with an overarching aim to “stop waste growth per person per year by encouraging people to think about the products that they buy and how materials can be reused, recycled and composted”. The accompanying document will set out how we can prevent and reduce waste in the first place, working with residents. For every tonne of waste prevented, it is estimated that OCC (as the disposal authority) saves around £80, for every tonne of waste recycled, OCC saves around £50, so waste prevention services represent good value for taxpayers. The strategy will set out our priority areas and how we will support the Joint Strategy aim.

#### WASTE MANAGEMENT GUIDE

A Waste Management Guide for Planners has been developed by officers which is available for each district to use if helpful to address issues such as bin storage and bin collection in new developments.

#### WASTE PERFORMANCE

Waste performance across Oxfordshire has generally been very good and has been the best performance in the Country. In recent years we have had challenges with a 59.5% recycling rate in 2017, but the projected performance is likely to be 56.5% in 2018. A range of measures were suggested to help raise rates, and an agreement was made to consider improving communication measures.

#### JOINT WASTE COMMUNICATIONS

At the March OEP meeting it was agreed in principal that each partner authority would contribute to a joint budget which would be used to increase recycling rates across the county. Communications Officers and Recycling Officers from each partner authority have discussed how to best utilise these funds for maximum impact. A countywide campaign was felt to be the best way to change behaviours and result in long term recycling rate increases. The two material streams which are considered the most important to target are plastics and food waste. The budgets and focus for the campaign are in the process of being signed off via Cabinets as required.

WASTE AT REDBRIDGE HOLLOW

Waste has now been cleared and site being secured. Playground equipment has been ordered and should be installed soon. Residents have been cooperative but anecdotally there has been more fly tipping in the local area. There is an increase in fly tipping nationally so this may be the subject of a future report to OEP.

COMMUNITY ACTION GROUPS

Kerry Lock from Oxfordshire's Community Action Groups presented a report on the work of the core team and the work being undertaken by some of the 65 community groups operating across the county. Appendix 1 provides an infographic from the 17/18 annual CAGS report summarising some of the work.

**Energy, climate change and low carbon**COUNTY-WIDE ENERGY STRATEGY

OEP in 2017 supported the idea of county-wide energy strategy; a grant was secured for £40,000 from BEIS to deliver a strategy through OXLEP in 2017/18. Two workshops were held in 2018 with a broad range of participants from the public, private, academic and third sectors and the work has been overseen by a steering group comprising OXLEP, local authorities and other key players. The strategy will be signed off by the OXLEP Board on 25 September and endorsed by the Growth Board in Oct.

LOW CARBON HOMES ENERGY WORKSHOP

Councillors felt strongly that Local Plan policies should be consistent with our low carbon ambitions. Officers provided assurance that Local Plan policies were ambitious, but there is a national policy and planning gap around low carbon homes that means it is difficult to implement the policies. A workshop is being set up with planners and energy officers and OEP members to help understand the issues and what OEP can do support low carbon homes.

GREENHOUSE GAS REPORTING

Officers reported that emissions of greenhouse gases from the estates and activities of the six Oxfordshire Local Authorities fell by 10% during 2015/16 and 2016/17, and are now 43% below 2010/11 levels, the baseline for this measure. This means that emissions have fallen by an average of 7% per year, exceeding the local target of an average reduction of 3% per year.

DIMES PROJECT

OEP heard about the DIMES (Distributed Integrated Multi-Use Energy System) project in Bicester. Fuel Cell Systems Limited is leading the project alongside partners from the University of Oxford, Oxfordshire County Council, Cherwell District Council and Metropolitan Infrastructure Limited. This is a unique project for the UK looking at how a high-tech Fuel Cell system could heat, electrically power and provide hydrogen transport fuel for new developments. The study has received £60,000 from Innovate UK and aims to show that the technology, potentially the first of its kind at this size in the UK, is a viable and clean energy source. The project is being based on a real development, Himley Village, a P3Eco development of 1700 dwellings with some small retail units.

**ONE PLANET LIVING**

This exciting sustainability initiative is being run by Bioregional with support from Oxfordshire County Council, Oxford City Council, and via OEP. Bioregional has developed a simple framework which helps to translate the international sustainable development goals for use in organisations or by individuals. It has been used by local authorities, large retailers such as B&Q, and for planning new developments such as Bicester Eco Town and BedZed. With grant funding from the KR Foundation, Bioregional have run training workshops for those interested in developing their own One Planet Living strategies, and will be running workshops in November to develop a One Planet Living Action Plan for Oxfordshire.

**Natural Environment**

OEP received a paper on Oxfordshire's AONBs, and the current proposals to seek National Park Status for the Cotswolds AONB and the Chilterns AONB. Oxfordshire has three separate Areas of Outstanding Natural Beauty, covering in total 25% of the county, highlighting Oxfordshire's special landscapes and places. The AONBs are The Cotswolds, The Chilterns and The North Wessex Downs. The DEFRA 25 year plan, published in January 2018, sets out proposals for reviewing AONB boundaries, and potentially creating new national parks. The Cotswolds Board and the Chilterns Board are currently exploring whether they could become national parks. This would involve submitting a request for consideration by the Secretary of State. It is a long process and would require considerable local consultation and input by local authorities.

**The aims for the Partnership in the year ahead**

- Continue to support share best practice, and support action and initiatives within all authorities.
- Finalise the Joint Municipal Waste Management Strategy, waste prevention strategy and develop an action plan.
- Agree and implement joint communications to residents to help improve recycling rates.
- Continue to support and monitor the latest Greenhouse Gas reporting figures from all authorities.
- Support implementation of the county wide energy strategy where appropriate and review carbon reduction targets.

**The key challenges for the Partnership and how these will be addressed going forward.**

The partnership remains without dedicated officer support, which continues to present resource challenges for the hosting authority.

Appendix 1: Community Action Groups Annual Report 17/18 Infographic

# The Community Action Group Oxfordshire Project Annual Report 2017-18



This community-led climate action led to...



**129 tonnes**  
of waste diverted from local waste disposal

**31,596**  
energy savings (KwH)



**60 tonnes**  
Carbon emissions avoided



**£126,251**  
of consumer cost savings



**£5,746**  
local authority cost saving



**£988,532**  
network fundraising and income generated from groups



**£414,672**  
value of volunteer time

**£1,529,455**



is the total financial output of 2017/18

**= 17:1**  
return on investment

The core CAG funding from Oxfordshire County Council is £92,000