

## Oxfordshire Growth Board City and Growth Deal Operating Plan to October 2017

<b>RAG Status Key</b>	Project outputs are completed, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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### People

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to October 2017	Comments	RAG
<b>GROWTH DEAL</b>	<b>Oxford Centre for technology and innovation</b>  <b>John Kelly</b>	Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	City of Oxford College – Activate Learning	Construction of new STEM centre  Construction complete and operational by January 2017	Increased participation and awareness of STEM Industries; Attracting 3 new STEM employers support delivery.  50 new STEM/AL apprentices supported by the project and the new BBL campus.	Target of 3 new STEM employers to support delivery has been exceeded (ref: Technology Faculty Employer Advisory Board).  Faculty Apprenticeship numbers, specifically at the STEM Centre Site at Blackbird Leys are tracking above last year, with additional numbers in related faculty trades also up (Plumbing & Carpentry) since the centre opened.	Full time Study Programme applications for majority of STEM pathways in Sept 2017 are higher than at the same point last year.  Number of full time Study Programme learners participating in meaningful employer engagement and work experience is significantly higher than this time last year.  Increased employer engagement (see "Achievements") included Peter Brett Associates piloting an employer-led project with GCSE English students at the Oxford Centre for Technology and Innovation. 76% of this cohort improved their grade with 62% of them achieving a 'C' – both these figures are well above average. This project will now be implemented more widely across the Faculty.  Engineering-specific full-time student recruitment is tracking above last year, with c.7% more applicants.	On Track

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<b>GROWTH DEAL</b>	<b>Advanced Engineering and technical skills centre</b>  <b>MARK LAY</b>	Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	Abingdon & Witney College	Construction of new STEM centre  Construction complete and operational by Jan 2018	Building Construction completed October 2017  Building contractor hands building over to client November 2017  Building operational January 2018	Building work started onsite February 2017  External building work largely complete. Identification of unknown power cables has delayed handover to early December, however this will not impact the overall project milestones	The project is still on track	
<b>GROWTH DEAL 2</b>	<b>Activate Learning Care Suite</b>  <b>Laura Asbridge</b>	Increased ability to meet health and social care training and skills demand	Innovative People' – Health and Care related skills delivery	City of Oxford College – Activate Learning	Construction of new Care Centre  Construction complete and operational by January 2017	New employer shaped Care curriculum implemented.  15% Increase in CARE participation  5 new level 5 apprentices supported by the Project and AL Oxford Campuses.	New curriculum being developed for 2017/18  Nurse Cadet programme for 16-18  Increase in employer engagement  Employment of new full-time staff member to run the care suite.	Home room fully resourced.  New Level 5 Assistant Practitioner Apprenticeships delivered through AA.	

### Place

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Funding stream (& SEP theme)	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to October 2017	Comments	RAG
<b>CITY DEAL</b>	<b>Accelerate the delivery of 7500 homes across the county</b>  <b>GROWTH BOARD PROGRAMME MANAGER</b>	7500 homes agreed in the existing Local plans have delivery accelerated by 2018	Commit to deliver the housing necessary to underpin the SEP	SPIP	Accelerate the delivery of agreed housing sites across the county  7500 additional homes by 2018	Accelerated housing delivery according to schedule	The SPIP Executive has committed to reviewing all agreed sites and profile delivery in the light of the final agreed City Deal. In addition officers in districts will review any other sites that have come forward to build a revised profile.	Currently on target to exceed projections based on 2015/16 returns	

