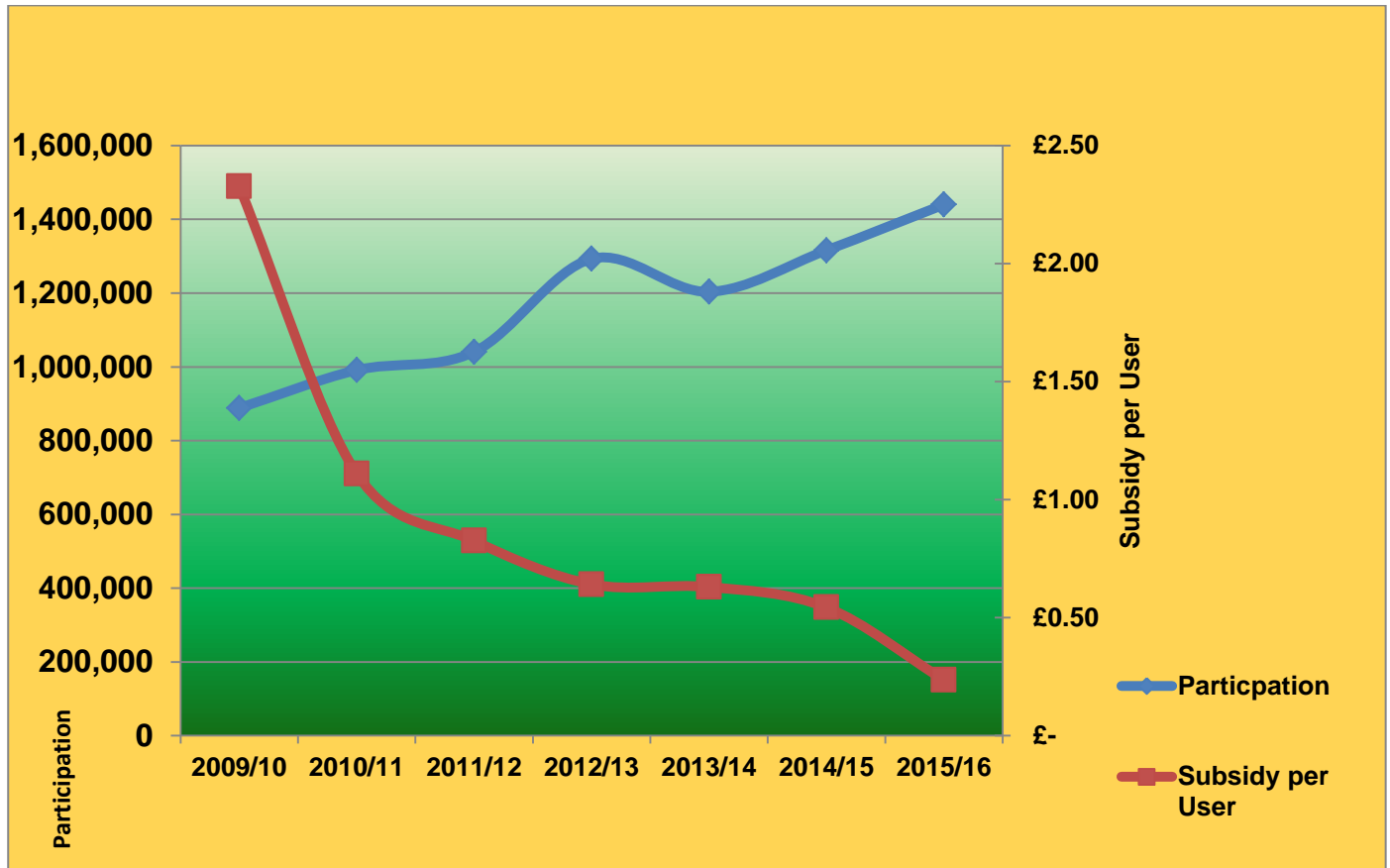


Appendix 3

Leisure management contract subsidy per user ¹



¹ The annual number of visits, management fee and contract utilities costs for March 2009 onwards is used to demonstrate the overall subsidy per visit. This is an industry based calculation and allows us to consistently performance benchmark delivery of leisure management.

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