

Appendix 2: Performance Improvement Framework 2014-2018 Risk Log

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Risk ID	Risk						Gross Risk		Residual Risk		Current Risk		Owner	Date Risk Reviewed
	Risk Title	Risk Description	Risk Cause	Consequence	Mitigating Action	Date raised	I	P	I	P	I	P		
CEB-001-BT	Lack of Benchmark Data	Lack of reliable benchmark data to draw conclusions on council performance	<ul style="list-style-type: none"> <li>Lack of capacity/other priorities to undertake benchmarking</li> <li>Lack of capacity or interest of other councils to participate</li> <li>Inability or uncertainty on how to obtain data from other sectors</li> </ul>	<ul style="list-style-type: none"> <li>Corporate Efficiency Review programme is based on incomplete evidence</li> <li>Benchmarking fails to incorporate a wider view of cross-sector performance</li> </ul>	Performance Manager works with services to encourage full engagement with benchmarking clubs and benchmarking activities alongside service planning and target-setting	06/11/14	3	2	3	1	3	1	JL	
CEB-002-BT	Service Performance	Failure to adopt Framework will inhibit continued service improvement	Members disagree with principles of Framework and do not endorse it	<ul style="list-style-type: none"> <li>Lack of clarity and coordination on direction of future improvement programme</li> <li>Uncertainty for services as to what is expected of them for improvement</li> </ul>	Communications Plan developed to include all stakeholders in the principles and requirements set out within the Performance Improvement Framework	06/11/14	2	2	2	1	2	1	JL	
CEB-003-BT	Software capabilities	Reliance on LG Inform as a data sharing tool	System is developed within limits of open source technology and meets needs of larger councils only	<ul style="list-style-type: none"> <li>Unable to meet PIF commitment to share data via LG Inform</li> <li>Requirement to find alternative data hosting arrangement</li> </ul>	Continue to use LGInform comparator data to inform the OBM 'heatmap' but also participate in a range of other benchmarking clubs	06/11/14	3	4	2	3	2	3	JL	
CEB-004-BT	Corporate Efficiency Reviews	Corporate Efficiency Reviews do not deliver the savings and improvements	Process is not sufficiently robust and challenging	Savings targets not achieved. Services fail to improve significantly	Robust governance and monitoring arrangements established for all key corporate projects	06/11/11	3	3	3	2	3	2	JL	