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<b>GROWTH DEAL</b>	<p><b>Flood Risk management upstream (Northway and Marston Flood Alleviation Scheme)</b></p> <p><b>HELEN VAUGHAN-EVANS</b></p>	<p>To reduce the risk and impact caused by excessive flooding for 108 households, 2 commercial premises and transport connections in Northway and Marston, North East Oxford.</p>		<p>Oxford City Council</p>	<p>Creation of 3 temporary flood storage areas.</p> <p>Improving recreational provision in the area with footpaths and football pitch.</p> <p>Creation of new habitats for the improvement of ecology and biodiversity in the area.</p>	<p>Completion of project by end of summer 2017.</p>	<p>The flood protection works have been completed. All three temporary flood storage areas are active. This means the risk of surface water flash flooding is significantly reduced for 110 homes in Northway and Marston.</p> <p>Construction hoarding at all sites came down at the end of August and a community opening event was held on 13<sup>th</sup> September.</p>	<p>Remaining works include:</p> <ul style="list-style-type: none"> <li>• Meadow flower and wildflower seeding.</li> <li>• Completion of football pitch.</li> <li>• Planting of trees, hedges and shrubs.</li> </ul> <p>This is due to the works requiring certain weather and/or to be completed at the appropriate horticultural season.</p> <p>These works will be completed by the end of November 2017 and the meadow flower and wildflower seeded areas will continue to establish over the coming year.</p>	
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<b>GROWTH DEAL</b>	<p><b>Oxford Flood Alleviation Scheme</b></p> <p><b>JON MANSBRIDGE</b></p>	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>	<p>Environment Agency</p> <p>Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.</p>	<p>Develop the Outline Business Case for approval by EA, Defra and HM Treasury</p> <p>Detailed appraisal work including:                  - Public consultation                  - Short-listing options                  - Consultation on short-list expected Winter 2015                  - Survey and Site investigation work – September 2015                  - Flood modelling and assessment of 'do nothing' and 'do minimum scenarios'                  - Economic appraisal of preferred option                  - Funding negotiations with partners</p> <p>Further refine the business case for approval by EA, Defra and HM Treasury                  - Outline Business Case signed off by Sept 17                  - Full Business Case signed off by Oct 18                  - Financing plan in place to outline how whole life costs of the project will be funded                  - Legal agreements in place by July 2018                  - Construction Started Oct 2018                  - Construction finished Sep 2022</p> <p>Flood risk areas reviewed and Flood Map amended                  - Revised flood map published 2023</p>	<p>Outline business case submission in February 2017.</p> <p>Pre-application Planning submission May 2017</p> <p>Planning Application submission March 2018</p> <p>Formal CPO Preparation submission February 2018</p> <p>Full Business Case submitted October 2018</p> <p>Construction Start December 2018</p>	<p>The Scheme submitted our Outline Business Case (OBC) in March 2017.</p> <p>We are therefore currently going through the formal review and approval process for the Oxford Flood Alleviation Scheme Outline Business Case.</p> <p>So far we have gained formal Environment Agency and Defra Executive Committee support for the Outline Business Case. The Outline Business has been submitted to HM Treasury for approval and we are awaiting a response.</p> <p>The OFAS target position for funding is £121million. Around £65million will come from central government Flood Risk Management Grant in Aid (FCRMGIA).</p> <p>The remaining, £55.35million needs to be secured through third party contributions. The partnership has so far successfully secured <b>£51 million</b> of contributions that is 92% of the required funding.</p> <p>Partners are working together to identify funding sources for the remaining £4.35million.</p> <p>In addition, the project has agreed with the University of Oxford a £4.6million contribution to fully fund an enhancement to the scheme at Osney Mead. This will provide extra flood defences and protect a further 20 hectares of commercial land within the city centre. The cost of this defence will be integrated into the full scheme costs next quarter.</p>	<p>The delivery of the scheme is progressing well to programme and we have been very successful in securing 92% of the required funding.</p> <p>The remaining funding needs to be secured prior to commencing the Compulsory Purchase Order process in early 2018 and support the Full Business Case approval late 2018.</p> <p>Our discussions with potential investors are ongoing but alongside this the project is reviewing scheme costs and benefits against funding secured. This will take into account any further efficiencies which can be made in the cost profile.</p> <p>If at this point, affordability cannot be demonstrated, then the partners will need to consider whether they are able to increase their funding commitment.</p> <p>Regular reviews are in place with clear review dates ensuring that the OxLEP funding for the scheme is not at risk which reflects the decision to change the RAG status back to Amber, the partnership will continue to do all it can to secure the remaining funding.</p> <p>The scheme continues to receive the full support of its partners and Defra. It is considered to be a key example of partnership working having secured the largest amount of partnership investment for any flood scheme.</p>	
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<b>GROWTH DEAL</b>	<b>Oxford North</b> <b>TBC</b>	The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed use area.	Contribute to the homes and jobs targets for Oxfordshire	TBC	Latest Figures supplied (02.17) <ul style="list-style-type: none"> <li>- 90,000 sqm employment land</li> <li>- 500 new homes</li> <li>- 2,500 sqm local retail space</li> <li>- A hotel</li> <li>- Highway improvements</li> <li>- Cycle ways</li> <li>- Public open spaces</li> </ul>	<ul style="list-style-type: none"> <li>- Planning application submitted June 2017</li> <li>- Planning approval Dec 2017</li> <li>- Legal agreement work Dec 2017</li> </ul>		The Project sponsor Thomas White Ltd is progressing planning and highways detail with a view to securing agreement by December 2017.	
<b>GROWTH DEAL</b>	<b>Oxpens</b> <b>FIONA PIERCY</b>	Regeneration of the Oxpens area of the East end of Oxford to deliver a new sustainable community that supports the economy of Oxford	Contribute to the homes and jobs targets for Oxfordshire	Oxford City Council <ul style="list-style-type: none"> <li>- Investor</li> <li>- Master Planner</li> <li>- Development provider</li> <li>- Planning Authority</li> </ul>	<ul style="list-style-type: none"> <li>- 500 homes</li> <li>- 500 student flats</li> <li>- 6,839 sqm Hotel 150 beds</li> <li>- 8,264 sqm B1 Office</li> <li>- 4,160 sqm B1 R &amp; D</li> <li>- 543 sqm A1-A5 uses</li> <li>- 1,265 jobs</li> <li>- 15 Apprenticeships</li> <li>- Local facilities</li> <li>- Public open space</li> </ul>	<ul style="list-style-type: none"> <li>- Go to the marketplace for a development partner</li> </ul>	<p>First parcel of land granted planning permission</p> <p>Demolition started on above parcel</p> <p>Brief and marketing materials for development partners now published</p>	500 unit student accommodation has permission, planned occupation 2019	

