

Title	Risk description	Opp/ threat	Cause	Consequence	Date Raised	Owner	Gross		Current		Residual		Comments	Controls					
							I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner	
Planning Approval	Planning approval for all or part of the proposals is not obtained	Threat	Does not meet policy, objections by statutory consultees, public and sports clubs	Unable to progress the project at the site in the most effective format and significant impact on business case	July 2015	Hagan Lewisman	4	1	4	1	4	1		Pre-application advice, stakeholder and statutory consultee engagement	September 2015				Hagan Lewisman
	Not enough capital to deliver project	Threat	Delays in the project, ground conditions etc results in escalating capital/construction costs.	Reduced scope of project	July 2015	Ian Brooke	3	2	3	2	3	2		Review current market costs and ensure budget includes inflation. Surveys conducted.	October 2015				Hagan Lewisman
	Clubs that currently use the facility move elsewhere	Threat	Sports clubs being moved off the site during construction find another home	Loss of income from key users and revenue business case impacted	July 2015	Hagan Lewisman	3	2	3	2	3	2		Regular stakeholder engagement and communication	September 2015				Paul Backman
	Low appetite from the market to operate the facility	Threat	The proposals do not appeal to the market on a commercial basis	Impact to business case and revenue pressure of potentially taking this in-house	July 2015	Ian Brooke	3	1	3	1	3	1		Soft market testing	July 2015	In progress	80		Hagan Lewisman
	Delays to project	Threat	lack of stakeholder agreement	Increase in costs resulting in impact to both capital and revenue business case	July 2015	Ian Brooke	2	1	2	1	2	1		Stakeholder engagement	September 2015	In progress	80		Hagan Lewisman

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