

Appendix 2\_ Risk Register

Title	Risk description	Opp/ threat	Cause	Consequence	Date Raised	Owner	Gross		Current		Residual		Comments	Controls				
							I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
CMP1	Stakeholder dissatisfaction	T	Customer or stakeholder dissatisfied with scope/objectives of Carbon Management Plan	leading to damage to City Council's standing and need for revisions to the Plan	01/11/2016	Jo Colwell	3	2	3	2	2	1		Stakeholder consultation at early stages of CM Plan development - regular communication on objectives/progress to Clean Green Board or equivalent and Carbon and Natural resources Members Board	31/01/2017	in process		Paul Spencer
CMP2	Failure to meet targets	T	Failure to achieve targets / objectives set out in the Carbon Management Plan	leading to reduced ability to mitigate against energy spend increases/reduce CO2 emissions, and reputational damage	01/11/2016	Jo Colwell	3	3	3	3	2	1		Staff awareness and Salix funds rolled out consistently - comms/action plans in place for delivery. Cleaner Greener Board enforcement and highlighting of responsibilities to all service heads so that action is cascaded down to all teams/factored in to dept objectives	31/03/2022	in process		Paul Spencer
CMP3	Lack of engagement	T	Lack of engagement on Carbon Management Strategy by Council staff	meaning targets harder to achieve and reduced ability to mitigate against energy spend increases/reduce CO2 emissions.	01/11/2016	Jo Colwell	3	3	3	3	2	1		Develop and deliver robust communications plan to provide regular updates on progress and to encourage staff engagement./buy-in to the CMPlan . Clean Green Board or equivalent enforcement and highlighting of responsibilities to all service heads so that action is cascaded down to all teams/factored in to dept objectives. Implementing ISO50001 standard to help embed more formal systems of engagement	31/03/2019	in process		Paul Spencer
CMP4	Funding and resources cuts	T	Introduction of new funding and resources cuts that threaten delivery of the Carbon Management Plan	leading to failure to meet targets and reduce rate of energy spend/CO2 emission reductions	01/11/2016	Jo Colwell	3	4	3	4	3	2		Build robust business cases for invest to save funding and or external funding. Reduced target/objectives in line with available resource for delivery	31/03/2022	in process		Paul Spencer
CMP5	Salix funding	T	Reduced resources due to funding or resources cuts meaning ability to maximise use of Salix fund is limited	leading to requirement to pay funds back to DECC (up to £300k max)-	01/11/2016	Jo Colwell	3	4	3	4	3	1		Salix delivery plan in place with responsibility for key service areas to proactively consider use of Salix fund for any viable projects/maintain regular meetings/comms with Corp Property/Leisure to ensure Salix considered for any major refurb/upgrade projects or where any opportunities to move to lower energy solutions are identified/viable	31/03/2022	in process		Paul Spencer

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