## Oxfordshire Growth Board City and Growth Deal Operating Plan to October 2017

### Enterprise

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to October 2017	Comments	RAG
CITY DEAL	<b>The Harwell Innovation HUB</b>  <b>TIM BESTWICK</b>	Hub: focused on open innovation	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses.	<b>STFC</b>	Start on site November 2016, practical completion October 2017  Project programme dates revised and agreed following agreement with BIS.	Target for Practical Completion in October 2017.	The build is complete – the formal opening is being planned for early 2018		
CITY DEAL	<b>The Oxford Bio-Escalator</b>  <b>PHIL CLARE</b>	Hub focused on the life sciences sector;	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	University of Oxford	The vision for the Oxford BioEscalator is  - To realise the potential of the world class medical research and clinical expertise in Oxford and the surrounding region - To develop a leading international hub for enabling early-stage medical innovation to move from the lab to the clinic. - To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and create resilient, sustainable companies.	Complete building works summer 2018.  Attract innovative medical science companies as tenants, ramping up occupancy from summer 2018.  Create an entrepreneurial community around the BioEscalator.	Building work is well underway, with most of the steel structure of the BioEscalator part of the building now complete. We are working closely with the contractors to ensure that the facility is delivered on time and to our specification. We are also starting to ramp up our marketing and community-building for the BioEscalator.		

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<b>CITY DEAL</b>	<p><b>The Begbroke Innovation Accelerator</b></p> <p><b>PHIL CLARE</b></p>	<p>Hub focused on advanced engineering sectors</p>	<p>Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:</p>	<p>University of Oxford</p>	<p>The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano-medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.</p> <p>Project programme dates revised and agreed</p>	<p>In order to encourage smaller start-ups and those in “proof of concept” stage, one of the incubator units will be adapted as a serviced shared laboratory space for multiple tenants and in operation by June 2017</p> <p>The whole building will be at steady state occupancy (allowing for movements in and out), of greater than 90% by March 2018</p>	<p>The first phase of the Begbroke Innovation Accelerator project is now complete and takes the form of an extension to the existing Centre for Innovation and Enterprise (CIE). The CIE is now more than double its original size. The 2200m2 extension brings the building up to a total of 4000m2.</p> <p>The building is now handed over and the majority of spaces are already let and occupied, with discussions well advanced over the remaining spaces.</p> <p>Formal opening took place on 17th March 2017</p>	
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<b>GROWTH DEAL</b>	<p><b>Centre for Applied Super conductivity</b></p> <p><b>COLIN JOHNSTON</b></p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&amp;T support and new longer term developments in new materials and deeper understanding of how superconductors behave in real environments</p>		<p>University of Oxford</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors. Develop a core research portfolio. Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Complete very high current testing facility – 01/06/17</p> <p>Start development of NV imaging tool – 01/10/17</p> <p>Further new research students recruited – 01/09/17</p> <p>Continue to develop project proposals with the aim of submitting at least two by 31/03/18</p>	<p>CfAS officially opened 27th February 2017 by Nigel Tipple</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>First geared research proposal awarded by EPSRC for research in to bulk superconducting MgB2 magnets for biomedical applications but yet to start</p> <p>4 IAB meetings held together with numerous 1:1 CfAS-Industry meetings.</p> <p>Invest in Oxfordshire briefed on CfAS and the wider engagement of the Department of Materials with industry.</p> <p>CfAS web site established and operating. Strong presence at the Applied Superconductivity Conference</p> <p>MgB2 project awarded funded by EPSRC. PDRA recruited and will start 01/02/18</p> <p>2 new D. Phil. graduate students started 01/10/17 researching radiation effects/damage in superconductors and superconducting joints.</p>	
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### Connectivity

