

Appendix 3

Title	Risk description	Opp/ threat	Cause	Consequence	Date Raised	Owner	Gross		Current		Residual		Comments	Controls				
							I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
Focus of Trailblazer(TB)	TB focuses too exclusively on needs of Oxfordshire housing authorities	Opp	Operational teams and strategic leadership sourced from district councils	Needs of Health, Criminal Justice and Social Care not adequately accounted for resulting in failure of joint initiatives	01/04/18	Paul Wilding	3	3	3	1	3	1		Steering group comprises members of all sectors. Champions Network established with members of teams from all sectors.	31/8/19		50	Paul Wilding
Upstream prevention	TB deals with people in crisis instead of working upstream to prevent crisis	Opp	Lack of understanding and engagement in ethos of programme.	TB fails to learn about systemic causes of homeless and/or to trial solutions to these problems	01/04/18	Paul Wilding	3	4	3	3	3	1		Monthly learning meetings to reflect on practice. Regular engagement between TB team and commissioned services	31/8/19		50	Paul Wilding
Legacy	TB is successful during operation but produces no sustainable benefit.	Opp	Focus on operational delivery, and not on system change	End of the TB programme leaves gaps in services.	01/04/18	Paul Wilding	3	3	3	3	3	2		Ensure steering group maintains a focus on establishing a legacy for the programme.	31/8/19		25	Paul Wilding

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