	Strategic Status	Operations
Funding stream		



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	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to October 2017	Comments	RAG
<b>CITY DEAL</b>	<b>Access to enterprise zone</b>  <b>Hugo Terry</b>	Improve access to enterprise zone to make site more attractive to potential investors	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	<p><b>Harwell Link Road:</b> Finalising land acquisition and design in preparation for construction.</p> <p><b>Hagbourne Hill:</b> Works to increase capacity</p> <p><b>Featherbed Lane:</b> Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015.</p> <p><b>Harwell Campus:</b> Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowners negotiations are underway and CPO is proposed to run in parallel</p>	<p><b>Harwell Link Road:</b> Construction Completion due - 01/03/2018</p> <p><b>Hagbourne Hill:</b> Construction complete 23/8/16</p> <p><b>Featherbed Lane:</b> Construction starting- 05/09/2018 Construction Completion due - 19/11/2019</p> <p><b>Harwell Oxford Campus:</b> None.</p>	<p><b>Harwell Link Road:</b> Works entering their final phases with completion to the roundabouts due in late September. Some small disruption to programme associated with utility plant and a required retaining wall but works remain within completion for March.</p> <p><b>Featherbed Lane:</b> Detailed Design complete. Land acquisition remains the significant obstacle to delivery of this project</p> <p><b>Harwell Oxford Campus:</b> Option agreed and progressing with procurement</p>	<p><b>Harwell Link Road:</b> Green RAG.</p> <p><b>Featherbed Lane:</b> Evidence preparation is underway for Compulsory Purchase. Amber RAG due to delay in land purchase.</p> <p><b>Harwell Oxford Campus:</b> Green RAG following traffic modelling completion and agreement of preferred design.</p>	

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<b>CITY DEAL</b>	<b>Improvements to Northern Gateway</b>  <b>Hugo Terry</b>	To relieve congestion and deliver growth to a key growth area	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	<p><b>Cotteslowe and Wolvercote:</b> Increasing capacity at roundabouts on A40.</p> <p><b>Loop Fm Link Rd:</b> Feasibility stage reviewing iterations of preferred alignment to maximise BCR.</p> <p>Planned completion Autumn 2019</p>	<p><b>Cotteslowe and Wolvercote:</b> Construction Complete: 14 November 2016</p> <p><b>Loop Fm Link Rd:</b> Complete Prelim Design 01/08/17</p>	<p><b>Cotteslowe and Wolvercote:</b> Works complete.</p> <p><b>Loop Fm Link Rd:</b> Preliminary Design is progressing and preparation for public consultation commencing.</p>	<p><b>Cotteslowe and Wolvercote:</b> All works are complete. Surveys are ongoing to monitor changes.</p> <p><b>Loop Fm Link Rd:</b></p>	
<b>CITY DEAL</b>	<b>Hinksey Hill- Science transit</b>  <b>Hugo Terry</b>	First stage of improvements to transport links across the knowledge spine	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	<p><b>Phase 1, Hinksey Hill:</b> complete and working well</p> <p><b>Phase 2, Hinksey Hill:</b> Increase capacity at the junction and provide bus lane to improve journey times for public transport users.</p>	<p><b>Phase 1, Hinksey Hill:</b> complete and working well</p> <p><b>Phase 2, Hinksey Hill:</b> Modelling is being reassessed to fully understand impact on the junction from completed projects nearby such as Phase 1. Preliminary Design scheduled for completion in September 2018.</p>	<p><b>Phase 2, Hinksey Hill:</b> Modelling progressing.</p>	<p><b>Phase 2, Hinksey Hill:</b></p>	

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<b>GROWTH DEAL</b>	<b>Headington Phase 1</b>  <b>Hugo Terry</b>	Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.	Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.	Oxfordshire County Council	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> <li>• Junction improvements</li> <li>• New cycle lanes and crossings</li> <li>• New pedestrian crossings</li> <li>• Changes to on-street parking</li> <li>• New bus lanes</li> <li>• Localised road widening</li> </ul> <p>The implementation of changes is planned for summer 2016 to spring 2018.</p>	Construction complete: 30 September 2018	<p>The programme is being delivered in stages. Stage 1 was Gypsy Lane junction and was completed in March 2017. Stage 2 on The Slade commenced in April 2017 and completed in October 2017.</p> <p>Stage 3 is the length of Headley Way and Cherwell Drive. This stage is perhaps the most critical and sensitive given its proximity to the JR hospital. It was originally planned to start Summer 17 but has now been deferred to January 18 as the planned works conflicted with emergency works required by Thames Water. This delay has allowed for even better engagement with stakeholders, with a series of additional presentations planned with the JR in particular.</p>	Stage 2 to complete in October 17. Stage 3 in September 18.	
<b>GROWTH DEAL</b>	<b>Science Vale cycle Route</b>  <b>Hugo Terry</b>	Improved cycle connectivity and facilities between the main residential and employment and Service areas.	Supports EZ growth and new housing in the Didcot/Science Vale area.	Oxfordshire County Council	<p>Design and Implementation of new and significantly improved cycle tracks/paths</p> <p>Initial phase of implementation to start Autumn 2015.</p>	<p>Start construction 01/10/2017</p> <p>Construction of all routes complete: 31/3/2019</p>	<p>Design continues on all routes with focus on enabling works (utility diversions) for links that don't require land acquisition</p> <p>Vegetation clearance to be completed in November 2017.</p> <p>Commence delivery of route 6A in January 2018.</p>	Land issues are delaying progress on several routes however those routes which can be accelerated have been, and where appropriate alternative routes have been proposed to avoid complex barriers.	

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<b>GROWTH DEAL</b>	<b>Oxford Science Transit Phase 2</b>  <b>Hugo Terry</b>	Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.	Key element of the Science Transit programme.	Oxfordshire County Council	<p>Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation</p> <p>Feasibility designs and cost estimate finalised and public consultation starts (Dec 16)</p> <p>Prelim design (Feb-Apr 17) Detailed design (Jul 17-May 18)</p> <p>Submit full Business Case and Approval Application to DfT (May 18)</p> <p>Construction (Sep 18 - Sept 20)</p>	<p>Detailed Design Start: July 2017</p> <p>Construction Start: September 2018</p> <p>Construction Complete: September 2020</p>	<p>Preliminary design is progressing including bridge assessments, along with preparation for planning applications.</p> <p>Surveys are currently underway along the length of the A40 to inform the design and construction.</p> <p>The Park and Ride site design continues with wider consideration to the evolution of car use with potential inclusion of PV panels, EV charging and mobile hydrogen facilities.</p>	Early contractor involvement is currently identifying improvements to the works programme to reduce the timescales for construction.	
<b>GROWTH DEAL</b>	<b>Didcot Station Car Park</b>  <b>Joanna Milton</b>	Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;		Great Western Railway (GWR)	<p>Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance</p> <p>New Multi-Storey Car Park operational July 18.</p>	<p>Temporary Foxhall Road Car Park opened 18<sup>th</sup> Sept - Complete</p> <p>Superstructure commences: 20<sup>th</sup> Dec 17</p> <p>Multi-Storey Car Park fit out commences: 14<sup>th</sup> Feb 18</p> <p>Multi-storey Car Park Operational: 31<sup>st</sup> July 18</p> <p>Project completion: 31<sup>st</sup> October 18.</p>	<p>Additional Car Parking provided at Didcot Town Football Club.</p> <p>Primary Design Submissions approved by Network Rail</p> <p>Site site-up works underway.</p>	<p>Amber RAG to reflect: Programme requires reassessing once Approved for Construction is received.</p> <p>NR footbridge works detailed programme and methodology not known.</p>	

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<p><b>GROWTH DEAL</b></p>	<p><b>Queen Street</b> <b>Hugo Terry</b></p>	<p>Improvements to Oxford City Centre public transport including the possible closure of Queen Street</p>	<p>Supporting new jobs in Oxford City Centre</p>	<p>Oxfordshire County Council</p>	<p>Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>TBC</p>	<p>First projects installation and remedial works completed before the Westgate Embargo (23/10/17).  Further projects will be completed Jan/Feb 2018</p>		
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